

A d o p t e d

Budget

FOR CALENDAR YEAR 2011
WITH COMPARATIVE FIGURES FOR 2009 & 2010



Board of County Commissioners

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2010 REVISED AND 2011 PROPOSED LARIMER COUNTY BUDGET

As specified in the Policy Governance Manual, adopted by the Board of County Commissioners, it is the responsibility of the County Manager to prepare a proposed budget for presentation to the Board, based on the Board's expressed priorities and direction.

The 2010 revised and 2011 proposed Larimer County budget were both prepared in compliance with state statute, generally accepted budgeting principles, funding agency requirements, and the budget priorities and directions of the Board of County Commissioners.

Acting on recommendations from a Resource Allocation Committee, the 2010 budget was prepared using the concepts of Budgeting for Outcomes. In this system, county services are evaluated based on priorities set by the Board of County Commissioners.

Each service is assigned to one of seven key outcome areas. These outcome areas are also the key ends statements adopted under the policy governance model. The seven key outcomes/ends are:

- **Health and Well-Being** - We provide opportunities for our community members to be healthy and self sufficient
- **Statutory General Government Services** - We provide basic statutory county services in an efficient, responsive and effective manner and with accountability to our citizens
- **Environment** - We maintain and promote a healthy environment, protecting our natural resources for recreation, conservation and community well-being.
- **Preparing for Growth** - We grow in a manner that maintains and enhances the quality of life of our citizens.
- **Public Safety** - We contribute to community safety through prevention, emergency preparedness, responsiveness and community partnerships
- **Jobs and Economic Vitality** - We promote a strong economy and economic vitality
- **Transportation** - We have safe, efficient and adequately maintained transportation systems

Within each outcome area, the Board of County Commissioners ranked services with respect to receiving county financial support for the 2011 Budget. Services were prioritized using the six criteria recommended for determining financial emphasis:

- Promotes the Strategic Plan, Work plan or Special Priorities
- Promotes Partnerships & Collaboration
- Promotes Desired Results Statement
- Promotes Prevention or Problem Avoidance
- Public Perception of importance of this Service
- BOCC believes the Service Level Needs Emphasis

Overall, the gross 2011 Proposed Budget of \$310,568,259 is a 6.9% increase from 2010 Original Budget and a 1.9% decrease from the 2010 Revised Budget.

The 2011 Proposed Net Operating budget is \$247,050,638 which is a 0.7% decrease from the 2010 Original Budget and a 6.8% decrease from the 2010 Revised Budget.

In addition to the primary base budget, departments were instructed to prepare a budget with an average 20% reduction in expenses, based on the passage of the proposed Amendments 60 and 61 and Proposition 101. Based on county budget office analysis, the passage of these three propositions would reduce county revenue by an average of 20%. Impact on outside sources of revenue, particularly from the State of Colorado is unknown, so the 20% reduction was based on county revenue only.

The 2011 budget process can be characterized as a process of focusing resources to the highest priority services while limiting the requests for supplemental funding.

Based on current and projected economic conditions we will all have to "do more with less". It was the expectation that all departments and services be as imaginative and creative as possible, focusing on becoming more efficient and streamlined in delivering their services. Departments were encouraged to look at consolidation, cross-departmental collaboration, partnering, redesigning services, and business process improvements that are effective in helping to adapt to the resource constraints.

Based on the priorities set by the Board of County Commissioners, the services ranked in each outcome area were budgeted ranging from a 1% decrease in 2010 county support level (for the highest priority services) to a 6% decrease from the 2010 county support (for the lowest priority services). In addition, internal services were decreased by 3% and equipment replacement funding remained static. This conservative budgeting approach, along with maintaining adequate rainy-day reserves, will allow Larimer County to better manage during expected leaner times in the near future.

Supplemental Investment Proposals were considered with the following limitations:

- Only Proposals that directly improve capacity, efficiency or effectiveness were considered. Proposals must identify the specific results to be achieved.
- Proposal must show a positive return on investment within the near term.
- The County Manager will recommend those proposals (if any) to be included in the 2011 budget and may recommend that non-General fund resources be utilized to finance the recommended proposal.
- Six supplemental investment proposals were submitted. Four proposals are being recommended for funding at this time.

Highlights to the 2010 revised budget

- Sheriff Office moved the Alternative Sentencing Department to the Criminal Justice Division (under the Commissioners).
- Approved rolling into 2010 the remainder of the Oracle Financial System Upgrade Project funds in the amount of \$1,783,229
- Approved the transfer of \$9,577,505 General Fund Reserves to the Criminal Justice Fund to build an expanded Alternative Sentencing Facility. As of the date of this publication, the funding will remain the same but be moved to another fund best suited for capital construction.
- Transferred Criminal Justice Administration budget from the General Fund to the Criminal Justice Fund.
- Adjusted the Capital Expenditures Fund for \$3,447,000 in carry-over and new facility projects.
- Revised the Human Services Fund budget lower by \$2,713,000 due to changes in grant funding.
- Revised Facilities and Information Technology Division budgets by \$1,581,000 to reflect carry-over projects and moving HHS Business Analyst service budget.
- Revised the Self-Insured Risk fund by \$6,743,000 to recognize Ranch claim and adjust for other claims.

- Revised the Open Lands budget by \$1,824,000 for the Three Bell grant award
- Revised the Parks budget by \$2,597,000 for carryover and new projects (two swim beaches and other projects)

Highlights to the 2011 proposed budget

- In anticipation of a 6-8% drop in the assessed value of the county in 2012, the Board of Commissioners directed that the budget be prepared based on a 4% decrease in county tax support to programs & services.
- Total expenditures are \$310,568,259 this is a 6.9% increase from the adopted 2010 budget. After excluding for internal transfers, capital replacement and the Coal Creek project the 2011 “operating” budget is a 0.7% DECREASE from the 2010 budget
- Although General Fund revenues are less for 2011, **proposed spending is reduced such that General Fund reserves are increased by \$4,000,000 as directed by the BOCC. This reserve would be reduced to \$3,445,888 after financing the recommended Investment Proposals listed below.** The reserve will be “banked” for 2012 and beyond where property tax income is expected to fall. This increase in General Fund reserve is based on including \$589,172 in unspecified budget reductions that are yet to be determined.
- There is no increase in health insurance costs (medical & dental) for 2011.
- There are no salary or merit increases planned for county employees in 2011.
- Elimination of the county salary longevity program by 2012 reducing staffing costs by an estimated \$400,000 in 2011 and another \$400,000 in 2012
- 86 positions with salaries over the top of the adopted salary range had their salaries reduced to within their range for a savings.
- Staff changes recommended for the 2011 budget:
 - A total of 29.22 positions will be eliminated in 2011, saving approximately \$1,450,000.

▪ Cooperative Extension	0.5 FTE
▪ Planning and Building	4.0 FTE
▪ Facilities and Information Technology	5.7 FTE
▪ District Attorney	3.5 FTE
▪ Solid Waste	1.0 FTE
▪ County Attorney	1.0 FTE
▪ Sheriff	6.0 FTE
▪ Workforce Center	7.52 FTE

Highlights to the Secondary 2011 Proposed Budget (Proposition 101, Amendments 60&61 Pass)

- A total of 107.37 positions will be eliminated in order to reduce service costs

○ Cooperative Extension	2.25 FTE
○ Planning and Building	8.0 FTE
○ Finance	2.0 FTE
○ Purchasing	2.5 FTE
○ Facilities and Information Technology	14.5 FTE
○ Alternative Sentencing	2.0 FTE
○ Motor Vehicle	8.5 FTE
○ Human Services	20.0 FTE
○ District Attorney	3.5 FTE
○ Public Works Admin	0.6 FTE
○ Engineering	3.8 FTE
○ Road and Bridge	1.5 FTE
○ Open Lands	1.0 FTE
○ Solid Waste	1.0 FTE
○ County Attorney	1.5 FTE
○ Sheriff	20.0 FTE
○ Health	5.7 FTE
○ Workforce Center	7.52 FTE
- In addition to staff cuts, commensurate reductions in services are planned.

- Closure of satellite services in Loveland and Estes Park
- Elimination of support for Mental Health Center and Detox treatment
- All planning submittals would be required to be contracted with private consulting firms at the cost of the applicant
- Elimination of animal control program
- Final program adjustments will be made once the impact of state funding reductions is known.

County Manager recommended changes to the submitted budgets include:

- Continue 2010 funding level for the Larimer County Humane Society Contract in order to retain animal control services.
- Full funding of the annual State Emergency Fire Fund payment.
- Investment funding of \$509,112 for three efficiency projects in the District Attorney's Office. These three projects will save \$336,688 annually and reduce staffing needs by 5.55 FTE.
 - Electronic Content Management System
 - E-Discovery, an automated records sharing system
 - Law Enforcement Records Management System (LERMS) II to interact with the Loveland Police Department.

Future Concerns

Several critical requests were unable to funded, yet must be addressed in the near future:

- Funding for road and bridge infrastructure is still inadequate.
- There remains a need for 15-16 additional patrol officers, and support staff for those deputies, in the Sheriff's department to reach a staffing level similar to other Front Range counties. (Adjusted for population.)
- The County detention center population has been stabilized in 2010 due to increased effort to use alternative sentencing programs. The possible passage of the proposed Proposition 102 which would limit the viability of pre-trial services could have a major financial impact on the criminal justice system, immediately forcing jail populations to exceed our current capacity and moving up the need for expansion of the detention facility. The immediate fiscal impact of the loss of our aggressive pretrial program will be over \$2 million annually.
- There remains a critical need in the county for mental health and substance abuse treatment options. These are crucial in a comprehensive program to manage jail populations and the costs of the criminal justice system as a whole.
- The sales tax for the detention center became insufficient to cover the costs of operations in 2009, requiring additional general fund dollars being diverted from other services. This has grown annually and will become critical in 2014 when the tax expires and there will be approximately a \$15 million dollar operating deficit for the detention center. It is critical that the Board of County Commissioners plan for addressing this deficit in the near future.
- Although the county has a well developed capital replacement plan for equipment and vehicles, no plan exists for major software acquisitions and replacements. These are critical parts of the county infrastructure and a regimented plan for funding replacement of these tools is needed.

In summary, the budget as proposed complies with county policy and the policy direction given by the Board of Larimer County Commissioners.

Sincerely,



Frank T. Lancaster
Co. Manager

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Budget Message

Larimer County 2011 Adopted Budget

The Adopted 2011 Larimer County Budget was prepared under the direction of the Board of Larimer County Commissioners and the County Manager using guidelines specified by the Board. As required by State statute, the major features in the budget are listed in this Budget Message.

Larimer County receives a significant part of its operating revenue from sales & use taxes, intergovernmental (federal & state) sources and a variety of fees. Because these revenues cannot be precisely projected, the annually Adopted budget is reasonably estimated and then 'revised' to reflect a more accurate accounting of these revenues when the new annual budget is submitted.

The Adopted Total 2011 Larimer County Budget is \$310,583,481. This represents an increase of 6.9% over the 2010 Original Budget of \$290,639,601 and a 3.2% decrease from the 2010 Revised Budget.

However, the Adopted Budget includes one-time expenses and internal accounting transfers between departments or funds that, when removed, show the 2011 Adopted Net County Operating Budget is decreasing 0.6% from the Original 2010 Budget and decreasing 9.2% from the Revised 2010 Budget.

Description	2010 Adopted Budget	2010 Revised Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Revised	Pct. Chg from Original
Total County Services Budget	290,639,601	320,789,078	310,568,259	310,583,481	-3.2%	6.9%
Less Internal Transfers (exclude)	35,684,782	41,029,182	52,798,303	52,637,413	28.3%	47.5%
Less Equip. Replacement (one-time)	6,251,747	7,609,899	7,272,730	7,272,730	-4.4%	16.3%
Less Coal Creek Project (one-time)	19,500	19,500	3,446,588	3,446,588	17574.8%	17574.8%
Net County Operating Budget	248,683,572	272,130,497	247,050,638	247,226,750	-9.2%	-0.6%

- The budget for Internal Transfers is increasing dramatically as a consequence of:
 - Moving the Facilities and Information Technology Division from the General Fund into a separate Fund.
 - Moving the Alternative Sentencing Department from the Sheriffs Office to the Criminal Justice Fund.
 - Transferring over \$3.9 million from the Capital Expenditures Fund to the new Facilities and Information Technology Fund for "component" replacement of facilities equipment (boilers, HVAC, etc.)
 - Other operating transfers between funds and departments to pay for services or to account for activities separately
- The budget for Capital Equipment Replacement is again large due to the budgeting of the expected replacement of the Clerks & Records Elections equipment at over \$3.0 million.
- The budget for Coal Creek Flood Project is increasing dramatically as the project is budgeted to be completed in 2011.

The Overall 2011 County budget can be characterized as a "service reduction" budget that attempts to prioritize services while costs and demands are increasing and resources to finance services are shrinking.

Legal Requirements and Policy Direction for the Budget

State Mandated Budget Requirements

Colorado Budget Law (CRS Title 29) specifies requirements that must be followed in developing the County budget. The following summarizes the key areas covered in Colorado State law:

Key Requirements:

1. A budget is required for the County and defines its key informational requirements.
2. The Board of County Commissioners must appoint a person to prepare a Adopted balanced budget, including a budget “message” explaining the content, financial policies, and major Adopted changes.
3. Lease-Purchase agreements create obligations and must be identified in the adoption resolution of the budget. Limits are placed on the term of allowable lease-purchase agreements.
4. **No later than October 15, a proposed, balanced budget for the ensuing year is to be presented to the Board of County Commissioners for its consideration.**
5. Establishes minimum requirements for the publishing notices of the budget and its hearings. A public hearing is required on the Adopted budget and must be conducted before adoption of a final budget. Opportunity for public comment is required on the budget.
6. Defines processes and format for adopting and appropriating the budget. Procedures for handling changes (transfers, contingencies and supplemental appropriations) to the budget are identified.
7. Lists procedures and timeframes for official filing of the budget with the State of Colorado.
8. Sets limitations on the expenditure of County funds to no more than the appropriated amounts.
9. Establishes requirements for financial records (bookkeeping) to compare budget to actual at all times.
10. Establishes the minimum requirements for an Emergency Reserve.
11. Specifies that knowingly or willfully failing to perform duties, violates provisions under Colorado Budget Law as malfeasance in office, punishable by removal from office.

Policy Direction for the 2011 Budget

The budget for 2011 was prepared with policy direction by the Board of County Commissioners:

- 1) Prior to creation of the budget, the Board will determine and communicate their service priorities and strategic initiatives for the ensuing year to the County Manager.

Overall Budget Strategy—As guidance to the County Manager for preparing the 2011 budget, the Board identified the goal of reducing reliance on property taxes across all services by an average of 4% due to the expected lower taxable property value in 2012. The Board identified a goal of reducing this reliance by 8% over two years (2011 and 2012 budgets) due to falling real estate values.

Service Priorities—As guidance to the County Manager for preparing the 2011 budget, the Board reviewed all services, categorized and prioritized them with respect to receiving discretionary funding increases. Services were evaluated based on the following criteria:

- Requirement or Need to Provide a Service—Mandated vs. Non-Mandated
- Impact of the Service on the Community—Performance in Addressing Basic Health, Safety or Welfare
- Relational Impacts to provide the Service—Relationships to Other Community Services
- Citizen Priority to Provide the Service—Importance and Degree of Emphasis
- County Commissioner Priority to Provide the Service—Importance and Degree of Emphasis
- The Degree that the Service Embodies County Values—Partnering, Collaboration and Prevention

Result/Outcome Category	Highest Priority Services	Mid-Priority Services	Lowest Priority Services
<i>Health and Well Being Services</i>	2% Decrease	3% Decrease	6% Decrease
<i>Public Safety Services</i>	1% Decrease	3% Decrease	6% Decrease
<i>Environment and Natural Resources Services</i>	2% Decrease	3% Decrease	6% Decrease
<i>Transportation Services</i>	2% Decrease	3% Decrease	6% Decrease
<i>Planning for Growth Services</i>	3% Decrease	3% Decrease	6% Decrease
<i>Economic Vitality Services</i>	2% Decrease	3% Decrease	6% Decrease
<i>Statutory General Government Services</i>	2% Decrease	3% Decrease	6% Decrease
<i>Internal Services and Housekeeping Accounts</i>	3% Decrease	3% Decrease	3% Decrease

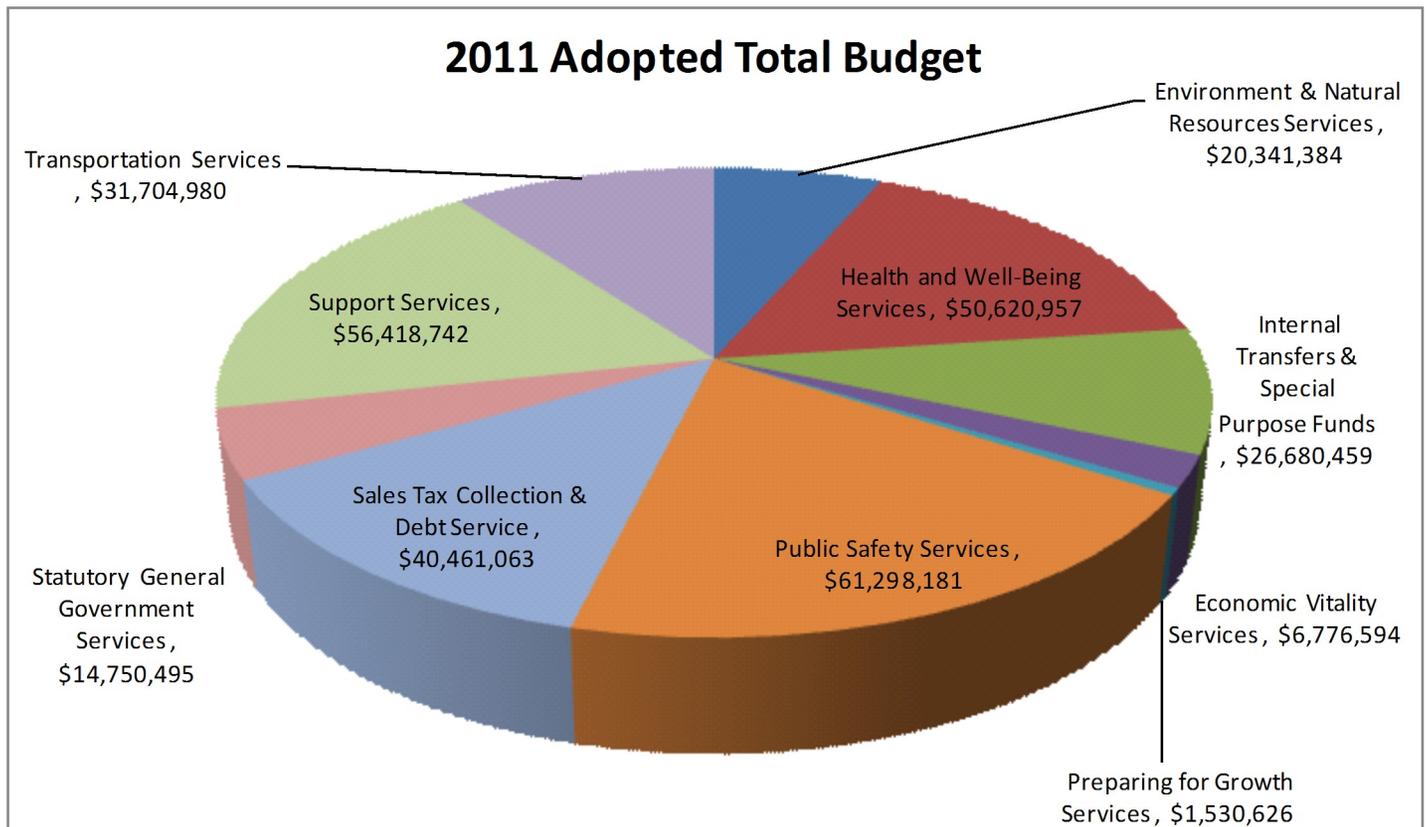
This resulted in priority categories to receive county discretionary funding as follows:

- 2) The budget shall not commit Larimer County to providing programs or levels of service that cannot be reasonably sustained in light of projected resources.
- 3) The budget shall be prepared incorporating the County objectives of:
 - a) Maintaining employee compensation at the 50th percentile goal.
 - b) Preventing inflation for eroding the purchasing power of operating budgets.
 - c) Providing for the reasonable and timely replacement of equipment and software.

2011 Adopted Expenditures for County Government:

The 2011 Adopted Budget for Larimer County is summarized below by result/outcome category. Major changes in spending levels for the category are explained at the end of each category.

Result/Outcome Category (2010 Reclassified)	2010 Adopted Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Environment & Natural Resources Services	\$ 19,486,849	\$ 20,334,163	\$ 20,341,384	4.4%
Health and Well-Being Services	\$ 55,397,418	\$ 50,628,787	\$ 50,620,957	-8.6%
Internal Transfers & Special Purpose Funds	\$ 15,041,796	\$ 26,253,808	\$ 26,680,459	77.4%
Economic Vitality Services	\$ 7,131,761	\$ 6,777,443	\$ 6,776,594	-5.0%
Preparing for Growth Services	\$ 1,930,781	\$ 1,544,523	\$ 1,530,626	-20.7%
Public Safety Services	\$ 61,266,726	\$ 61,529,113	\$ 61,298,181	0.1%
Sales Tax Collection & Debt Service	\$ 39,616,534	\$ 40,461,063	\$ 40,461,063	2.1%
Statutory General Government Services	\$ 14,949,573	\$ 14,798,096	\$ 14,750,495	-1.3%
Support Services	\$ 49,022,160	\$ 56,512,261	\$ 56,418,742	15.1%
Transportation Services	\$ 26,796,003	\$ 31,729,002	\$ 31,704,980	18.3%
Total Services	\$ 290,639,601	\$ 310,568,259	\$ 310,583,481	6.9%
Less Internal Transfers (exclude)	\$ 35,684,782	\$ 52,798,303	\$ 52,637,413	47.5%
Less Capital Equipment Replacement (one-time)	\$ 6,251,747	\$ 7,272,730	\$ 7,272,730	16.3%
Less Coal Creek Flood Project (one-time)	\$ 19,500	\$ 3,446,588	\$ 3,446,588	17574.8%
Net Operating Budget	\$ 248,683,572	\$ 247,050,638	\$ 247,226,750	-0.6%



2011 Adopted Expenditures by Results Category:

Expenditures for Statutory General Government Services

End Result: We provide basic statutory county government services in an efficient, responsive and effective manner and with accountability to our citizens.

The Adopted 2011 Budget includes the following expenditures for Statutory General Governmental Services provide by Larimer County:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Budget Management	278,313	234,057	232,661	-16.4%
Clerks Office - Board of Equalization	33,338	33,338	33,338	0.0%
Clerks Office - Elections Services	2,355,630	2,440,514	2,429,260	3.1%
Clerks Office - Motor Vehicle Registration	3,475,336	3,397,695	3,397,695	-2.2%
Clerks Office - Recording and Citizen Information Center	1,389,328	1,473,274	1,473,274	6.0%
Commissioners Office	442,907	439,351	436,619	-1.4%
Commissioners Special Projects Reserve	18,630	14,574	14,464	-22.4%
County Manager	715,595	698,098	695,366	-2.8%
County Surveyor	6,058	6,012	6,012	-0.8%
Property Assessment Services	3,998,647	3,881,338	3,857,257	-3.5%
Property Tax Collection & Distribution to Taxing Entities	1,452,721	1,480,675	1,475,408	1.6%
Public Trustee	778,101	694,498	694,498	-10.7%
Support for Boards & Committees	4,970	4,672	4,643	-6.6%
	14,949,573	14,798,096	14,750,495	-1.3%

Budget Highlights for the Statutory General Government Services:

1. The 2010 Adopted Budget included the following:

- Property Assessment Services—Includes the reduction of 4.5 FTE to meet the budget guidelines by the Board of County Commissioners.
- Commissioners Special Projects Reserve—This budget is reduced to move funds to other Commissioners Office budgets to meet the budget guidelines by the Board of County Commissioners.

2. The 2011 Adopted Budget includes the following:

- Budget Management—the completion of the first phase of “Budgeting for Outcomes” is completed, resulting in a lower project expenditures for 2011. The next phase will include reporting Performance Measures (in 2012) and the reconfiguring the accounting system to allow for reporting the cost of services provided by Larimer County.
- Clerk (Recording) - The impact from the mortgage industry and housing market continues to remain uncertain and could continue to negatively impact the revenues collected by the Recording Department in 2011 and years beyond.
- Clerk (Elections) - although 2011 is not a high-profile election year, the Clerks Office will

be considering the purchase of replacement voting machines in compliance with state and federal requirements.

- Clerk (Motor Vehicle) - Motor Vehicle has additional revenue due to the emission program being reinstated as of July 2010.
- Treasurer (Property Tax Collection & Distribution Services)—There will be no noticeable change in customer service for payment and document processing times.
- Property Assessment Services—2011 will be a reappraisal year with the Assessors Office reappraising all property in Larimer County. This reappraisal is likely to show that property values in Larimer County are, in general, falling and will result in smaller property tax bills for some property owners as well as reduce income to local governments (schools, county, cities & towns and other districts) for CY2012 and beyond.
- Coroner—Although not included in this Adopted Budget, the Coroner is negotiating to contractually provide coroner services for another county. This may, if approved, result in greater efficiency and more cost effective provision of services.

Expenditures for Public Safety Services

End Result: We help people feel safe through prevention, emergency preparedness, responsiveness and community partnerships.

The Adopted 2011 Budget includes the following expenditures for Public Safety Services:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Alternative Sentencing Dept. (ASD) Services	Included in Jail	3,116,537	3,116,537	NA
Animal Control	317,153	317,153	317,153	0.0%
Building Inspection & Code Compliance Services	1,277,862	1,333,476	1,333,476	4.4%
Community Corrections Non-Residential Services	2,930,194	2,735,369	2,735,369	-6.6%
Community Corrections Residential Services	5,532,551	6,159,785	6,159,785	11.3%
Community Corrections Transportation Services	672,190	535,896	535,896	-20.3%
Coroner Services	878,073	854,826	849,464	-3.3%
Criminal Justice Services	153,617	239,992	239,992	56.2%
Detox Services	53,010	49,829	49,515	-6.6%
District Attorney - Eighth Judicial District	7,035,867	7,392,835	7,354,286	4.5%
Law Enforcement Services	14,523,877	14,977,809	14,855,873	2.3%
Operation of the County Jail	26,953,170	22,596,379	22,531,608	-16.4%
Provide Emergency Public Safety Services	208,513	908,374	908,374	335.6%
Provide Judicial Officer Services	730,650	310,853	310,853	-57.5%
	61,266,726	61,529,113	61,298,181	0.1%

Budget Highlights for the Safety Services:

1. The 2010 Adopted Budget included:

- Criminal Justice Services—The budget for 2010 will not include the one-time \$300,000 start-up funds that was included in the 2009 budget.
- Building Inspection Services—Continued furloughs and layoffs due to the lack of building activity.
- Community Corrections Transportation Services—For 2010, one time funding for Larimer Lift decreased as well as CCTU funding also reduced.
- Various Sheriffs Services—The County Sheriff reallocated 2010 funding between their services (Law Enforcement, Emergency Public Safety, Operation of County Jail), the net effect is that total expenditures remain about the same.
- Operation of County Jail—The jail inmate cap will be raised to 470 inmates. The US Marshal's service is expected to send ten federal inmates to Larimer County with an estimated \$255,500 revenue increase.
- Operation of County Jail—There is \$617,000 reserved for consideration of Video Visitation System that will save operating funds at the Jail. The decision to proceed will be made in 2011.

2. The 2011 Adopted Budget includes:

- Alternative Sentencing Department—This service has been split-off from the Operation of the Jail in 2010. The budget for this services will be included in the Criminal Justice Fund in the future.
- Animal Control—Unlike some other services, Animal Control service will be maintained at the same level as in 2010. The funding comes from a reorganization of the Planning Division and is not guaranteed for years beyond 2011.
- Building Inspection—This service has been down-sized to match the reduction in the building industry. The staffing has been reduced in previous years and will remain at a lower level until activity increases. Customer service will be improved with reorganized staffing and the addition of code enforcement.
- Criminal Justice Services—Will be increased due to the 2010 transfer of a technology position from another service to this budget. The position, Report Writer, should permit increased understanding and efficiency in the overall Criminal Justice system.
- District Attorney—This budget will be receiving \$509,112 in investment funding for three important projects that should result in lower costs and better services:
 - ECM (Electronic Content Management) - This project is in the second phase of the project. ECM II will increase the functionality of the ECM system to include: records management (archiving, purging, and retention schedule automation), performance reporting by user, direct import of email, attorney assignment to cases, e-mail alerting to control workflows, electronic importation of media from law enforcement, and redaction.
 - E-Discovery—This project will replace the manual outdated methods used to deliver mandated discovery to defense council with a web interface where discovery can be downloaded, paid for, and tracked.
 - LERMS II—This project will complete the successful LERMS I project by integrating the Loveland PD records management system with the existing transfer system, this will provide a generic records “drop box” for the electronic transfer of documents from all other internal and external entities.
- Operation of County Jail—This budget will be decreasing for 2011 due to the transfer of the Alternative Sentencing Department to the Criminal Justice Division.
- Law enforcement Services, Emergency Public Safety Services and Judicial Officer Services—The budgets will increase slightly due to changes in accounting between these services. The service levels will remain relatively the same for 2011.

Expenditures for Support Services

End Result: We provide support services in an efficient, responsive and effective manner.

The Adopted 2011 Budget includes the following expenditures for Support Services:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
County Attorney Services	1,963,638	1,903,258	1,898,851	-3.3%
Fin - Financial Accounting Operations & Financial Reporting	955,220	1,131,673	1,145,673	19.9%
Fin - Financial and Sales Tax Administration	249,424	-	-	-100.0%
Fin - Purchasing Department	311,389	365,197	341,632	9.7%
FITD - Business Applications Services	Dept Bus Softwre	2,753,626	2,736,626	NA
FITD - Client Technology Services	1,359,660	3,734,154	3,674,154	170.2%
FITD - Communication Technology Services	Tech & Comm	1,725,843	1,721,843	NA
FITD - Departmental Business Software and GIS	3,296,762	-	-	-100.0%
FITD - Equipment Replacement Funding	6,251,747	7,272,730	7,272,730	16.3%
FITD - Facilities & IT Leadership & Administration	-	634,821	624,821	NA
FITD - Facilities Capital Construction	908,766	4,326,117	4,326,117	376.0%
FITD - Facilities Maintenance and Support	2,556,462	5,288,493	5,258,227	105.7%
FITD - Facilities Planning Services	1,493,680	1,342,446	1,342,446	-10.1%
FITD - Facilities Support Services	1,451,438	-	-	-100.0%
FITD - GIS Data Management & Analysis Services	-	173,228	173,228	NA
FITD - Mail Processing & Distribution Services	-	395,896	395,896	NA
FITD - Office Technology Support Services	881,949	-	-	-100.0%
FITD - Printing and Copying Services	-	228,952	228,952	NA
FITD - Process Improvement Services	-	830,734	893,414	NA
FITD - Public Safety Radio Equipment Replacement	149,550	-	-	-100.0%
FITD - Public Works Administration	172,353	356,411	355,450	106.2%
FITD - Records Management	-	80,407	80,407	NA
FITD - Technology & Communications Infrastructure Services	2,813,564	-	-	-100.0%
Fleet Services - Administration, Parts & Fuel Mgmt.	2,667,298	2,514,819	2,514,819	-5.7%
Fleet Services - Vehicle Equipment Replacement	1,659,423	1,577,388	1,567,603	-5.5%
Fleet Services -Heavy Duty Vehicle Maintenance	720,967	670,895	670,895	-6.9%
Fleet Services-Light Duty Vehicle Maintenance	480,645	362,434	362,434	-24.6%
Human Resource Services	1,644,340	-	-	-100.0%
Human Resource Services - Compensation & Classification	Hum. Resources	266,309	261,350	NA
Human Resource Services - Employee Benefits	16,770,200	17,333,089	17,333,089	3.4%
Human Resource Services - Payroll	Hum. Resources	423,767	423,767	NA
Human Resource Services - Relations & Recruitment	Hum. Resources	329,996	325,037	NA
Human Resource Services - Training & Development	Hum. Resources	250,778	250,778	NA
Public Communication	228,441	204,613	204,531	-10.5%
Retirement Board Administrative Support	35,244	34,187	33,972	-3.6%
	49,022,160	56,512,261	56,418,742	15.1%

Budget Highlights for the Support Services:

1. The 2010 Adopted Budget included:

- Public Communication—Includes the additional funds for a Citizens Survey (conducted every two years) to assist the county in managing its services and priorities.
- Departmental Business Software and GIS—3% reduction in services to meet the budget guidelines of the Board of County Commissioners.
- Financial & Sales Tax Administration—Reduction in Sales & Use Tax collections leading to lower distribution to recipient funds (Open Space, Fairgrounds, Justice Center and Jail Operation Funds).

2. The 2011 Adopted Budget includes:

- Financial Accounting Operations & Financial Reporting—Will observe cost savings on the consulting contract for external auditor in 2011.
- Facilities and Information Technology Division (FITD) - This division has been moved to a separate fund to combine all activities that had previously been budgeted for in several funds. This consolidation will result in better service and more comprehensive planning and management of county facilities and information technology support services. Client Technology Services now includes the County's PC Rental of \$1.3M; Communication Technology Services now includes Radio Replacement and Telephones for \$1.396M; Facilities Maintenance and Support now includes \$5.8M for Building Component Replacement items; and the FITD fund now includes Printing and Copying for \$228k.
- Human Resources Services—Will be separated into its component services for 2011. This will allow for better tracking of each service. The Self-Insured Medical fund is included in the 2011 Support Services category. The costs of two staff that were previously charged to the General Fund have been moved to the Self-Insured Medical Fund.

Expenditures for Transportation Services

End Result: We have safe, efficient and adequately maintained transportation systems.

The Adopted 2011 Budget includes the following expenditures for Transportation Services:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Regional Bus Support	42,300	39,762	39,512	-6.6%
Rural Para-Transit Services (moved to Human Services)	178,970	-	-	-100.0%
Public, General and Local Improvement Districts	1,285,330	1,555,450	1,571,382	22.3%
Road Improvement	4,379,304	4,386,030	4,375,868	-0.1%
Roadway Maintenance	14,088,510	16,204,366	16,199,888	15.0%
Statutory Sharing of County Road Tax to Cities and Towns	1,046,884	1,220,285	1,200,153	14.6%
Stormwater and Drainage	1,545,379	4,788,405	4,787,795	209.8%
Structures (Bridge) Rehabilitation and Replacement	1,838,776	3,058,798	3,057,286	66.3%
Traffic Safety	2,390,551	475,906	473,096	-80.2%
	26,796,003	31,729,002	31,704,980	18.3%

Budget Highlights for the Transportation Services:

1. The 2010 Adopted Budget included:

- Statutory Sharing of County Road Tax to Cities and Towns—The 2010 budget includes an increase in property tax revenue (to offset a significant decrease in specific ownership tax revenue) to maintain service level. This increase must be shared with cities and towns as required by statutory law.
- Road Improvement & Traffic Safety—Eliminating 1.5 FTE in the form of an unfilled Engineering Technician (Survey) and a 0.5 FTE Senior Civil Engineer (Stormwater) position.

2. The 2011 Adopted Budget includes:

- Stormwater & Drainage – The County is managing the Coal Creek Flood Mitigation Project work on behalf of the Boxelder Stormwater Authority. This project will run for the next couple of years. Beyond that, the County will need to decide if it continues to bill for Boxelder user fees or passes this responsibility on to the Authority.
- **2010/2011 Highway Projects and Programs**
 - Overlay Program – The 2011 overlay included improvements to more than 7 miles of mainline county roads.
 - County Road 17 Resurfacing Program with ARRA funds – We had almost \$150,000 left from last years CR 17 resurfacing project and received an additional \$50,000 from other ARRA project. We added about \$200,000 from the Capital Improvement budget and were able to widen and overlay the section of CR 17 just south of Loveland between CR 14 and CR 16. This completed the almost \$4 million dollars worth of asphalt patching and overlay improvement to CR 17 from Mulberry St in

- Fort Collins south to Hwy 56 in Berthoud that we started in 2009.
- Coal Creek Flood Mitigation Project. – The County was awarded a \$2.9 million FEMA Predisaster Mitigation (PDM) grant to build the first of three regional improvements associated with the stormwater master plan to Boxelder Creek through the recently created Boxelder Storm Water Authority.
 - Federal Grant Projects - We applied for and were successful obtaining several grants to use for the design and construction of various safety, capacity and enhancement projects related to transportation. We received four safety grants to install guard rails and flatten slopes on four sections of roads located in the foothills.
 - River Bluffs Regional Trail – Construction of the section of the Poudre River Trail that connects the trail crossing under Highway 392 just west of Windsor, across the River Bluffs Open Space and connect to CR 32E is underway and should be completed in October.
 - Replacement of Bridge on CR 11C between Horseshoe and Boyd Lakes – Design is underway to replace this load posted bridge on the north end of Loveland.
 - Replacement of Bridge on CR 7– Design is underway to replace this load posted bridge south of CR 70, north of Wellington.
 - Minor Bridge Structure Replacement – Design work has begun to replace several minor structure on CR 74E (4 structures), CR 42E (2 structures), and CR 43 (2 structures).
 - CR 32E from CR 3 to CR 5 – Work was completed in 2010 for this 1 mile section of road. This section was a gravel road and the improvements included paving it so that it has one paved lane in each direction with 6 foot wide paved shoulders.
 - Pleasant Valley Trail - We were successful in obtaining an enhancement grant to reconstruct the portion of the Poudre River trail between Cache La Poudre Junior High and CR 52E in Laporte. We also recently were granted an additional amount of enhancement funding to replace the entire bridge over the Terry Lake Inlet Canal rather than just the pedestrian bridge on the south side of CR 54G. This will provide a new trail crossing on both the north and south side as well as replacing the roadway bridge that has a low sufficiency rating.
 - CR 19 from CR 70 to CR 72 – Design is scheduled to begin this fall to reroute this section of road. The realignment was part of the Owl Canyon Corridor project. As part of this project other areas along the Owl Canyon corridor will be analyzed for safety improvements.
 - Intersection of CR 19 and CR 54G – Various options will be looked at to improve the capacity and safety of this intersection. Design will begin once a preferred option is selected.
 - Intersection of CR 28 (57th St) and CR 19 (Wilson) - We were awarded a grant to construct turn lanes at this intersection on the northwest side of Loveland. We are partnering with the City of Loveland to fund the local match costs of the grant. Design is underway with construction planned for the summer of 2011.
 - Improvement Districts – Six new Public Improvement Districts (PID's) were approved by neighborhood voters at the November 2010 election for inclusion in the 2011 budget..

Expenditures for Environment & Natural Resources Services

End Result: We maintain and promote a healthy environment, protecting our natural resources for recreation, conservation and community well-being.

The Adopted 2011 Budget includes the following expenditures:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Fair, 4H, Extension and Community	-	722,379	720,783	NA
Forestry Program	118,258	136,812	136,084	15.1%
Open Lands Program	4,489,477	3,313,117	3,313,117	-26.2%
Parks Program	3,782,144	4,987,266	4,996,811	32.1%
Solid Waste Mgmt. - Household Hazardous Waste	583,134	580,250	580,250	-0.5%
Solid Waste Mgmt. - Landfill Operations	2,713,238	3,023,385	3,023,385	11.4%
Solid Waste mgmt. - Recycling	355,286	354,050	354,050	-0.3%
Solid Waste Mgmt. - Transfer Stations	187,284	187,068	187,068	-0.1%
The Ranch	6,536,743	6,311,416	6,311,416	-3.4%
Weed Management Program	721,285	718,420	718,420	-0.4%
	19,486,849	20,334,163	20,341,384	4.4%

Budget Highlights for the Environment Services:

1. The 2010 Adopted Budget included:

- The Ranch—Expenses for 2010 are expected to exceed revenues by approximately \$1.0 million dollars, requiring the use of reserves. Several revenue enhancing measures will be presented for consideration in 2010:
 - The Embassy Suites hotel and convention center is expected to open in 2010, which will add an additional \$60,000 to the budget (and up to \$120,000 annually within the next 10 years).
 - Consider charging a facility fee that's more in line with the market. Ours is \$1.50; the Pepsi Center is \$11.50.
 - Due to the rising utility costs, a Adopted average of \$50 per event utility charge is being considered.
 - Consider charging a \$25 flat rate fee for meetings held in the 4-H building, which currently is free, to cover operational expenses of the building and the payoff of the debt cost to construct the building.
 - Consider re-instituting a \$2 gate fee admission to the fair, to help offset the current loss incurred each year from the fair.
- Open Lands Program—2010 budget includes more maintenance than acquisition, and \$1.0 million reduction in sales tax revenue.
- Parks Program—The 2010 budget does not include significant capital projects.
- Solid Waste Mgmt—Public Hearings were scheduled for 2010 rate increases that were Adopted for 2010:
 - Landfill Rates:
 - Other major 2010 changes—average increase in rate of 4%, No longer allow fee for less

than one cubic yard, increase for animal carcasses due to the amount of cover material and location in landfill, increase for car bodies (do not want them in landfill and we have not gotten one for three years)

- Transfer Stations Rates—All fees going up 5%
- Household Hazardous Waste Rates—No fee for residential, business waste will be charged cost plus 30% which has been the fee since the program started

2. The 2011 Adopted Budget includes:

- The Ranch—Expenses for 2011 are expected to exceed revenues.
 - Revenue is 7% below expected due to a drop in events and concerts, lost sponsorships, and drop in the Use Tax allocation. This isn't expected to improve for 2011.
 - The Thomas M. McKee 4-H Youth and Community Building continues to run in a deficit.
 - Additional revenues will be recognized in 2011 after one full year of operations for the Embassy Suites.
 - Facility rental fees will increase 20%; ticketed events will increase from \$1.50 to \$2.00 which includes a \$0.50 parking fee.
- Solid Waste Mgmt—Current rate structures will be reviewed and recommendations will be made to the Board of County Commissioners
- Open Lands and Parks Programs—The Department is projecting the construction of a Nature Center with a much needed ranger office at Horsetooth. The majority of anticipated funding would be a GOCO grant and Lottery Funds, with Bureau of Reclamation matching funds. Open Lands may continue to negotiate land fee simple and/or conservation easement purchases with land owners but the program is seeing a shift away from acquisition/ development and toward maintenance as the Open Lands Program matures.
- 4H Program—Fee increase for 4-H membership enrollment from \$45 to \$50.

Expenditures for Economic Vitality Services

End Result: We promote a strong economy and economic vitality.

The Adopted 2011 Budget includes the following expenditures for Economic Vitality Services:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Business and Enterprise	127,066	125,443	124,653	-1.9%
Business Services/Economic Development - Enterprise Zone	72,337	65,466	65,466	-9.5%
Economic Development Contribution	10,000	9,400	9,341	-6.6%
Extension Agriculture and Environment Education	134,218	194,900	194,900	45.2%
Employment & Training Services	6,788,140	6,382,234	6,382,234	-6.0%
	7,131,761	6,777,443	6,776,594	-5.0%

Budget Highlights for the Jobs & Economic Vitality Services:

1. The Adopted 2010 Budget included:

- Business and Enterprise—The 2010 budget includes an allocation of a portion of a position to County Economic Development Project.
- Business and Enterprise will be moved to the Health and Well Being Category for 2010. The activity is included in the Employment & Training Service budget.
- Rural Economic Development Project/Service—Larimer County will continue to set aside funds for Economic Development. The possible uses of funds will be reviewed before funds are expended.

2. The 2011 Adopted Budget includes:

- Extension Agriculture—The Extension Agent for the 4-H Livestock program resigned in June, 2010. This is a critical position in the Extension Office given the size and scope of the Larimer County 4-H program.
- Employment & Training Services—Online or onsite employment and training services were provided to over 23,000 jobseekers through June 2010, a 4% increase from last year. Funding from primary sources such as the Workforce Investment Act, ARRA and TANF were reduced or ended. However, they will receive a major influx of funding from other discretionary grants to support business and jobseeker services.

Expenditures for Health & Well-Being Services

End Result: We provide opportunities for our community members to be healthy and self sufficient.

The Adopted 2011 Budget includes the following expenditures for Health and Well-Being Services:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Birth & Death Certificates and Health Statistics	242,403	High-risk Mothers	-	NA
Preventing/Controlling Communicable & Chronic Diseases	1,808,794	1,347,282	1,347,282	-25.5%
Environmental Health Planning & Special EH issues	147,977	Food Safety/Inst San	-	NA
Family and Consumer Education and 4-H Youth Development	390,542	344,510	344,510	-11.8%
Food Safety and Institutional Sanitation	1,032,712	1,122,007	1,122,007	8.6%
Food Safety, Nutrition, and Health Education	83,308	97,919	97,919	17.5%
Foothills Gateway Property Tax Collection & Distribution	3,057,046	3,038,005	3,035,735	-0.7%
Health Emergency Preparedness, Planning, and Response	450,627	583,583	583,583	29.5%
HHS Community Collaboration	900	Community Outreach	-	NA
HHS Direction and Resource Management	2,147,064	Community Outreach	-	NA
Community Outreach	-	1,036,551	1,033,688	NA
Human Services - Child & Adult Protection Services	17,042,537	17,122,094	17,122,094	0.5%
Human Services - Self-Sufficiency Programs	16,987,289	14,842,607	14,842,607	-12.6%
Human Services - Senior and Disabled Assistance	5,943,894	4,741,671	4,741,671	-20.2%
Protect Health of High-risk Mothers, Infants and Children	4,874,442	5,217,042	5,217,042	7.0%
Mental Health Center Support	305,222	286,909	285,103	-6.6%
Preventing Water, Air, and Environmental Pollution	623,426	684,369	684,369	9.8%
Support for 4-H and Youth	111,715	4-H Youth Devel	-	NA
Veterans Services	147,521	164,238	163,347	10.7%
	55,397,418	50,628,787	50,620,957	-8.6%

Budget Highlights for the Health & Well-Being Services:

1. The 2010 Adopted Budget includes the following proposals for the Health & Well-Being Services:
 - Human Services Child Protection Services—Increased spending due to increased state funding via House Bill 1451.
 - Veterans Services—The 2010 budget includes the costs of a Coordinator position.
 - Human Services - Self-Sufficiency Programs—The 2010 budget was increased to reflect Workforce Center funding.
 - Birth & Death Certificates and Health Statistics—The 2010 budget reflects additional costs to remodel the main office reception area per state required security improvements.
 - Employment and Training Services—Project funds for Enterprise and Business have been moved to this budget from the Commissioners Budget.

2. The 2011 Adopted budget includes the following:

- HHS Director Division—This division was eliminated in 2010 and the remaining staffing has been redistributed to Employment & Training Services, Criminal Justice Services, Human Services Department and the Facilities and Information Technology Division. The elimination saved approximately \$140,000 and has permitted the continuance of the most critical services. Some transportation services (and funding) may be transferred to city government.
- Veterans Services—Continue to receive a grant from the Department of Military and Veterans Affairs for outreach and marketing of veterans services in Larimer County.
- Health Department Services:
 - Will be eligible for Medicaid Incentive payments from 2011 to 2016 with the certified Electronic Medical Records project.
 - Consideration should be given to creating a regional mosquito control district for more effective West Nile Virus control.
 - Due to the diversion of Amendment 35 funds, effectively, nearly all tobacco control effort will cease during 2011 and 2012.
 - Larimer County will spend only \$8.85 per capita in county tax dollars per person in 2011 to deliver our critical public health services to a population of 304,799, as estimated by the Dept. of Local Affairs.
- Human Services Department:
 - Child and Adult Protection Services were moved from the Public Safety Safety category to the Health and Well-being category for 2011.
 - Will be able to backfill the 3% reduction in county funding with a one-time performance bonus from the State.
 - ARRA funding received last year for the senior tax work off program has expired.
 - The department has the mandate and authority to authorize benefits that are paid directly to residents. The department authorized over \$25 million in food assistance, and \$120 million reimbursement to medical treatment providers. The total of all DHS programs adds more than \$160 million in cash benefits and vendor payments to Larimer County's economy.

Expenditures for Preparing for Growth Services

End Result: We grow in a manner that maintains and enhances the quality of life of our citizens.

The Adopted 2011 Budget includes the following expenditures:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Citizen Resources	-	584,158	570,261	NA
Development Planning	1,704,067	505,329	505,329	-70.3%
Rural Land	226,714	455,036	455,036	NA
	1,930,781	1,544,523	1,530,626	-20.7%

Budget Highlights for the Preparing for Growth Services:

1. The Adopted 2010 Budget included:

- Land Use & Planning Services—The County Manager is recommending additional funding to avoid the layoff of one position that would be required under the general budget guidelines of the Board of County Commissioners.
- Rural Land Use—The County Manager is recommending additional funding to avoid furloughs that would be required under the general budget guidelines of the Board of County Commissioners.
- Animal Control—A 6% reduction in the contract with Larimer County Humane Society to provide animal control services.

2. The 2011 Adopted Budget includes:

- Planning Department:
 - The department has undergone reorganization. This will result in better cross-training, work load sharing and efficiency. An increase in customer service is the expected result. For the last year, the building department was unavailable to customers 2 Mondays per month due to furloughs.
 - Projected revenues from fees are anticipated to be lower in 2011 due to the continuation of the sluggish economy.

Expenditures for Internal Transfers & Special Purpose Funds:

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
Equipment Laesing Fund	1,242,011	-	-	-100.0%
Federal Payments-in-Lieu (PILT) Clearing Fund	1,730,094	1,362,761	1,362,761	-21.2%
Lottery Clearing Fund	268,500	852,000	852,000	217.3%
Non-Departmental General Fund Revenues & Expenses	-	(549,172)	34,433	NA
Self-Insured Risk Management	2,687,843	2,826,265	2,826,265	5.1%
Transfers from General Fund to Other Funds	9,113,348	21,761,954	21,605,000	137.1%
	15,041,796	26,253,808	26,680,459	77.4%

1. The Adopted 2010 Budget included:

- Transfers From General Fund to Other Funds—Lower transfers in 2010 due to the lower county support provided to non-General Fund services.
- Self-Insured Risk Management—Increased safety consulting for county departments.

2. The 2011 Adopted Budget includes:

- Transfers from General Fund to Other Funds—Significant increase due to the creation of Facilities and Information Technology Division Fund.

Expenditures for Sales Tax Collection & Debt Service :

Service Name	2010 Original Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Original
County Debt Repayment	13,720,942	13,717,762	13,717,762	0.0%
Improvement District Debt Repayment	-	181,782	181,782	NA
Sales & Use Tax Collection & Distribution	25,895,592	26,561,519	26,561,519	2.6%
	39,616,534	40,461,063	40,461,063	2.1%

1. The Adopted 2010 Budget included:

- Budgeting for an expected 10% reduction in Sales & Use Tax receipts.

2. The Adopted 2011 Budget includes:

- Budgeting for slight increase in Sales and Use tax collections (compared to Original 2010 Budget), but no increase from 2010 Revised estimates.

Expenditures for Classified and Appointed Employee Compensation

One of the largest portions of the County's budget is for employee compensation. Like any other business, Larimer County must compete with other employers to hire and keep employees. A qualified employee saves taxpayers money by providing services in a professional and efficient manner. Wages and benefits that are not competitive result in high turnover rates and expensive retraining of new employees.

Larimer County has adopted a policy of paying employees at the 50th percentile of the job market. The objective is to maintain the mid-point of job ranges at the 50th percentile of the market for similar jobs for all County positions. This means that when comparing Larimer county pay rates to other similar employers in the Northern Front Range, half of those employers pay more than Larimer County and half pay less than Larimer County for similar jobs. We use the Colorado Municipal League (CML) Study – which is an annual survey of both private and public sector jobs. At the 50th percentile, we believe that in most cases this allows us to get qualified staff at a very reasonable rate.

The 2011 Adopted Budget again evaluated market based compensation adjustments for each job classification pay range. **After conducting market comparisons and considering the economic times, market based compensation adjustments will not be required. This is the second year that market based compensation adjustments are not required to stay at the compensation goal of 50th-percentile.**

In an effort to maintain the County 2011 Adopted Budget at a level that may be sustained in future years, the following measures are Adopted:

- Market based adjustments will NOT be required for 2011.
- Merit and Performance increases will NOT be required for 2011.
- Medical insurance costs are NOT expected to increase for 2011.
- Dental insurance costs are NOT expected to increase for 2011.
- Employees' share of insurance benefits will also NOT increase for 2011.
- The Retirement Longevity Pay will be phased out, half in 2011 and the remainder in 2012.

Changes in Staffing by Department in the 2010 Revised and 2011 Adopted Budgets

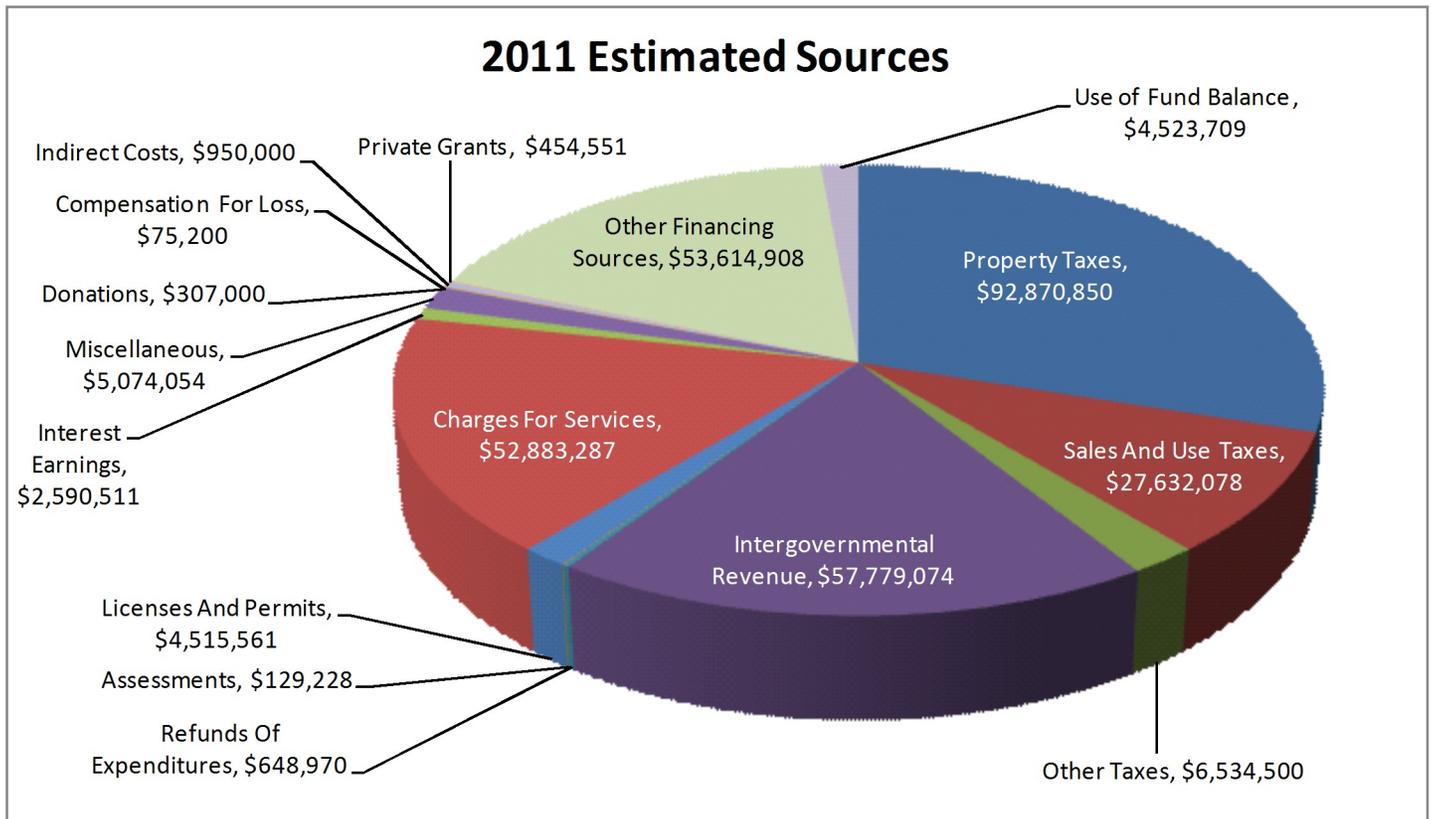
The following table highlights the changes in the staffing levels for offices and departments at Larimer County. The table lists only “regular” and limited-term positions (not temporary or seasonal).

Department/Office	Authorized Regular Positions				
	2010 Adopted Budget	2010 Revised Budget	2010 Change	2011 Adopted Budget	2011 Change
Assessor	52.00	51.00	(1.00)	51.00	-
County Commissioners & County Manager	11.75	10.75	(1.00)	10.75	-
Clerk & Recorder	80.00	80.00	-	80.00	-
Criminal Justice	102.80	153.05	50.25	153.05	-
Coroner	5.00	5.60	0.60	5.60	-
County Attorney	16.00	15.80	(0.20)	14.80	(1.00)
District Attorney	81.50	82.50	1.00	79.00	(3.50)
Engineering	29.30	29.30	-	29.30	-
Extension	3.00	3.00	-	2.50	(0.50)
Facilities and Information Technology	90.05	98.55	8.50	92.85	(5.70)
Fairgrounds	15.50	16.50	1.00	16.50	-
Finance	22.55	22.55	-	22.55	-
Fleet	19.00	19.00	-	19.00	-
Health & Environment	97.00	94.25	(2.75)	94.25	-
Human Resources	16.00	16.00	-	16.00	-
Health & Human Services Administration	13.75	-	(13.75)	-	-
Human Services	344.68	347.43	2.75	347.43	-
Parks & Open Lands	42.00	42.00	-	42.00	-
Planning, Building & Rural Land	34.83	33.05	(1.78)	29.05	(4.00)
Public Works Administration	1.00	1.00	-	1.00	-
Road & Bridge	65.00	65.00	-	65.00	-
Natural Resources (Solid Waste Management)	21.75	21.75	-	18.75	(2.00)
Sheriff	417.00	376.50	(40.50)	370.50	(6.00)
Surveyor	1.00	1.00	-	1.00	-
Treasurer	14.75	14.75	-	14.75	-
Veteran Services	2.00	2.75	0.75	2.75	-
Workforce Center	78.00	77.95	(0.05)	70.43	(7.52)
	1,677.21	1,681.03	3.82	1,649.81	(30.22)

2011 Estimated Revenues for County Government:

The 2011 Adopted Budget for Larimer County includes estimates of a variety of taxes, fees, grants, and intergovernmental revenues.

Revenue Category	2010 Original Budget	2010 Revised Budget	2011 Proposed Budget	2011 Adopted Budget	Pct Change from Revised	Pct Change from Original
Assessments	\$114,378	\$111,267	\$129,228	\$129,228	16.1%	13.0%
Charges For Services	\$51,736,773	\$51,365,216	\$52,873,937	\$52,883,287	3.0%	2.2%
Compensation For Loss	\$56,008	\$6,086,294	\$75,200	\$75,200	-98.8%	34.3%
Donations	\$296,225	\$376,713	\$307,000	\$307,000	-18.5%	3.6%
Indirect Costs	\$850,000	\$850,000	\$950,000	\$950,000	11.8%	11.8%
Interest Earnings	\$3,214,437	\$3,629,808	\$2,589,411	\$2,590,511	-28.6%	-19.4%
Intergovernmental Revenue	\$56,984,492	\$62,125,738	\$57,716,394	\$57,779,074	-7.0%	1.4%
Licenses And Permits	\$4,402,707	\$4,536,098	\$4,503,303	\$4,515,561	-0.5%	2.6%
Miscellaneous	\$5,516,518	\$5,738,501	\$5,074,054	\$5,074,054	-11.6%	-8.0%
Other Financing Sources	\$37,920,893	\$42,372,677	\$53,767,696	\$53,614,908	26.5%	41.4%
Other Taxes	\$6,937,500	\$6,534,500	\$6,534,500	\$6,534,500	0.0%	-5.8%
Private Grants	\$352,825	\$442,995	\$454,551	\$454,551	2.6%	28.8%
Property Taxes	\$93,105,177	\$93,080,240	\$92,812,237	\$92,870,850	-0.2%	-0.3%
Refunds Of Expenditures	\$522,970	\$570,970	\$648,970	\$648,970	13.7%	24.1%
Sales And Use Taxes	\$26,762,387	\$28,192,047	\$27,632,078	\$27,632,078	-2.0%	3.2%
Use of Fund Balance	\$1,866,311	\$10,589,308	\$4,499,700	\$4,523,709	-57.3%	142.4%
	\$290,639,601	\$316,602,372	\$310,568,259	\$310,583,481	-1.9%	6.9%



Assessed Value and New Construction Values

The Adopted 2011 Budget is based on the following property values supplied by the County Assessor:

- Net Assessed Value for all property in Larimer County is \$ 4,047,646,850; this is a 0.7% decrease from the previous year. The TIF District Increment is \$188,284,933.
- Assessed Value of New Construction is \$45,306,335, a 52% decrease from 2010.
- Total Actual Value of all real property in Larimer County will be \$34,517,500,722.
- Actual Value of New Construction totals \$289,026,362, this is a 53.8% decrease from the previous year.

Property Tax Revenue for County Government (excludes Pest and Improvement Districts)

The Adopted 2011 Budget includes the following property tax income for County Services:

- **Property Tax revenue will decrease .29% to support County Services.** Local property taxes continue to provide a significant part of the County Government budget by supplying \$ 88,133,739 in property tax revenues to support basic county services.
- **Larimer County will continue the current operating mill levy of 21.571 mills.** This amount (which has been the same since 1992) excludes any abatement mill levy authorized under Colorado Law to regain lost revenue due to abatements and refunds.
- **Larimer County will also levy 0.203 mills (authorized by state law)** to recover \$821,949 in revenue lost from abatements and refunds of property taxes in 2010.
- **Larimer County will continue to include the citizen initiated tax for Foothills Gateway of 0.75 mills.** This tax was approved by voters in November 2001 and will continue indefinitely supplying \$ 3,035,735 in 2011 towards the operation of Foothills Gateway . This is a 0.7% decrease from previous year.
- **Adopted Larimer County Government Mill Levy:**
 - County Operating Mill Levy 21.571
 - Plus State Abatement Mill Levy +0.203
 - **Total County Operations Mill Levy 21.774**
 - Foothills Gateway Levy +0.750
 - **Grand Total Mill Levy 22.524 mills**
- **Tax Increase**—The expected tax impact on a homeowner of a \$268,569 home is expected to be a **\$1.96 increase in property tax per year**. The increase in the County Services portion of the property tax on this home is estimated to increase from \$477.49/year to \$479.45/year for County Services (excludes Foothills Gateway tax). This is a 0.4% increase over 2010 taxes.

The distribution of Property Tax revenue to support the Larimer County 2011 Adopted Budget is as follows: (includes \$821,949 Abatement recovery in General Fund)

Fund Name	2010 Original Budget	2010 Revised Budget	2011 Proposed Budget	2011 Adopted Budget	Pct Chage from Revised	Pct Chage from Original
101 - General	\$74,468,430	\$74,468,430	\$75,694,891	\$75,746,247	1.7%	1.7%
182 - Health & Environment	\$2,786,584	\$2,786,584	\$2,700,472	\$2,683,473	-3.7%	-3.7%
252 - Road & Bridge	\$2,493,649	\$2,493,649	\$2,690,363	\$2,637,384	5.8%	5.8%
262 - Human Services	\$7,140,742	\$7,140,742	\$7,113,304	\$7,066,635	-1.0%	-1.0%
512 - Capital Expenditures	\$1,500,000	\$1,500,000	\$0	\$0	-100.0%	-100.0%
Total County Provided Services	\$88,389,405	\$88,389,405	\$88,199,030	\$88,133,739	-0.3%	-0.3%
168 - Foothills Gateway	\$3,057,046	\$3,057,046	\$3,038,005	\$3,035,735	-0.7%	-0.7%
Grand Total	\$91,446,451	\$91,446,451	\$91,237,035	\$91,169,474	-0.3%	-0.3%

The mill levies by fund for the Larimer County 2011 Adopted Budget are:

Fund Name	2010 Original Budget	2010 Revised Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Revised	Pct. Chg from Original
General Fund	18.159	18.159	18.484	18.510	1.8%	1.9%
Road and Bridge Fund	0.611	0.611	0.667	0.652	9.2%	6.7%
Health and Environment Fund	0.683	0.683	0.664	0.663	-2.8%	-2.9%
Capital Expenditures	0.368	0.368	0.000	0.000	-100.0%	-100.0%
Human Services Fund	1.750	1.750	1.756	1.746	0.3%	-0.2%
Base Mill Levy (Limited by Law)	21.571	21.571	21.571	21.571	0.0%	0.0%
Less: General Fund - Temporary Tax Credit	0.000	0.000	0.000	0.000	NA	0.0%
State Authorized Abatements and Refunds Levy - General Fund	0.114	0.114	0.203	0.203	78.1%	78.1%
Total for County Provided Services	21.685	21.685	21.774	21.774	0.4%	0.4%
Foothills Gateway	0.750	0.750	0.750	0.750	0.0%	0.0%
Grand Total County	22.435	22.435	22.524	22.524	0.4%	0.4%

2011 Budgets for Non-County Government Entities:

The 2011 Adopted Budget includes the budget for non-County services and districts as follows:

Non-County Service Fund	2010 Original Budget	2010 Revised Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg. From Revised	Pct. Chg. From Original
168 - Foothills Gateway	\$3,057,046	\$3,057,046	\$3,038,005	\$3,035,735	-0.7%	-0.7%
242 - Pest Control	\$616,111	\$728,465	\$739,650	\$739,650	15%	20.1%
246 - Public Trustee	\$774,740	\$662,742	\$694,498	\$694,498	4.8%	-10.4%
351 - Pinewood Springs - Gid#2	\$53,425	\$58,925	\$55,157	\$55,153	-6.4%	3.2%
352 - Carriage Hills - Gid#4	\$52,356	\$71,356	\$61,256	\$61,251	-14.2%	17.0%
353 - Namaqua Hills - Gid#8	\$6,782	\$8,782	\$8,795	\$8,795	0.1%	29.7%
354 - Homestead Estates - Gid#10	\$8	\$8	\$8	\$8	0.0%	0.0%
355 - Meadowdale - Gid#11	\$24,633	\$24,633	\$24,636	\$24,636	0.0%	0.0%
356 - Red Feather - Gid#13	\$19,679	\$19,679	\$17,195	\$16,377	-16.8%	-16.8%
357 - Little Valley Road - Gid#14	\$56,594	\$69,594	\$68,644	\$68,643	-14%	21.3%
358 - Club Estates - Gid#12	\$2,411	\$2,411	\$2,211	\$2,217	-8.0%	-8.0%
359 - Skyview South - Gid#15	\$2,755	\$9,418	\$0	\$0	-100.0%	-100.0%
360 - Kitchell Subdivision - Gid#16	\$1,438	\$1,438	\$1,445	\$1,448	0.7%	0.7%
361 - Country Meadows - Gid#17	\$2,724	\$2,724	\$2,724	\$2,730	0.2%	0.2%
362 - Venner Ranch - Gid#18	\$29,205	\$30,205	\$29,205	\$29,227	-3.2%	0.1%
363 - Highland Hills - Pid#19	\$18,067	\$29,067	\$21,140	\$21,156	-27.2%	17.1%
364 - Ptarmigan - Pid#20	\$153,983	\$171,983	\$58,954	\$58,990	-65.7%	-61.7%
365 - Solar Ridge - Pid#21	\$4,135	\$6,635	\$4,135	\$4,135	-37.7%	0.0%
366 - Saddleback - Pid#22	\$2,124	\$2,124	\$1,124	\$1,128	-46.9%	-46.9%
367 - Westridge - Pid#24	\$43,263	\$43,263	\$9,253	\$9,258	-78.6%	-78.6%
368 - Arapaho Pines - gid# 1991-1	\$1,815	\$2,865	\$1,815	\$1,815	-36.6%	0.0%
369 - Trotwood - pid#28	\$4,200	\$4,200	\$4,200	\$4,200	0.0%	0.0%
370 - Vine Drive - pid#29	\$9,440	\$16,940	\$12,190	\$12,190	-28.0%	29.1%
371 - Poudre Overlook - pid#30	\$7,400	\$7,400	\$7,450	\$7,450	0.7%	0.7%
372 - Eagle Rock Ranches - pid#23	\$10,168	\$10,668	\$10,168	\$10,168	-4.7%	0.0%
373 - Estes Park Estates - pid#25	\$13,357	\$13,357	\$12,339	\$12,339	-7.6%	-7.6%
374 - Eagle Ranch Estates - pid#26	\$31,906	\$126,906	\$31,906	\$31,919	-74.8%	0.0%
375 - Foothills Shadow - pid#31	\$3,564	\$3,564	\$3,564	\$3,564	0.0%	0.0%
376 - Crown Point Pid#27	\$4,586	\$6,086	\$125,160	\$125,168	1956.5%	2629.1%
377 - Charles Height Pid#32	\$15,981	\$17,481	\$14,994	\$14,994	-14.2%	-6.2%
378 - Bruns Pid#35	\$3,350	\$3,350	\$3,350	\$3,350	0.0%	0.0%
379 - Bonnell West Pid #36	\$9,978	\$12,978	\$10,027	\$10,045	-22.6%	0.7%
380 - Prairie Trails Pid#33	\$14,554	\$58,054	\$13,079	\$13,079	-77.5%	-10.1%
381 - Mountain Range Shadows Pid #34	\$47,450	\$117,450	\$32,450	\$32,450	-72.4%	-31.6%
382 - Paragon Estates Pid#40	\$7,498	\$7,498	\$7,498	\$7,498	0.0%	0.0%
384 - Maint Centro Business Park Pid#38	\$8,695	\$21,695	\$8,686	\$8,687	-60.0%	-0.1%
385 - Debt Centro Business Park Pid#38	\$109,686	\$109,686	\$107,197	\$107,196	-2.3%	-2.3%
387 - Terry Cove Pid#37	\$3,602	\$3,602	\$3,598	\$3,598	-0.1%	-0.1%
388 - Cottonwood Shores Pid#42	\$8,208	\$43,208	\$8,238	\$8,238	-80.9%	0.4%
389 - The Bluffs Pid#41	\$7,477	\$7,477	\$7,593	\$7,593	16%	16%
390 - Rainbow Lakes Estates Pid#39	\$0	\$0	\$0	\$8,445	NA	NA
391 - Grayhawk Knolls Pid#43	\$0	\$0	\$0	\$2,113	NA	NA
392 - Koral Heights Pid#46	\$0	\$0	\$0	\$8,840	NA	NA
393 - Park Hill Pid#47	\$0	\$0	\$0	\$5,100	NA	NA
394 - Wagon Wheel Pid#49	\$0	\$0	\$0	\$1318	NA	NA
395 - Puebla Vista Estates Pid#48	\$0	\$0	\$0	\$9,727	NA	NA
442 - Lcid-fc Industrial Park	\$76,355	\$81,355	\$96,159	\$96,159	18.2%	25.9%
443 - Lcid-ferndale	\$15,978	\$25,978	\$14,923	\$14,923	-42.6%	-6.6%
444 - Lcid-glacier View Meadows	\$31,188	\$31,188	\$27,051	\$27,051	-13.3%	-13.3%
446 - Lcid-hidden View Estates	\$0	\$0	\$10,142	\$10,142	NA	NA
448 - Lcid-linmar	\$17,395	\$22,395	\$16,603	\$16,603	-25.9%	-4.6%
452 - Lcid-miravalle	\$11,428	\$11,428	\$16,904	\$16,904	47.9%	47.9%
481 - Larimer County Building Authority Debt Service	\$7,851,910	\$7,851,910	\$7,851,880	\$7,851,880	0.0%	0.0%
499 - Lcid-surplus & Deficiency	\$0	\$55,173	\$0	\$0	-100.0%	NA
	\$13,248,648	\$13,674,390	\$13,297,199	\$13,329,771	-2.5%	0.6%

Estimates of Property Tax Revenue for Non-County Government Entities

The Larimer County 2011 Adopted Budget includes the budgets of other Non-County groups that are not traditionally part of the regular on-going services of the County:

The budget includes the following property tax revenue for Non-County Special Purpose Functions:

Non-County Service Fund	2010 Original Budget	2010 Revised Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg. From Revised	Pct. Chg. From Original
168 - Foothills Gateway	\$3,057,046	\$3,057,046	\$3,038,005	\$3,035,735	-0.7%	-0.7%
242 - Pest Control	\$462,120	\$462,120	\$461,842	\$460,815	-0.3%	-0.3%
351 - Pinewood Springs - Gid#2	\$44,234	\$44,234	\$44,592	\$44,420	0.4%	0.4%
352 - Carriage Hills - Gid#4	\$57,805	\$57,805	\$57,784	\$57,529	-0.5%	-0.5%
353 - Namaqua Hills - Gid#8	\$31,174	\$31,174	\$31,357	\$31,357	0.6%	0.6%
354 - Homestead Estates - Gid#10	\$384	\$384	\$389	\$387	0.8%	0.8%
355 - Meadowdale - Gid#11	\$23,336	\$23,336	\$23,372	\$23,372	0.2%	0.2%
356 - Red Feather - Gid#13	\$16,471	\$16,471	\$16,355	\$16,337	-0.8%	-0.8%
357 - Little Valley Road - Gid#14	\$62,235	\$62,235	\$62,180	\$62,172	-0.1%	-0.1%
358 - Club Estates - Gid#12	\$10,562	\$10,562	\$10,562	\$10,865	2.9%	2.9%
359 - Skyview South - Gid#15	\$24,357	\$0	\$0	\$0	#DIV/0!	-100.0%
360 - Kitchell Subdivision - Gid#16	\$6,268	\$6,268	\$6,351	\$6,392	2.0%	2.0%
361 - Country Meadows - Gid#17	\$23,917	\$23,917	\$23,910	\$24,000	0.3%	0.3%
362 - Venner Ranch - Gid#18	\$23,645	\$23,645	\$23,648	\$23,970	1.4%	1.4%
363 - Highland Hills - Fid#19	\$72,393	\$72,393	\$72,722	\$72,936	0.8%	0.8%
364 - Ptarmigan - Fid#20	\$124,763	\$124,763	\$124,342	\$124,868	0.1%	0.1%
365 - Solar Ridge - Fid#21	\$30,499	\$30,499	\$30,499	\$30,499	0.0%	0.0%
366 - Saddleback - Fid#22	\$8,912	\$8,912	\$8,911	\$8,982	0.8%	0.8%
367 - Westridge - Fid#24	\$23,767	\$23,767	\$23,623	\$23,689	-0.3%	-0.3%
368 - Arapahoe Pines -gid#1991-1	\$11,648	\$11,648	\$11,647	\$11,647	0.0%	0.0%
369 - Trotwood -pid#28	\$10,000	\$10,000	\$10,000	\$10,000	0.0%	0.0%
370 - Vine Drive -pid#29	\$12,000	\$12,000	\$12,000	\$12,000	0.0%	0.0%
371 - Poudre Overlook -pid#30	\$20,000	\$20,000	\$20,000	\$20,001	0.0%	0.0%
372 - Eagle Rock Ranches -pid#23	\$9,536	\$9,536	\$9,536	\$9,540	0.0%	0.0%
373 - Estes Park Estates -pid#25	\$11,666	\$11,666	\$11,417	\$11,417	-2.1%	-2.1%
374 - Eagle Ranch Estates -pid#26	\$90,804	\$90,804	\$90,812	\$90,981	0.2%	0.2%
375 - Foothills Shadow -pid#31	\$15,200	\$15,200	\$15,200	\$15,200	0.0%	0.0%
376 - Crown Point Fid#27	\$29,454	\$29,454	\$29,429	\$29,401	-0.2%	-0.2%
377 - Charles Height Fid#32	\$14,016	\$14,016	\$14,196	\$14,205	1.3%	1.3%
378 - Bruns Fid#35	\$5,000	\$5,000	\$5,000	\$5,000	0.0%	0.0%
379 - Bonnell West Fid #36	\$63,989	\$63,989	\$63,964	\$64,221	0.4%	0.4%
380 - Prairie Trails Fid#33	\$29,341	\$29,341	\$29,691	\$29,691	1.2%	1.2%
381 - Mountain Range Shadow s Fid #34	\$34,999	\$34,999	\$35,000	\$35,000	0.0%	0.0%
382 - Paragon Estates Fid#40	\$35,684	\$35,684	\$35,684	\$35,684	0.0%	0.0%
384 - Maint Centro Business Park Fid#38	\$24,222	\$24,222	\$24,080	\$24,096	-0.5%	-0.5%
385 - Debt Centro Business Park Fid#38	\$102,229	\$102,229	\$99,949	\$99,943	-2.2%	-2.2%
387 - Terry Cove Fid#37	\$8,600	\$8,600	\$8,533	\$8,533	-0.8%	-0.8%
388 - Cottonwood Shores Fid#42	\$31,542	\$31,542	\$31,970	\$311,970	889.1%	889.1%
389 - The Bluffs Fid#41	\$21,100	\$21,100	\$22,755	\$22,755	7.8%	7.8%
390 - Rainbow Lakes Estates Fid#39	\$0	\$0	\$0	\$34,925	NA	NA
391 - Grayhawk Knolls Fid#43	\$0	\$0	\$0	\$8,750	NA	NA
392 - Koral Heights Fid#46	\$0	\$0	\$0	\$12,000	NA	NA
393 - Park Hill Fid#47	\$0	\$0	\$0	\$5,000	NA	NA
394 - Wagon Wheel Fid#49	\$0	\$0	\$0	\$4,545	NA	NA
395 - Puebla Vista Estates Fid#48	\$0	\$0	\$0	\$60,381	NA	NA
	\$4,684,918	\$4,660,561	\$4,641,307	\$5,045,211	8.3%	7.7%

Adopted Mill Levies for Non-County Government Entities

The Larimer County 2011 Adopted Budget includes the property tax rates (mill levy) of other entities that are not traditionally part of the regular on-going services of the County. These include the Larimer County Weed District, Larimer County Foothills Gateway Distribution, Public Trustee and the many Larimer County Improvement Districts.

Fund Name	2010 Original Budget	2010 Revised Budget	2011 Proposed Budget	2011 Adopted Budget	Pct. Chg from Revised	Pct. Chg from Original
Larimer County Pest Control District Fund	0.142	0.142	0.142	0.142	0.0%	0.0%
Larimer County Foothills Gateway	0.750	0.750	0.750	0.750	0.0%	0.0%
LCGID #1991-1 - Arapahoe Pines	29.721	29.721	29.721	29.721	0.0%	0.0%
LCGID #01 - Imperial Estates Fund	-	-	-	-	#DIV/0!	#DIV/0!
LCGID #02 - Pinewood Spgs Fund	5.000	5.000	5.000	5.000	0.0%	0.0%
LCGID #04 - Carriage Hills Fund	4.000	4.000	4.000	4.000	0.0%	0.0%
LCGID #08 - Namaqua Hills Fund	8.382	8.382	8.382	8.382	0.0%	0.0%
LCGID #10 - Homestead Fund	0.387	0.387	0.398	0.398	2.8%	2.8%
LCGID #11 - Meadowdale Hills Fund	5.770	5.770	5.770	5.770	0.0%	0.0%
LCGID #12 - Club Estates Fund	12.500	12.500	12.500	12.500	0.0%	0.0%
LCGID #13A - Red Feather	7.000	7.000	7.000	7.000	0.0%	0.0%
LCGID #14 - Little Valley	10.000	10.000	10.000	10.000	0.0%	0.0%
LCGID #16 - Kitchell Subdivision	9.600	9.600	9.600	9.600	0.0%	0.0%
LCGID #17 - Country Meadows	8.500	8.500	8.500	8.500	0.0%	0.0%
LCGID #18 - Venner Ranch	12.000	12.000	12.000	12.000	0.0%	0.0%
PID #19 Highland Hills	12.104	12.104	12.104	12.104	0.0%	0.0%
PID #20 Parmigan	9.500	9.500	9.500	9.500	0.0%	0.0%
PID #21 Solar Ridge	14.959	14.959	14.790	14.826	-0.9%	-0.9%
PID #22 Saddleback	12.400	12.400	12.400	12.400	0.0%	0.0%
PID #23 Eagle Rock Ranches	12.000	12.000	12.000	12.000	0.0%	0.0%
PID #24 Westridge	9.358	9.358	9.358	9.358	0.0%	0.0%
PID #25 Estes Park Estates	8.287	8.287	8.287	8.287	0.0%	0.0%
PID #26 Eagle Ranch Estates	10.149	10.149	10.149	10.149	0.0%	0.0%
PID #27 Crown Point	56.844	56.844	56.844	56.844	0.0%	0.0%
PID #28 Trotwood	14.441	14.441	14.441	14.352	-0.6%	-0.6%
PID #29 Vine Drive	21.195	21.195	21.195	20.454	-3.5%	-3.5%
PID #30 Poudre Overlook	8.249	8.249	8.249	8.296	0.6%	0.6%
PID #31 Foothills Shadows	24.314	24.314	24.191	24.192	-0.5%	-0.5%
PID #32 Charles Heights	8.948	8.948	8.948	8.948	0.0%	0.0%
PID #33 Prairie Trails	15.364	15.364	15.364	15.364	0.0%	0.0%
PID #34 Mountain Range Shadows	12.649	12.649	12.672	12.672	0.2%	0.2%
PID #35 Bruns	7.082	7.082	7.082	7.044	-0.5%	-0.5%
PID #36 Bonnell West	13.580	13.580	13.580	13.580	0.0%	0.0%
PID #37 Terry Cove	8.969	8.969	8.969	8.969	0.0%	0.0%
PID #38 Centro Business Park Fund 384	-	-	3.061	3.061	NA	NA
PID #38 Centro Business Park Fund 385	15.980	15.980	12.705	12.696	-20.6%	-20.6%
PID #39 Rainbow Lakes Estates	-	-	-	9.988	NA	NA
PID #40 Paragon Estates	32.856	32.856	32.856	32.856	0.0%	0.0%
PID #41 The Bluffs	30.720	30.720	33.090	33.090	7.7%	7.7%
PID #42 Cottonwood Shores	20.407	20.407	20.407	20.407	0.0%	0.0%
PID #43 Grayhawk Knolls	-	-	-	7.507	NA	NA
PID #46 Koral Heights	-	-	-	10.759	NA	NA
PID #47 Park Hill	-	-	-	16.762	NA	NA
PID #49 Wagon Wheel	-	-	-	16.762	NA	NA
PID #48 Puebla Vista Estates	-	-	-	119.580	NA	NA

PUBLIC HEARINGS - Hearings on the Proposed Budget for 2011 were held:

HEARINGS TO REVIEW ADOPTED BUDGET—Comments were welcome on:

November 15, 2010 at 6:30 P.M. (Note - Televised and Live Viewer Call-in)

Larimer County Courthouse Office Building
Commissioners Hearing Room—1st Floor
200 West Oak Street
Fort Collins, CO 80521

Note - Televised on Fort Collins Cable Channel 14, Laporte and Wellington Channel 45, and Loveland & Berthoud Cable Channel 16.

Viewers are able to call with questions or comments by dialing 970-498-7016

November 22, 2010 at 6:30 P.M. (Note - Televised)

Estes Park Municipal Building
Board Chambers Room
170 MacGregor Avenue
Estes Park, CO 80517

Note - Televised on Estes Park Cable Channel 12

ADOPTION HEARING - The 2011 Proposed Budget was considered for adopted on:

December 20, 2010 at 10:00 A.M.

Larimer County Courthouse Office Building
1st Floor—Commissioners Hearing Room
200 West Oak Street
Fort Collins, CO 80521

Copies of the 2011 Adopted Budget are available at the Larimer County Budget Office, 200 West Oak Street, Fort Collins, Colorado (phone 498-7017). Copies are also sent to local public libraries, local radio & television stations and local newspapers or online at <http://www.larimer.org>

Comments on the County Budget may be:

- **Emailed to the County Commissioners at BOCC@larimer.org**
Remember—emails to Elected Officials are public record unless marked “confidential”
- **Mailed to the County Commissioners, 200 West Oak Street, Fort Collins, CO 80521**

ATTACHED APPENDIX - The following sheets explain the Larimer County Adopted Budget for 2011. Further details of programs within any department or fund are available upon request by calling the Larimer County Budget Office at 970-498-7017.

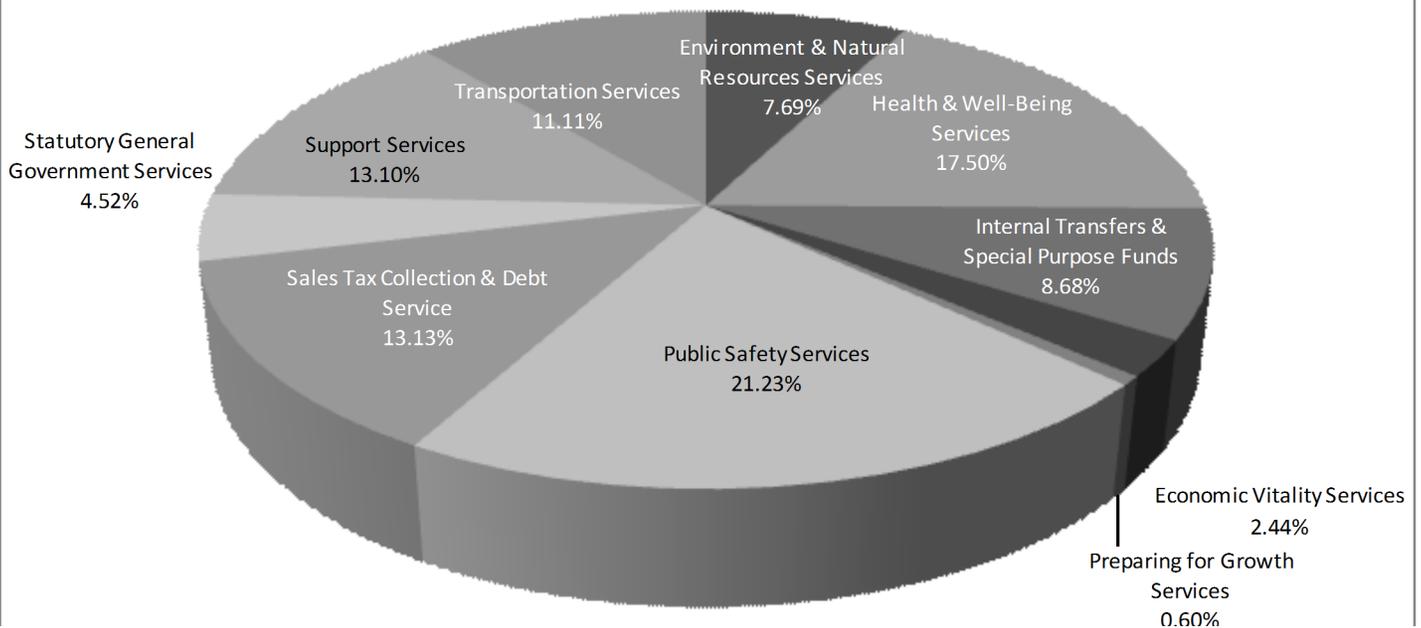
Special Note on Fund Balances - The following departmental and fund sheets show beginning and ending fund balances. The beginning fund balances include non-spendable assets (such as the value of inventory) as well as represent the accumulation and designation of funds for some future planned expenditures. The Board of County Commissioners will, when adopting the annual budget, identify and designate the purposes of any ending fund balances.

Allocation of Indirect Costs to Major Divisional Budgets

The Adopted 2011 Budget shows the direct costs of services, however the “indirect” costs of Support Services must be apportioned and added to budgets to approximate the total cost of each to the public. Larimer County began a project in 2008 to calculate the indirect costs of support services and allocate those costs to benefiting departments/offices. Using 2009 audited data, the following summary calculates the amount of indirect costs that could be allocated to public services.

Result/Outcome Category (2010 Reclassified)	2011 Adopted Budget	2009 Indirect Cost - Allocated To Result/Outcome Category	2009 Indirect Cost - Allocated From Result/Outcome Category	TOTAL Direct and Indirect Cost
Environment & Natural Resources Services	\$ 20,341,384	\$ 3,527,514		\$ 23,868,898
Health & Well-Being Services	\$ 50,620,957	\$ 3,898,556	\$ 174,017	\$ 54,345,496
Internal Transfers & Special Purpose Funds	\$ 26,680,459	\$ 284,616		\$ 26,965,075
Economic Vitality Services	\$ 6,776,594	\$ 796,053		\$ 7,572,647
Preparing for Growth Services	\$ 1,530,626	\$ 340,950		\$ 1,871,576
Public Safety Services	\$ 61,298,181	\$ 13,041,268	\$ 8,417,699	\$ 65,921,750
Sales Tax Collection & Debt Service	\$ 40,461,063	\$ 315,594		\$ 40,776,657
Statutory General Government Services	\$ 14,750,495	\$ 2,462,214	\$ 3,162,625	\$ 14,050,084
Support Services	\$ 56,418,742	\$ 800,122	\$ 16,526,173	\$ 40,692,691
Transportation Services	\$ 31,704,980	\$ 2,813,627		\$ 34,518,607
	\$ 310,583,481	\$ 28,280,514	\$ 28,280,514	\$ 310,583,481

2011 Budget with Historical Indirect Costs Allocated





Larimer County Budget System Report

Larimer County Adopted 2011 Budget Summary of Revenues by Category

	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Change</u>	<u>2011 Adopted</u>	<u>Change</u>	
<u>Taxes</u>						
Other Taxes	6,937,500	6,532,000	(405,500)	6,534,500	2,500	0.0%
Property Taxes	93,105,177	93,080,826	(24,351)	92,870,850	(209,976)	(0.2%)
Sales And Use Taxes	26,762,387	29,537,210	2,774,823	27,632,078	(1,905,132)	(6.4%)
	126,805,064	129,150,036	2,344,972	127,037,428	(2,171,221)	(1.7%)
<u>Other Financing Sources - (Excl)</u>						
Debt Proceeds	0	125,000	125,000	175,000	50,000	40.0%
Sale Of Assets	200,000	277,289	77,289	264,200	(13,089)	(4.7%)
Transfers From Other Funds	37,423,862	42,373,105	4,949,243	53,175,708	10,802,603	25.5%
	37,623,862	42,775,394	5,151,532	53,614,908	10,992,302	25.7%
<u>Miscellaneous</u>						
Compensation For Loss - (Excluded)	56,008	6,667,581	6,611,573	75,200	(6,592,381)	(98.9%)
Donations - (Excluded)	296,225	377,693	81,468	307,000	(70,693)	(18.7%)
Indirect Costs (Excluded)	850,000	850,000	0	950,000	100,000	11.8%
Other Revenue (Miscellaneous)	330,000	613,430	283,430	444,786	(168,644)	(27.5%)
Penalties & Fines	2,901,744	2,918,970	17,226	2,859,717	(59,253)	(2.0%)
Private Grants-(Excluded)	352,825	448,245	95,420	454,551	6,306	1.4%
Rental Income	2,188,419	2,186,844	(1,575)	1,769,551	(417,293)	(19.1%)
	6,975,221	14,062,763	7,087,542	6,860,805	(7,201,958)	(51.2%)
<u>Licenses And Permits</u>						
Licenses And Permits	4,402,707	4,582,441	179,734	4,515,561	(66,880)	(1.5%)
	4,402,707	4,582,441	179,734	4,515,561	(79,138)	(1.7%)
<u>Intergovernmental Revenue</u>						
Dept Of Human Services	12,394,255	11,364,515	(1,029,740)	11,838,907	474,392	4.2%
Direct Federal - (Excluded)	802,007	1,561,422	759,415	1,234,636	(326,786)	(20.9%)
Direct State	2,165,171	3,594,144	1,428,973	2,717,005	(877,139)	(24.4%)
Federal Shared - (Excluded)	1,643,324	1,657,144	13,820	1,696,893	39,749	2.4%
Local Government	1,340,632	2,977,357	1,636,725	1,303,724	(1,673,633)	(56.2%)
Local Governments - (Excluded)	5,902,221	5,637,400	(264,821)	5,751,355	113,955	2.0%
Pass-Through State Grants - (Excluded)	24,446,921	26,421,109	1,974,188	24,560,804	(1,860,305)	(7.0%)
Refunds Of Expenditures - Excluded	522,970	570,970	48,000	648,970	78,000	13.7%
State Shared	6,588,013	7,613,476	1,025,463	7,526,000	(87,476)	(1.1%)
State Shared - (Excluded)	1,048,500	2,239,798	1,191,298	1,149,750	(1,090,048)	(48.7%)

**Larimer County Adopted 2011 Budget
Summary of Revenues by Category**

	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Change</u>	<u>2011 Adopted</u>	<u>Change</u>	
	<u>56,854,014</u>	<u>63,637,335</u>	<u>6,783,321</u>	<u>58,428,044</u>	<u>(5,271,971)</u>	<u>(8.3%)</u>
<u>Interest Earnings</u>						
Interest Earnings	3,214,437	3,645,168	430,731	2,590,511	(1,054,657)	(28.9%)
	<u>3,214,437</u>	<u>3,645,168</u>	<u>430,731</u>	<u>2,590,511</u>	<u>(1,055,757)</u>	<u>(29.0%)</u>
<u>Charges For Services</u>						
Charges For Services	51,670,273	51,393,002	(277,271)	52,883,287	1,490,285	2.9%
	<u>51,670,273</u>	<u>51,393,002</u>	<u>(277,271)</u>	<u>52,883,287</u>	<u>1,480,935</u>	<u>2.9%</u>
<u>Assessments</u>						
Assessments	114,378	117,802	3,424	129,228	11,426	9.7%
	<u>114,378</u>	<u>117,802</u>	<u>3,424</u>	<u>129,228</u>	<u>11,426</u>	<u>9.7%</u>
Grand Total:	<u><u>287,659,956</u></u>	<u><u>309,363,941</u></u>	<u><u>21,703,985</u></u>	<u><u>306,059,772</u></u>	<u><u>(3,295,382)</u></u>	<u><u>(1.1%)</u></u>



Larimer County Budget System Report

Larimer County Adopted 2011 Budget

Departmental Budgets by Division

	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Change</u>	<u>2011 Adopted</u>	<u>Change</u>
Assessor						
Assessor	3,868,297	3,998,647	4,257,436	258,789	3,857,257	(376,098)
	3,868,297	3,998,647	4,257,436	258,789	3,857,257	(376,098)
Clerk and Recorder						
Clerk and Recorder	5,704,072	7,369,581	7,990,587	621,006	10,440,609	2,461,276
	5,704,072	7,369,581	7,990,587	621,006	10,440,609	2,461,276
Coroner						
Coroner	897,993	896,059	907,332	11,273	852,464	(49,506)
	897,993	896,059	907,332	11,273	852,464	(49,506)
County Manager						
Commissioners and County Manager	1,741,641	1,772,827	1,911,622	138,795	1,618,074	(870,101)
County Attorney	1,864,329	1,963,638	1,975,796	12,158	1,898,851	(72,538)
Human Resources	3,066,027	2,928,490	3,124,527	196,037	3,008,658	(105,951)
Internal Transfers	9,829,729	9,113,348	11,810,284	2,696,936	21,605,000	9,951,670
Retirement Board	14,485	35,244	35,244	0	33,972	(1,057)
Special Clearing Accounts	15,886,457	17,216,144	16,159,880	(1,056,264)	16,948,124	788,244
Support for Citizen Boards and Committees	4,589	4,970	4,970	0	4,643	(298)
Support to Other Entities	827,489	811,654	765,993	(45,661)	730,720	(33,094)
	33,234,746	33,846,315	35,788,316	1,942,001	45,848,042	9,656,875
Criminal Justice						
Alternative Sentencing Department	0	0	3,107,713	3,107,713	3,116,537	8,824
Community Corrections	8,929,717	9,129,847	9,112,887	(16,960)	9,439,050	326,163
Criminal Justice Coordination	156,584	153,617	188,166	34,549	239,992	51,826
	9,086,301	9,283,464	12,408,766	3,125,302	12,795,579	386,813
District Attorney						
District Attorney	6,600,638	7,073,170	7,602,662	529,492	7,354,286	(209,827)
	6,600,638	7,073,170	7,602,662	529,492	7,354,286	(209,827)
Facilities and Information Technology Management						
Facilities Construction	2,370,804	836,816	5,511,969	4,675,153	4,326,117	(1,185,852)
Facilities Planning, Mgmt, Operations and Debt Svc	13,382,026	13,832,282	13,832,282	0	8,123,192	(5,709,090)
Information Technology	9,867,983	11,643,943	13,581,156	1,937,213	18,068,290	4,545,720
Print Shop and Mail	285,202	289,796	290,835	1,039	0	(290,835)
	25,906,015	26,602,837	33,216,242	6,613,405	30,517,599	(2,640,057)
Financial Services						
Accounting And Reporting	1,061,499	1,101,003	3,083,895	1,982,892	1,016,934	(2,080,961)
Financial Services Administration	228,286	249,424	308,569	59,145	241,940	(66,629)
Purchasing	310,004	311,389	362,477	51,088	295,778	(43,134)
Risk Management	3,214,704	2,687,843	10,006,157	7,318,314	2,793,080	(7,213,077)

Larimer County Adopted 2011 Budget

Departmental Budgets by Division

	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Change</u>	<u>2011 Adopted</u>	<u>Change</u>
Sales Tax Collection & Distribution	28,268,608	25,895,592	28,602,154	2,706,562	26,537,387	(2,064,767)
	33,083,101	30,245,251	42,363,252	12,118,001	30,885,119	(11,468,568)
Health and Human Services						
Cooperative Extension	549,629	608,068	692,809	84,741	650,834	(41,975)
Enterprise Zone	60,516	72,337	79,180	6,843	65,466	(13,714)
Foothills Gateway Tax Distribution	2,952,522	3,057,046	3,057,046	0	3,035,735	(19,041)
Health and Environment	9,103,996	9,202,181	9,279,044	76,863	8,955,633	(323,411)
HHS Director	2,123,818	2,272,232	2,283,521	11,289	0	(2,283,521)
Human Services	37,164,892	40,109,750	38,112,553	(1,997,197)	37,903,407	(205,392)
Workforce Center	7,954,981	6,914,630	8,163,660	1,249,030	6,506,887	(1,655,983)
	59,910,355	62,236,244	61,667,813	(568,431)	57,117,962	(4,543,037)
Planning						
Building Inspection	1,277,914	984,557	1,174,957	190,400	852,738	(322,219)
Planning	1,996,814	1,946,287	2,233,655	287,368	1,556,328	(663,430)
Rural Land Use Center	231,352	219,925	207,767	(12,158)	455,036	247,269
	3,506,080	3,150,769	3,616,379	465,610	2,864,102	(738,380)
Public Trustee						
Public Trustee	781,522	774,740	662,742	(111,998)	694,498	31,756
	781,522	774,740	662,742	(111,998)	694,498	31,756
Public Works						
Engineering	3,251,691	3,167,910	3,920,432	752,522	6,858,871	2,954,045
Fairgrounds	10,806,332	11,252,106	11,344,853	92,747	11,693,320	350,063
Fleet Services	5,122,862	5,443,333	5,703,333	260,000	5,115,751	(577,797)
Larimer County GID #01 - Imperial Estates	0	0	0	0	0	0
Larimer County GID #02 - Pinewood Springs	82,209	53,425	58,925	5,500	55,153	(3,768)
Larimer County GID #04 - Carriage Hills	60,596	52,356	71,356	19,000	61,251	(10,100)
Larimer County GID #08 - Namaqua Hills	99,523	6,782	8,782	2,000	8,795	13
Larimer County GID #10 - Homestead	8	8	8	0	8	0
Larimer County GID #11 - Meadowdale Hills	25,357	24,633	24,633	0	24,636	3
Larimer County GID #12 - Club Estates	24,380	2,411	2,411	0	2,217	(200)
Larimer County GID #13A - Red Feather	37,160	19,679	19,679	0	16,377	(2,484)
Larimer County GID #14 - Little Valley	70,847	56,594	69,594	13,000	68,643	(950)
Larimer County GID #15 - Skyview South	94,460	2,755	9,418	6,663	0	(9,418)
Larimer County GID #16 - Kitchell Subdivision	419	1,438	1,438	0	1,448	7
Larimer County GID #17 - Country Meadows	14,847	2,724	2,724	0	2,730	0
Larimer County GID #18 - Venner Ranch Estates	28,045	29,205	30,205	1,000	29,227	(1,000)
Larimer County GID #1991-1 - Arapahoe Pines	9,223	1,815	2,865	1,050	1,815	(1,050)
Larimer County PID #19 - Highland Hills	77,951	18,067	29,067	11,000	21,156	(7,927)
Larimer County PID #20 - Ptarmigan	136,360	153,983	171,983	18,000	58,990	(113,029)

Larimer County Adopted 2011 Budget

Departmental Budgets by Division

	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Change</u>	<u>2011 Adopted</u>	<u>Change</u>
Larimer County PID #21 - Solar Ridge	4,762	4,135	6,635	2,500	4,135	(2,500)
Larimer County PID #22 - Saddleback	1,445	2,124	2,124	0	1,128	(1,000)
Larimer County PID #23 - Eagle Rock Ranches	11,147	10,168	11,708	1,540	10,168	(1,540)
Larimer County PID #24 - Westridge	11,678	43,263	43,263	0	9,258	(34,010)
Larimer County PID #25 - Estes Park Estates	11,531	13,357	15,857	2,500	12,339	(3,518)
Larimer County PID #26 - Eagle Ranch Estates	93,374	31,906	126,906	95,000	31,919	(95,000)
Larimer County PID #27 - Crown Point	2,109	4,586	6,086	1,500	125,158	119,074
Larimer County PID #28 - Trotwood	700	4,200	4,200	0	4,200	0
Larimer County PID #29 - Vine Drive	14,432	9,440	16,940	7,500	12,190	(4,750)
Larimer County PID #30 - Poudre Overlook	25,820	7,400	7,400	0	7,450	50
Larimer County PID #31 - Foothills Shadow	2,458	3,564	3,564	0	3,564	0
Larimer County PID #32 - Charles Heights	16,164	15,981	17,481	1,500	14,994	(2,487)
Larimer County PID #33 - Prairie Trails	13,366	14,554	58,054	43,500	13,079	(44,975)
Larimer County PID #34 - Mountain Range Shadows	4,581	47,450	117,450	70,000	32,450	(85,000)
Larimer County PID #35 - Bruns	1,410	3,350	3,350	0	3,350	0
Larimer County PID #36 - Bonnell West	94,162	9,978	12,978	3,000	10,045	(2,951)
Larimer County PID #37 - Terry Cove	1,855	3,602	3,602	0	3,598	(4)
Larimer County PID #38 - Centro Business Park	125,540	118,381	131,381	13,000	115,883	(15,498)
Larimer County PID #40 - Paragon Estates	39,304	7,498	7,498	0	7,498	0
Larimer County PID #41 - The Bluffs	0	7,477	7,477	0	7,593	116
Larimer County PID #42 - Cottonwood Shores	5,794	8,208	43,208	35,000	8,238	(34,970)
Larimer County PID#39-Rainbow Lakes Estates	0	0	0	0	8,445	0
Larimer County PID#43-Grayhawk Knolls	0	0	0	0	2,113	0
Larimer County PID#46-Koral Heights	0	0	0	0	8,840	0
Larimer County PID#47-Park Hill	0	0	0	0	5,100	0
Larimer County PID#48-Puebla Vista Estates	0	0	0	0	9,727	0
Larimer County PID#49-Wagon Wheel Natural Resources	0	0	0	0	1,318	0
Neighborhood Special Assessment Districts	9,555,258	9,958,863	14,897,054	4,938,191	10,661,695	(4,244,176)
Pest District	400,933	172,344	481,239	308,895	584,400	120,511
Public Works Administration	621,579	616,111	742,283	126,172	739,650	(2,633)
Road and Bridge	166,442	166,914	172,353	5,439	355,450	184,058
Solid Waste Management	25,122,455	23,935,664	22,802,350	(1,133,314)	24,705,547	1,929,105
Transportation Expansion Fee	3,532,844	3,771,368	4,568,409	797,041	4,144,753	(423,656)
	1,212,248	1,150,831	1,358,381	207,550	1,086,801	(271,580)
	61,035,660	60,431,941	67,140,937	6,708,996	66,772,464	(340,926)
Sheriff						
Sheriff	42,061,976	42,646,878	41,270,227	(1,376,651)	39,102,080	(1,981,440)
	42,061,976	42,646,878	41,270,227	(1,376,651)	39,102,080	(1,981,440)

Larimer County Adopted 2011 Budget

Departmental Budgets by Division

	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Change</u>	<u>2011 Adopted</u>	<u>Change</u>
Surveyor						
Surveyor	4,119	6,058	6,058	0	6,012	(46)
	4,119	6,058	6,058	0	6,012	(46)
Treasurer						
Treasurer	1,393,186	1,456,921	1,890,329	433,408	1,475,408	(409,654)
	1,393,186	1,456,921	1,890,329	433,408	1,475,408	(409,654)
Grand Total County Budget	<u>287,074,061</u>	<u>290,018,875</u>	<u>320,789,078</u>	<u>30,770,203</u>	<u>310,583,481</u>	<u>(10,220,819)</u>



Larimer County Budget System Report

Larimer County Adopted 2011 Budget

Detail of Departmental Budgets by Division

Division: Assessor

Department/Cost Center: Assessor

The County Assessor is responsible for valuing all real and personal property, including mobile homes, personal, residential, and commercial property and agricultural land for property tax purposes. The Assessor determines the equitable value of property to ensure that each taxpayer pays only his or her fair share of the taxes. Anyone who disagrees with changes in the actual value of property, either real or personal, can object or file an appeal in May.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	57,665	55,000	55,000	0	56,000	1,000
Miscellaneous	0	0	0	0	0	0
Other Financing Sources - (Excl)	6,436	0	0	0	0	0
	\$ 64,101	\$ 55,000	\$ 55,000	\$ 0	56,000	\$ 1,000
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	3,418,256	3,515,115	3,515,115	0	3,369,824	(145,291)
Supplies	59,774	61,030	67,954	6,924	56,052	(11,902)
Purchased Services	309,369	344,097	339,597	(4,500)	349,673	10,076
Rental Expense	69,321	64,828	65,828	1,000	64,828	(1,000)
Fixed Charges	11,576	12,577	12,577	0	15,880	3,303
Payments and Other	0	1,000	256,365	255,365	1,000	(255,365)
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
	\$ 3,868,297	\$ 3,998,647	\$ 4,257,436	\$ 258,789	3,857,257	\$(400,179)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Clerk and Recorder

Department/Cost Center: Clerk and Recorder

The Clerk and Recorder's Office is responsible for issuing and recording marriage licenses, recording all real estate transactions, issuing liquor licenses, registering voters, conducting all primary, general and county elections, and, when contracted, municipal and school district elections. The Clerk and Recorder's Office also operates the Motor Vehicle Divisions in Fort Collins, Loveland and Estes Park for titling vehicles and issuing license plates.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	0	0	0	0
Licenses And Permits	38,972	43,000	44,500	1,500	50,900	6,400
Charges For Services	5,326,438	4,985,659	5,036,256	50,597	5,506,148	469,892
Miscellaneous	8,005	0	0	0	0	0
Other Financing Sources - (Excl)	0	119,950	119,950	0	77,042	(42,908)
	\$ 5,373,415	\$ 5,148,609	\$ 5,200,706	\$ 52,097	5,634,090	\$ 433,384

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	4,581,702	5,441,494	5,283,590	(157,904)	5,179,710	(103,880)
Supplies	73,170	199,446	142,460	(56,986)	162,864	20,404
Purchased Services	726,109	1,315,823	1,347,426	31,603	977,359	(370,067)
Rental Expense	154,612	181,820	205,680	23,860	205,120	(560)
Fixed Charges	17,828	20,048	20,048	0	20,886	838
Payments and Other	150,651	91,000	871,433	780,433	3,834,260	2,962,827
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	0	119,950	119,950	0	60,410	(59,540)
	\$ 5,704,072	\$ 7,369,581	\$ 7,990,587	\$ 621,006	10,440,609	\$ 2,450,022

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Coroner

Department/Cost Center: Coroner

The Larimer County Coroner is responsible for investigating any death that does not occur from natural causes, including a death while a person is in custody or within 24 hours of being admitted to a hospital, as well as all fatal traffic deaths, homicides, and suicides. The Coroner and his staff of investigators work closely with law enforcement agencies and are on-call 24 hours a day.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	1,500	0	0	0	0	0
Miscellaneous	1,185	125	11,398	11,273	95	(11,303)
Other Financing Sources - (Excl)	4,086	17,986	17,986	0	6,000	(11,986)
	\$ 6,771	\$ 18,111	\$ 29,384	\$ 11,273	6,095	\$(23,289)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	529,797	530,722	543,332	12,610	521,955	(21,377)
Supplies	27,942	45,411	51,784	6,373	28,366	(23,418)
Purchased Services	273,239	253,610	244,151	(9,459)	234,511	(9,640)
Rental Expense	61,120	59,692	61,441	1,749	57,192	(4,249)
Fixed Charges	5,895	6,624	6,624	0	10,440	3,816
Payments and Other	0	0	0	0	0	0
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
	\$ 897,993	\$ 896,059	\$ 907,332	\$ 11,273	852,464	\$(54,868)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: Commissioners and County Manager

The Larimer County Commissioners manage the business affairs of the county which include apportioning and levying taxes, and overseeing the organization and budgeting of all county programs. They hold business meetings in either the Commissioners' Hearing Room or Conference Room in Fort Collins. All meetings are open to the public and an agenda is published in advance.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	71,752,777	74,498,430	74,498,430	0	75,716,247	1,217,817
Intergovernmental Revenue	440,260	324,100	324,100	0	335,600	11,500
Licenses And Permits	2,700	0	0	0	0	0
Charges For Services	227,379	215,000	215,000	0	215,000	0
Interest Earnings	(3,958,669)	(1,200,000)	(960,000)	240,000	-600,000	360,000
Miscellaneous	1,757,457	851,940	851,940	0	979,000	127,060
Other Financing Sources - (Excl)	471,050	27,157	27,157	0	100,000	72,843
	\$ 70,692,955	\$ 74,716,627	\$ 74,956,627	\$ 240,000	76,745,847	\$ 1,789,220

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,285,171	1,221,380	1,227,380	6,000	1,212,673	(14,707)
Supplies	12,935	13,719	6,025	(7,694)	6,255	230
Purchased Services	305,745	418,675	452,246	33,571	291,039	(161,207)
Rental Expense	18,813	23,208	21,508	(1,700)	20,590	(918)
Fixed Charges	26,198	26,142	26,142	0	26,183	41
Payments and Other	92,779	69,703	69,703	0	61,334	(8,369)
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	0	0	108,618	108,618	0	(108,618)
	\$ 1,741,641	\$ 1,772,827	\$ 1,911,622	\$ 138,795	1,618,074	\$(293,548)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: County Attorney

The County Attorney's Office provides legal service and advice to the Board of County Commissioners and their divisions and departments, works to prevent litigation against Larimer County, and, when appropriate, initiates and represents the county in litigations.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	1,098,689	1,241,665	1,129,396	(112,269)	1,202,944	73,548
Miscellaneous	8,631	0	0	0	0	0
	\$ 1,107,320	\$ 1,241,665	\$ 1,129,396	\$(112,269)	1,202,944	\$ 73,548

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,506,461	1,493,023	1,572,933	79,910	1,500,911	(72,022)
Supplies	16,296	27,660	19,353	(8,307)	23,787	4,434
Purchased Services	138,725	197,955	157,505	(40,450)	160,952	3,447
Contracted Services	0	0	0	0	0	0
Rental Expense	158,985	178,000	195,570	17,570	184,395	(11,175)
Fixed Charges	0	0	3,286	3,286	1,264	(2,022)
Debt Service	0	0	0	0	0	0
Payments and Other	38,995	67,000	27,149	(39,851)	27,542	393
Transfers To Other Funds	4,868	0	0	0	0	0
	\$ 1,864,329	\$ 1,963,638	\$ 1,975,796	\$ 12,158	1,898,851	\$(76,945)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: Human Resources

This department is responsible for recruiting county personnel, directs employee relations and development including compensation, benefits and produces payroll.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	2,079	0	0	0	0	0
Charges For Services	1,244,751	1,246,378	1,175,575	(70,803)	1,444,700	269,125
Interest Earnings	29,113	32,000	21,000	(11,000)	28,500	7,500
Miscellaneous	623	100	100	0	100	0
Other Financing Sources - (Excl)	0	0	0	0	0	0
	\$ 1,276,566	\$ 1,278,478	\$ 1,196,675	\$ (81,803)	1,473,300	\$ 276,625

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,166,722	1,165,943	1,191,672	25,729	1,156,859	(34,813)
Supplies	36,428	20,569	52,286	31,717	23,048	(29,238)
Purchased Services	249,394	222,909	226,025	3,116	217,012	(9,013)
Rental Expense	19,885	20,577	22,943	2,366	22,079	(864)
Fixed Charges	1,293,205	1,308,425	1,445,187	136,762	1,424,248	(20,939)
Payments and Other	50,393	190,067	186,414	(3,653)	165,412	(21,002)
Transfers To Other Funds	250,000	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
	\$ 3,066,027	\$ 2,928,490	\$ 3,124,527	\$ 196,037	3,008,658	\$(115,869)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: Internal Transfers

This budget is for the purpose of providing financial support to other County Funds that the Board of County Commissioners wish to support but not set a mill levy.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Other Financing Sources - (Excl)	0	0	0	0	0	0
	\$ 0	\$ 0	\$ 0	\$ 0	0	\$ 0
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Payments and Other	0	25,000	26,931	1,931	0	(26,931)
Transfers To Other Funds	9,829,729	9,088,348	11,783,353	2,695,005	21,605,000	9,821,647
	\$ 9,829,729	\$ 9,113,348	\$ 11,810,284	\$ 2,696,936	21,605,000	\$ 9,794,716

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: Retirement Board

The Retirement Board is required by the Colorado Revised Statutes and oversees the administration and operation of the Larimer County Employees Retirement Fund.

Budget Information:

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Supplies	0	150	150	0	150	0
Purchased Services	14,485	35,094	35,094	0	33,822	(1,272)
	\$ 14,485	\$ 35,244	\$ 35,244	\$ 0	33,972	\$(1,272)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: Special Clearing Accounts

Larimer County maintains clearing or holding accounts where funds are accumulated and held prior to distribution. One example, the Payments-In-Lieu-of-Taxes Program is a federal program that pays Larimer County "in-lieu" of taxes for federal lands located in Larimer County. These funds are then distributed to the Road & Bridge Fund. Another example is the Self-Insured Medical Account where contributions by the employer and employee are collected then distributed to pay claims, stop-loss insurers and third party administrators.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	1,816,057	1,211,857	1,211,857	0	1,300,000	88,143
Charges For Services	16,424,755	16,078,600	15,472,725	(605,875)	15,713,625	240,900
Interest Earnings	133,848	130,000	135,000	5,000	120,000	(15,000)
Miscellaneous	135	0	20	20	0	(20)
Other Financing Sources - (Excl)	250,000	0	0	0	0	0
	\$ 18,624,795	\$ 17,420,457	\$ 16,819,602	\$(600,855)	17,133,625	\$ 314,023

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	67,967	63,834	147,518	83,684	97,412	(50,106)
Supplies	34,811	1,770	25,480	23,710	6,900	(18,580)
Purchased Services	82,862	122,907	395,943	273,036	410,259	14,316
Rental Expense	15,999	44,677	34,477	(10,200)	35,377	900
Fixed Charges	13,945,630	15,243,862	13,769,262	(1,474,600)	15,023,315	1,254,053
Payments and Other	11,593	11,500	14,600	3,100	12,100	(2,500)
Transfers To Other Funds	1,727,594	1,727,594	1,772,600	45,006	1,362,761	(409,839)
	\$ 15,886,457	\$ 17,216,144	\$ 16,159,880	\$(1,056,264)	16,948,124	\$ 788,244

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: Support for Citizen Boards and Committees

Larimer County Government established various temporary citizen and professional advisory boards to address community issues and problems. This account is for the costs related to supporting those committees. Typical costs supported are the costs of taking and printing minutes of meetings, publishing final reports, etc.

Budget Information:

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	0	0	0	0	0	0
Purchased Services	0	0	0	0	0	0
Payments and Other	4,589	4,970	4,970	0	4,643	(327)
	<u>\$ 4,589</u>	<u>\$ 4,970</u>	<u>\$ 4,970</u>	<u>\$ 0</u>	<u>4,643</u>	<u>\$(327)</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: County Manager

Department/Cost Center: Support to Other Entities

Larimer County provides support to certain private non-profit organizations and contracts with other organizations for services. Examples include the Humane Society, Foothills Gateway and the Island Grove Treatment Center. Also included are payments to the City of Fort Collins to repay the costs of the Anheuser Busch interchange on Interstate 25.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Interest Earnings	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0
Other Financing Sources - (Excl)	0	0	0	0	0	0
	0	0	0	0	0	0

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	0	0
Contracted Services	0	5,500	5,500	0	0	(5,500)
Payments and Other	825,734	802,793	760,493	(42,300)	730,720	(29,773)
Transfers To Other Funds	1,755	3,361	0	(3,361)	0	0
	827,489	811,654	765,993	(45,661)	730,720	(35,273)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Criminal Justice

Department/Cost Center: Alternative Sentencing Department

Alternative Sentencing Department Programs create options for the Courts to impose mandated sentences that maintain community safety and require inmates to pay back the community through community based work.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	27,094	27,094	27,094	0
Charges For Services	0	0	8,619	8,619	8,600	(19)
Miscellaneous	0	0	1,346,326	1,346,326	1,343,686	(2,640)
Other Financing Sources - (Excl)	0	0	1,656,818	1,656,818	1,564,353	(92,465)
	\$ 0	\$ 0	\$ 3,038,857	\$ 3,038,857	2,943,733	\$(95,124)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	0	0	2,798,472	2,798,472	2,761,696	(36,776)
Supplies	0	0	118,949	118,949	140,898	21,949
Purchased Services	0	0	124,331	124,331	138,421	14,090
Rental Expense	0	0	40,461	40,461	47,355	6,894
Fixed Charges	0	0	25,000	25,000	27,667	2,667
Payments and Other	0	0	500	500	500	0
	\$ 0	\$ 0	\$ 3,107,713	\$ 3,107,713	3,116,537	\$ 8,824

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Criminal Justice

Department/Cost Center: Community Corrections

As designed under Colorado statute, Community Corrections works to reintegrate adult felony offenders into the local community. Community Corrections provides the following services in residential and nonresidential settings to nonviolent offenders: individual and group counseling, life skills training, financial planning and management, and crisis intervention. Community Corrections assists the courts and the Larimer County Detention Center by making bond recommendations so that people who are not a danger to the community are released pending court appearance.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	513,897	345,300	462,555	117,255	324,500	(138,055)
Charges For Services	6,292,248	6,050,382	6,128,573	78,191	6,491,780	363,207
Interest Earnings	117,566	0	52,837	52,837	0	(52,837)
Miscellaneous	110,610	133,000	121,758	(11,242)	121,500	(258)
Other Financing Sources - (Excl)	2,181,785	2,068,576	2,022,695	(45,881)	1,951,183	(71,512)
	<u>\$ 9,216,106</u>	<u>\$ 8,597,258</u>	<u>\$ 8,788,418</u>	<u>\$ 191,160</u>	<u>8,888,963</u>	<u>\$ 100,545</u>

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	6,369,828	6,123,932	6,523,607	399,675	6,578,003	54,396
Supplies	474,393	494,898	455,395	(39,503)	471,388	15,993
Purchased Services	1,046,317	1,365,026	1,085,342	(279,684)	1,321,958	236,616
Contracted Services	10,913	14,300	5,939	(8,361)	8,100	2,161
Rental Expense	237,246	284,036	286,225	2,189	235,536	(50,689)
Fixed Charges	26,478	25,410	26,421	1,011	34,674	8,253
Debt Service	2,500	2,500	2,500	0	2,500	0
Payments and Other	265,419	308,315	301,028	(7,287)	344,526	43,498
Transfers To Other Funds	496,623	511,430	426,430	(85,000)	434,365	7,935
Capital Outlay	0	0	0	0	8,000	8,000
	<u>\$ 8,929,717</u>	<u>\$ 9,129,847</u>	<u>\$ 9,112,887</u>	<u>\$ (16,960)</u>	<u>9,439,050</u>	<u>\$ 326,163</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Criminal Justice

Department/Cost Center: Criminal Justice Coordination

The Criminal Justice Coordinator Office is responsible for identifying issues, developing strategies, monitoring data, tracking legislation, and overall coordinating matters involving or impacting the criminal justice system. This office will also champion a collaborative relationship between the County's criminal justice agencies such as law enforcement, corrections, and the courts for the purpose of providing cost effective services.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Other Financing Sources - (Excl)	0	0	488,187	488,187	247,056	(241,131)
	\$ 0	\$ 0	\$ 488,187	\$ 488,187	247,056	\$(241,131)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	146,873	137,784	170,304	32,520	220,239	49,935
Supplies	40	700	1,323	623	700	(623)
Purchased Services	7,940	12,589	13,178	589	14,193	1,015
Rental Expense	1,731	2,544	3,361	817	4,860	1,499
Payments and Other	0	0	0	0	0	0
	\$ 156,584	\$ 153,617	\$ 188,166	\$ 34,549	239,992	\$ 51,826

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: District Attorney

Department/Cost Center: District Attorney

The District Attorney is a constitutional state office that serves as the public prosecutor for the State of Colorado, filing and prosecuting criminal cases and representing the public in County and District Courts. Divisions include Felony, Juvenile, Screening, Traffic/Misdemeanor, Investigation and Victim/Witness.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	723,416	525,241	576,797	51,556	473,664	(103,133)
Licenses And Permits	23,270	38,000	29,300	(8,700)	29,300	0
Charges For Services	164,024	153,437	193,525	40,088	193,525	0
Miscellaneous	66,688	74,487	74,590	103	63,600	(10,990)
Other Financing Sources - (Excl)	46,670	37,303	188,826	151,523	0	(188,826)
	\$ 1,024,068	\$ 828,468	\$ 1,063,038	\$ 234,570	760,089	\$(302,949)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	5,933,405	6,215,566	6,179,588	(35,978)	5,781,001	(398,587)
Supplies	130,377	146,920	274,750	127,830	117,856	(156,894)
Purchased Services	419,890	461,016	605,671	144,655	1,115,011	509,340
Contracted Services	0	0	0	0	0	0
Rental Expense	75,592	61,458	61,458	0	61,608	150
Fixed Charges	15,977	163,176	272,439	109,263	253,526	(18,913)
Debt Service	0	185	185	0	185	0
Payments and Other	9,805	24,849	24,654	(195)	25,099	445
Transfers To Other Funds	0	0	151,523	151,523	0	(151,523)
Capital Outlay	15,592	0	32,394	32,394	0	(32,394)
	\$ 6,600,638	\$ 7,073,170	\$ 7,602,662	\$ 529,492	7,354,286	\$(248,376)

Requested Supplemental Funding or Reductions included in the Adopted Budget:

<u>Action</u>	<u>Proposal Description</u>	<u>Gross Cost</u>	<u>Revenue/FBal</u>	<u>Net Requested</u>	<u>Gross Adopted</u>
Proposed	ECM (Electronic Content Management)	284,088	0	284,088	284,088
Proposed	E-Discovery	122,064	0	122,064	122,064
Proposed	LERMS II	102,960	0	102,960	102,960
		\$509,112	\$0	\$ 509,112	509,112

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Facilities and Information Technology Management

Department/Cost Center: Facilities Construction

Major Construction Projects of County Facilities. This budget varies significantly from year to year depending on the projects.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	1,591,114	1,500,000	1,500,000	0	0	(1,500,000)
Intergovernmental Revenue	145,049	76,186	337,617	261,431	0	(337,617)
Charges For Services	0	0	0	0	0	0
Interest Earnings	348,268	275,000	275,000	0	250,000	(25,000)
Miscellaneous	320,944	325,484	325,484	0	320,687	(4,797)
Other Financing Sources - (Excl)	1,460,753	0	1,272,064	1,272,064	75,000	(1,197,064)
	\$ 3,866,128	\$ 2,176,670	\$ 3,710,165	\$ 1,533,495	645,687	\$(3,064,478)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	23,763	4,236	64,264	60,028	64,247	(17)
Supplies	298,932	48,015	639,908	591,893	46,575	(593,333)
Purchased Services	554,944	268,884	1,680,861	1,411,977	260,818	(1,420,043)
Rental Expense	208	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Payments and Other	0	0	11,922	11,922	0	(11,922)
Transfers To Other Funds	27,143	0	0	0	3,954,477	3,954,477
Capital Outlay	1,510,540	515,681	3,115,014	2,599,333	0	(3,115,014)
Contra Accounts	(44,726)	0	0	0	0	0
	\$ 2,370,804	\$ 836,816	\$ 5,511,969	\$ 4,675,153	4,326,117	\$(1,185,852)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Facilities and Information Technology Management

Department/Cost Center: Facilities Planning, Mgmt, Operations and Debt Svc

Provides and maintains the administrative facilities needed for the county to conduct business. Provide facilities and support for State Court activities. Lease facilities when no County buildings are available. Acquire and dispose of property. Plan for new facilities and modifications to existing facilities to meet changing needs.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	1,181,347	1,297,638	1,297,638	0	0	(1,297,638)
Interest Earnings	151,894	0	0	0	0	0
Miscellaneous	272,500	268,472	268,472	0	0	(268,472)
Other Financing Sources - (Excl)	7,825,587	8,036,109	8,036,109	0	8,023,953	(12,156)
	\$ 9,431,327	\$ 9,602,219	\$ 9,602,219	\$ 0	8,023,953	\$(1,578,266)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,873,151	1,951,006	1,901,057	(49,949)	0	(1,901,057)
Supplies	390,594	517,977	517,977	0	235,542	(282,435)
Purchased Services	2,386,208	2,570,256	2,506,467	(63,789)	0	(2,506,467)
Contracted Services	137,327	128,130	128,130	0	0	(128,130)
Rental Expense	102,779	108,912	108,912	0	0	(108,912)
Fixed Charges	42,106	50,812	50,812	0	0	(50,812)
Debt Service	7,845,680	7,851,910	7,851,910	0	7,851,880	(30)
Payments and Other	0	0	183	183	0	(183)
Other Financing Uses	0	0	0	0	0	0
Transfers To Other Funds	604,181	611,630	725,185	113,555	0	(725,185)
Capital Outlay	0	41,649	41,649	0	35,770	(5,879)
Contra Accounts	0	0	0	0	0	0
	\$ 13,382,026	\$ 13,832,282	\$ 13,832,282	\$ 0	8,123,192	\$(5,709,090)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Facilities and Information Technology Management

Department/Cost Center: Information Technology

This service provides:

- Day-to-day functions related to planning and administration necessary to support the entire Information Technology Division.
- Maintains a helpdesk which supports the 1400 PC's currently in use in the County.
- Responsible for operating system software support for all enterprise wide computer platforms; database administration; administration and management of network resources including: central file server, CD ROM access, remote dial-up; Internet connectivity and World-Wide Web content.
- Coordinates the implementation of a County-wide Geographic Information System.
- Provides the county with the needed telecommunications infrastructure and tools to meet its Voice and Data communications needs.
- Responsible for the design, development and maintenance of all Larimer County microwave, paging and public safety communications systems
- Provides administrative and technical support to departments of Larimer County in areas of Micrographics and Records Management/Records Retention.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	338,633	338,633	563,150	224,517
Charges For Services	2,721,182	2,676,651	2,894,554	217,903	4,590,039	1,695,485
Miscellaneous	122,055	58,600	30,000	(28,600)	116,600	86,600
Other Financing Sources - (Excl)	1,606,226	2,692,433	2,805,983	113,550	16,382,996	13,577,013
	\$ 4,449,463	\$ 5,427,684	\$ 6,069,170	\$ 641,486	21,652,785	\$ 15,583,615

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	5,804,808	5,654,977	6,046,813	391,836	7,775,489	1,728,676
Supplies	1,114,604	1,775,101	2,555,281	780,180	1,827,557	(727,724)
Purchased Services	2,023,331	2,592,956	3,075,781	482,825	4,579,092	1,503,311
Contracted Services	1,641	3,480	3,480	0	107,200	103,720
Rental Expense	108,237	103,720	118,410	14,690	203,482	85,072
Fixed Charges	20,818	50,967	22,167	(28,800)	105,141	82,974
Payments and Other	111,407	220,009	535,791	315,782	650,033	114,242
Transfers To Other Funds	265,000	0	0	0	682,945	682,945
Capital Outlay	418,138	1,242,733	1,223,433	(19,300)	2,137,351	913,918
	\$ 9,867,983	\$ 11,643,943	\$ 13,581,156	\$ 1,937,213	18,068,290	\$ 4,487,134

Requested Supplemental Funding or Reductions included in the Adopted Budget:

<u>Action</u>	<u>Proposal Description</u>	<u>Gross Cost</u>	<u>Revenue/FBal</u>	<u>Net Requested</u>	<u>Gross Adopted</u>
Proposed	Enterprise Oracle Database Software Maintenance Cost Increase	90,000	45,000	45,000	90,000
		\$90,000	\$45,000	\$ 45,000	90,000

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Facilities and Information Technology Management

Department/Cost Center: Print Shop and Mail

Provide administrative and technical support to departments of Larimer County in areas of Reprographics, and Mail Room/Courier.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	263,246	278,566	239,566	(39,000)	0	(239,566)
Miscellaneous	250	0	0	0	0	0
Other Financing Sources - (Excl)	750	0	4,337	4,337	0	(4,337)
	\$ 264,246	\$ 278,566	\$ 243,903	\$(34,663)	0	\$(243,903)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	126,109	124,053	122,404	(1,649)	0	(122,404)
Supplies	47,314	52,930	52,930	0	0	(52,930)
Purchased Services	37,647	42,117	43,156	1,039	0	(43,156)
Rental Expense	51,859	52,000	52,000	0	0	(52,000)
Fixed Charges	539	570	570	0	0	(570)
Debt Service	0	0	0	0	0	0
Payments and Other	10,628	10,170	11,819	1,649	0	(11,819)
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	11,106	7,956	7,956	0	0	(7,956)
	\$ 285,202	\$ 289,796	\$ 290,835	\$ 1,039	0	\$(290,835)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Financial Services

Department/Cost Center: Accounting And Reporting

The Accounting and Reporting department is responsible for financial accounting and reporting for Larimer County, including accounts payable. Manages the audit function for Larimer County.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	4,789	0	0	0	10,777	10,777
Miscellaneous	8,635	7,200	11,719	4,519	11,000	(719)
Other Financing Sources - (Excl)	7,000	10,635	11,000	365	10,030	(970)
	\$ 20,424	\$ 17,835	\$ 22,719	\$ 4,884	31,807	\$ 9,088

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	883,550	863,396	967,039	103,643	851,400	(115,639)
Supplies	38,433	17,583	117,996	100,413	15,754	(102,242)
Purchased Services	126,544	205,455	1,383,560	1,178,105	138,454	(1,245,106)
Rental Expense	10,537	11,756	13,688	1,932	8,352	(5,336)
Fixed Charges	2,435	2,803	2,803	0	2,964	161
Payments and Other	0	10	598,809	598,799	10	(598,799)
Transfers To Other Funds	0	0	0	0	0	0
	\$ 1,061,499	\$ 1,101,003	\$ 3,083,895	\$ 1,982,892	1,016,934	\$(2,066,961)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Financial Services

Department/Cost Center: Financial Services Administration

Financial Services Administration is responsible for management of financial Accounting and Reporting, Sales Tax Administration, Purchasing and Risk Management.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	0	0	0	0	0	0
Miscellaneous	33	0	0	0	0	0
	\$ 33	\$ 0	\$ 0	\$ 0	0	\$ 0

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	166,130	166,889	171,464	4,575	166,176	(5,288)
Supplies	376	631	8,551	7,920	364	(8,187)
Purchased Services	59,706	79,105	125,755	46,650	73,751	(52,004)
Rental Expense	1,762	2,555	2,555	0	949	(1,606)
Fixed Charges	212	244	244	0	700	456
Payments and Other	101	0	0	0	0	0
	\$ 228,286	\$ 249,424	\$ 308,569	\$ 59,145	241,940	\$(66,629)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Financial Services

Department/Cost Center: Purchasing

Provides centralized purchasing of goods and services for County Departments. Monitors insurance requirements with contractors.
 Manages fixed asset inventory for the County.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	0	0	0	0	0	0
Miscellaneous	10,252	10,000	15,446	5,446	13,000	(2,446)
Other Financing Sources - (Excl)	0	0	0	0	0	0
	<u>\$ 10,252</u>	<u>\$ 10,000</u>	<u>\$ 15,446</u>	<u>\$ 5,446</u>	<u>13,000</u>	<u>\$(2,446)</u>

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	285,977	291,518	333,635	42,117	214,847	(118,788)
Supplies	1,264	1,000	1,150	150	3,500	2,350
Purchased Services	17,448	13,360	19,681	6,321	73,904	54,223
Rental Expense	4,465	4,536	7,036	2,500	2,496	(4,540)
Fixed Charges	850	975	975	0	1,031	56
Transfers To Other Funds	0	0	0	0	0	0
	<u>\$ 310,004</u>	<u>\$ 311,389</u>	<u>\$ 362,477</u>	<u>\$ 51,088</u>	<u>295,778</u>	<u>\$(66,699)</u>

Larimer County Adopted 2011 Budget

Detail of Departmental Budgets by Division

Division: Financial Services

Department/Cost Center: Risk Management

Provides safety information and administers claims for people involved in accidents on County property or accidents involving County employees. Administers County self-insurance programs and policies for Worker's Compensation and general liability.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	2,528,111	2,423,687	2,423,687	0	2,643,080	219,393
Interest Earnings	228,692	200,000	182,813	(17,187)	100,000	(82,813)
Miscellaneous	533,030	50,000	6,625,000	6,575,000	50,000	(6,575,000)
Other Financing Sources - (Excl)	0	0	0	0	0	0
	\$ 3,289,833	\$ 2,673,687	\$ 9,231,500	\$ 6,557,813	2,793,080	\$(6,438,420)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	211,756	248,193	232,087	(16,106)	226,629	(5,458)
Supplies	2,454	23,900	24,100	200	23,900	(200)
Purchased Services	47,879	68,203	69,719	1,516	81,202	11,483
Rental Expense	1,116	1,350	1,850	500	1,350	(500)
Fixed Charges	2,933,944	2,329,197	9,656,401	7,327,204	2,442,999	(7,213,402)
Payments and Other	17,555	17,000	22,000	5,000	17,000	(5,000)
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
	\$ 3,214,704	\$ 2,687,843	\$ 10,006,157	\$ 7,318,314	2,793,080	\$(7,213,077)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Financial Services

Department/Cost Center: Sales Tax Collection & Distribution

Sales Tax Administration accounts for the revenues and costs associated with 3 voter approved County-wide sales and use tax issues:
 Open Space - .25% approved November 1995 to be effective from January 1996 for a period of eight years. Proceeds to be distributed to all Cities and Towns within Larimer County as well as a portion retained by Larimer County.

New Court House - .20% approved November 1997 to be effective from January 1998 until buildings are paid for, but not to exceed 15 years.

Jail Expansion - .20% approved November 1997 to be effective from January 1998 until expansion is paid for. Then it will drop to .15% for operation and maintenance costs. The tax will not exceed 17 years in total.

Fairgrounds - .15% approved November 1999 to be effective from January 1, 2000 until December 31, 2020; (or) December 31, 2001 if either of two contingencies are not met by November 1, 2001.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	26,974,621	26,762,387	29,537,210	2,774,823	27,632,078	(1,905,132)
Interest Earnings	81,315	110,500	60,000	(50,500)	60,000	0
	\$ 27,055,936	\$ 26,872,887	\$ 29,597,210	\$ 2,724,323	27,692,078	\$(1,905,132)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	131,872	133,324	157,520	24,196	145,251	(12,269)
Supplies	885	1,788	1,788	0	1,788	0
Purchased Services	8,256	12,680	12,680	0	12,680	0
Rental Expense	1,254	1,880	1,880	0	1,880	0
Fixed Charges	420	488	488	0	516	28
Debt Service	6,100	14,500	14,500	0	14,500	0
Payments and Other	4,786,465	5,003,223	5,515,075	511,852	5,159,698	(355,377)
Transfers To Other Funds	23,333,356	20,727,709	22,898,223	2,170,514	21,201,074	(1,697,149)
	\$ 28,268,608	\$ 25,895,592	\$ 28,602,154	\$ 2,706,562	26,537,387	\$(2,064,767)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Health and Human Services

Department/Cost Center: Cooperative Extension

The Extension Office disseminates research-generated information and provides educational programs concerning home and family living, home economics, horticulture, livestock, agriculture, and agronomy to families and communities. The Extension Office also coordinates the 4-H youth program.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	175,029	145,137	226,964	81,827	197,800	(29,164)
Interest Earnings	117	110	110	0	0	(110)
Miscellaneous	0	0	0	0	0	0
Other Financing Sources - (Excl)	19,955	50,285	53,199	2,914	45,030	(8,169)
	\$ 195,100	\$ 195,532	\$ 280,273	\$ 84,741	242,830	\$(37,443)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	187,425	186,868	194,830	7,962	175,871	(18,959)
Supplies	29,812	36,100	36,100	0	30,400	(5,700)
Purchased Services	254,417	264,293	260,845	(3,448)	265,714	4,869
Rental Expense	20,248	22,512	22,512	0	22,512	0
Fixed Charges	1,633	12,604	12,804	200	22,106	9,302
Payments and Other	56,095	50,000	130,027	80,027	89,201	(40,826)
Transfers To Other Funds	0	35,691	35,691	0	31,525	(4,166)
Capital Outlay	0	0	0	0	13,505	13,505
	\$ 549,629	\$ 608,068	\$ 692,809	\$ 84,741	650,834	\$(41,975)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Health and Human Services

Department/Cost Center: Enterprise Zone

The Enterprise Zone function has been established to promote economic development in designated areas of the County.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	0	0	0	0
Miscellaneous	38,468	40,000	40,000	0	40,000	0
Other Financing Sources - (Excl)	10,440	10,022	10,135	113	9,869	(266)
	<u>\$ 48,908</u>	<u>\$ 50,022</u>	<u>\$ 50,135</u>	<u>\$ 113</u>	<u>49,869</u>	<u>\$(266)</u>

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	56,507	72,337	79,180	6,843	65,466	(13,714)
Supplies	260	0	0	0	0	0
Purchased Services	3,061	0	0	0	0	0
Rental Expense	688	0	0	0	0	0
Payments and Other	0	0	0	0	0	0
	<u>\$ 60,516</u>	<u>\$ 72,337</u>	<u>\$ 79,180</u>	<u>\$ 6,843</u>	<u>65,466</u>	<u>\$(13,714)</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Health and Human Services

Department/Cost Center: Foothills Gateway Tax Distribution

Provides for the collection and distribution of a voter approved 0.75 mills property tax for the purchase of services for the developmentally disabled. Voters approved the permanent tax in November of 2001 for collection and distribution beginning in 2002.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	2,952,522	3,057,046	3,057,046	0	3,035,735	(21,311)
	\$ 2,952,522	\$ 3,057,046	\$ 3,057,046	\$ 0	3,035,735	\$(21,311)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Fixed Charges	61,765	61,141	61,141	0	60,760	(381)
Payments and Other	2,890,757	2,995,905	2,995,905	0	2,974,975	(20,930)
	\$ 2,952,522	\$ 3,057,046	\$ 3,057,046	\$ 0	3,035,735	\$(21,311)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Health and Human Services

Department/Cost Center: Health and Environment

Promote a healthy community and reduce unnecessary suffering caused by preventable disease, disability, or death. This mission is accomplished by providing community health and environmental health services, communicable disease control, health education, vital records management, health data assessment, development of policies that advance the public's health, and advocacy for community-based services that provide needed health care.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	2,783,282	2,786,584	2,786,584	0	2,683,473	(103,111)
Intergovernmental Revenue	4,750,328	4,306,968	4,694,739	387,771	4,012,343	(682,396)
Licenses And Permits	657,336	732,415	771,415	39,000	786,595	15,180
Charges For Services	370,389	576,720	374,520	(202,200)	429,940	55,420
Miscellaneous	541,600	372,217	422,271	50,054	466,635	44,364
Other Financing Sources - (Excl)	75,790	21,800	21,800	0	1,350	(20,450)
	\$ 9,178,725	\$ 8,796,704	\$ 9,071,329	\$ 274,625	8,380,336	\$(690,993)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	7,134,511	7,293,855	7,092,972	(200,883)	7,051,371	(41,601)
Supplies	718,844	562,100	708,380	146,280	686,301	(22,079)
Purchased Services	853,350	954,574	1,078,552	123,978	836,956	(241,596)
Contracted Services	2,377	2,085	2,085	0	2,085	0
Rental Expense	83,640	74,481	82,280	7,799	83,904	1,624
Fixed Charges	40,135	24,375	24,375	0	28,756	4,381
Payments and Other	271,138	290,711	290,400	(311)	266,260	(24,140)
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
	\$ 9,103,996	\$ 9,202,181	\$ 9,279,044	\$ 76,863	8,955,633	\$(323,411)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Health and Human Services

Department/Cost Center: HHS Director

This budget captures the costs to plan, organize and direct the activities of the departments that comprise the Health and Human Services Division. The Health and Human Services Division consists of the Human Development Department, Mental Health Department, Social Services Department, Employment and Training Department Community Corrections Department, Colorado State University Extension Office and the Health Department. The Director of the Health and Human Services Division is an appointed official of the Board of County Commissioners and as such serves at the pleasure of the Board of County Commissioners.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	1,829,797	1,884,275	1,777,714	(106,561)	0	(1,777,714)
Charges For Services	7,300	(4,630)	(4,630)	0	0	4,630
Miscellaneous	250	0	0	0	0	0
Other Financing Sources - (Excl)	541,217	529,501	360,848	(168,653)	0	(360,848)
	\$ 2,378,564	\$ 2,409,146	\$ 2,133,932	\$(275,214)	0	\$(2,133,932)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	970,457	1,083,318	800,273	(283,045)	0	(800,273)
Supplies	27,759	37,715	28,592	(9,123)	0	(28,592)
Purchased Services	948,579	1,095,343	1,124,163	28,820	0	(1,124,163)
Contracted Services	60,078	20,077	296,422	276,345	0	(296,422)
Rental Expense	45,289	9,100	8,009	(1,091)	0	(8,009)
Fixed Charges	0	0	0	0	0	0
Payments and Other	18,563	21,279	20,062	(1,217)	0	(20,062)
Transfers To Other Funds	53,093	5,400	6,000	600	0	(6,000)
Capital Outlay	0	0	0	0	0	0
	\$ 2,123,818	\$ 2,272,232	\$ 2,283,521	\$ 11,289	0	\$(2,283,521)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Health and Human Services

Department/Cost Center: Human Services

Helps Larimer County residents with their basic living needs by providing financial assistance for shelter, food and medical care. Individual and family program protect adults and children, help people to become employed and assist youth and families in properly handling their family and community conflicts. Programs include Commodities Distribution, Old Age Pension, Aid to the Blind and the Needy Disabled, Aid to Families with Dependent Children, Child Support, Adoption, Food Stamps, Low Income Energy Assistance (LEAP), Foster Homes, Day Care Licensing and Services, and Youth-in-conflict.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	7,125,485	7,140,742	7,140,742	0	7,066,635	(74,107)
Intergovernmental Revenue	30,099,089	30,681,943	29,250,002	(1,431,941)	28,994,947	(255,055)
Charges For Services	0	0	0	0	0	0
Miscellaneous	173,088	212,943	220,189	7,246	221,101	912
Other Financing Sources - (Excl)	217,467	10,000	100,000	90,000	0	(100,000)
	\$ 37,615,129	\$ 38,045,628	\$ 36,710,933	\$(1,334,695)	36,282,683	\$(428,250)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	22,036,469	23,355,049	22,502,254	(852,795)	22,667,952	165,698
Supplies	449,933	480,693	399,770	(80,923)	397,870	(1,900)
Purchased Services	10,121,635	11,156,182	9,747,669	(1,408,513)	9,853,587	105,918
Contracted Services	2,100	0	0	0	159,834	159,834
Social Services Client Payments	2,820,071	2,949,575	3,303,891	354,316	2,448,292	(855,599)
Rental Expense	754,186	835,748	821,506	(14,242)	831,162	9,656
Fixed Charges	43,833	64,680	72,380	7,700	72,404	24
Payments and Other	922,673	1,200,823	1,227,798	26,975	1,409,306	181,508
Transfers To Other Funds	0	25,000	1,285	(23,715)	7,000	5,715
Capital Outlay	13,992	42,000	36,000	(6,000)	56,000	20,000
	\$ 37,164,892	\$ 40,109,750	\$ 38,112,553	\$(1,997,197)	37,903,407	\$(209,146)

Larimer County Adopted 2011 Budget

Detail of Departmental Budgets by Division

Division: Health and Human Services

Department/Cost Center: Workforce Center

Provides employment and training services to residents of Larimer County through partnerships with county, state and local agencies. The partnership is designed to enhance the employability of individuals competing in the labor force, to reduce duplication of services, to establish a working partnership with the business Community and to maintain a qualified work force.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	7,676,664	6,510,473	7,685,406	1,174,933	5,922,897	(1,762,509)
Charges For Services	38,595	0	80,410	80,410	19,564	(60,846)
Miscellaneous	27,832	48,979	39,525	(9,454)	0	(39,525)
Other Financing Sources - (Excl)	197,935	320,258	356,756	36,498	361,955	5,199
	\$ 7,941,027	\$ 6,879,710	\$ 8,162,097	\$ 1,282,387	6,304,416	\$(1,857,681)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	5,176,508	4,967,075	5,775,724	808,649	4,892,257	(883,467)
Supplies	379,574	76,000	150,664	74,664	91,150	(59,514)
Purchased Services	1,285,908	773,649	1,156,299	382,650	437,277	(719,022)
Rental Expense	466,539	472,774	486,919	14,145	495,294	8,375
Fixed Charges	12,573	15,330	15,330	0	15,460	130
Payments and Other	626,633	609,802	576,139	(33,663)	575,449	(690)
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	7,246	0	2,585	2,585	0	(2,585)
	\$ 7,954,981	\$ 6,914,630	\$ 8,163,660	\$ 1,249,030	6,506,887	\$(1,656,773)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Planning

Department/Cost Center: Building Inspection

Responsible for processing building permits and conducting building inspections.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	135,842	0	(135,842)	0	0
Licenses And Permits	827,310	752,349	840,982	88,633	840,982	0
Charges For Services	18,820	11,810	11,792	(18)	11,792	0
Miscellaneous	0	0	0	0	0	0
Other Financing Sources - (Excl)	5,906	92,252	0	(92,252)	0	0
	\$ 852,037	\$ 992,253	\$ 852,774	\$(139,479)	852,774	\$ 0
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	851,944	728,129	761,691	33,562	597,149	(164,542)
Supplies	37,170	44,750	34,750	(10,000)	34,650	(100)
Purchased Services	68,556	90,988	80,022	(10,966)	74,630	(5,392)
Rental Expense	79,324	80,373	48,652	(31,721)	50,706	2,054
Fixed Charges	4,411	2,947	2,947	0	2,733	(214)
Payments and Other	200,432	37,370	196,329	158,959	38,870	(157,459)
Transfers To Other Funds	36,077	0	50,566	50,566	54,000	3,434
Capital Outlay	0	0	0	0	0	0
	\$ 1,277,914	\$ 984,557	\$ 1,174,957	\$ 190,400	852,738	\$(322,219)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Planning

Department/Cost Center: Planning

The Current Planning Division handles the development review process for Larimer County, including zoning, subdivision and other land use issues.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	0	0	0	0
Assessments	0	0	0	0	0	0
Licenses And Permits	38,658	49,200	40,750	(8,450)	38,000	(2,750)
Charges For Services	120,506	127,000	139,650	12,650	87,000	(52,650)
Interest Earnings	0	0	0	0	0	0
Miscellaneous	1,223	2,000	1,300	(700)	1,300	0
Other Financing Sources - (Excl)	36,077	39,028	50,556	11,528	0	(50,556)
	\$ 196,463	\$ 217,228	\$ 232,256	\$ 15,028	126,300	\$(105,956)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,853,277	1,765,395	2,005,696	240,301	1,336,472	(669,224)
Supplies	11,655	13,704	12,999	(705)	10,548	(2,451)
Purchased Services	88,464	121,514	105,534	(15,980)	98,192	(7,342)
Rental Expense	24,796	27,892	29,332	1,440	27,460	(1,872)
Fixed Charges	7,712	5,782	5,782	0	5,464	(318)
Payments and Other	10,910	12,000	74,312	62,312	78,192	3,880
Transfers To Other Funds	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
	\$ 1,996,814	\$ 1,946,287	\$ 2,233,655	\$ 287,368	1,556,328	\$(677,327)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Planning

Department/Cost Center: Rural Land Use Center

The Rural Land Use Center works to assist property owners who wish to develop their property while maintaining their land in agriculture or other open space.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	20,000	0	29,000	29,000	0	(29,000)
Charges For Services	7,450	6,500	9,000	2,500	8,500	(500)
Miscellaneous	1,940	0	2,060	2,060	0	(2,060)
Other Financing Sources - (Excl)	0	0	0	0	0	0
	\$ 29,390	\$ 6,500	\$ 40,060	\$ 33,560	8,500	\$(31,560)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	217,815	196,980	131,892	(65,088)	427,892	296,000
Supplies	1,101	1,950	2,549	599	2,377	(172)
Purchased Services	6,462	16,713	69,668	52,955	18,520	(51,148)
Rental Expense	2,832	2,208	1,584	(624)	3,456	1,872
Fixed Charges	897	655	655	0	1,561	906
Payments and Other	2,245	1,419	1,419	0	1,230	(189)
Transfers To Other Funds	0	0	0	0	0	0
	\$ 231,352	\$ 219,925	\$ 207,767	\$(12,158)	455,036	\$ 247,269

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Trustee

Department/Cost Center: Public Trustee

The Public Trustee processes full and partial releases of deeds of trust, sets up and processes foreclosures, and serves as a Notary. House Bill 03-1124 excludes transfers by the Public Trustee to another entity from the definition of "expenditures". Transfers will be excluded from the Public Trustee when auditing Budget to Actual at the end of a fiscal year.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	808,870	840,000	660,000	(180,000)	750,000	90,000
Interest Earnings	7,722	15,000	3,500	(11,500)	6,000	2,500
Miscellaneous	4,444	1,000	1,000	0	1,000	0
Other Financing Sources - (Excl)	1,755	0	0	0	0	0
	\$ 822,791	\$ 856,000	\$ 664,500	\$(191,500)	757,000	\$ 92,500
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	470,113	490,000	480,000	(10,000)	490,000	10,000
Supplies	0	0	0	0	0	0
Purchased Services	90,385	175,000	140,000	(35,000)	135,000	(5,000)
Transfers To Other Funds	221,024	96,740	39,742	(56,998)	66,498	26,756
Capital Outlay	0	13,000	3,000	(10,000)	3,000	0
	\$ 781,522	\$ 774,740	\$ 662,742	\$(111,998)	694,498	\$ 31,756

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Engineering

Responsibilities include planning and designing public works projects that include road and bridge improvements; reviewing and enforcing engineering standards; providing construction, right-of-way, traffic and support engineering; overseeing flood plain administration and improvement district administration; and coordinating utility and access permits.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	204,758	12,000	801,742	789,742	2,912,000	2,110,258
Licenses And Permits	34,801	20,000	25,000	5,000	20,000	(5,000)
Charges For Services	147,845	95,900	428,150	332,250	389,000	(39,150)
Interest Earnings	13,320	16,170	17,220	1,050	12,080	(5,140)
Miscellaneous	272	1,100	1,100	0	21,000	19,900
Other Financing Sources - (Excl)	62,525	192,149	222,119	29,970	194,324	(27,795)
	\$ 463,520	\$ 337,319	\$ 1,495,331	\$ 1,158,012	3,548,404	\$ 2,053,073
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	2,781,455	2,747,534	2,813,895	66,361	2,677,824	(136,071)
Supplies	52,025	60,412	118,325	57,913	57,562	(60,763)
Purchased Services	364,144	222,803	505,999	283,196	542,353	36,354
Rental Expense	31,698	35,868	35,868	0	35,867	(1)
Fixed Charges	7,389	7,843	16,443	8,600	20,151	3,708
Payments and Other	375	450	104,402	103,952	39,962	(64,440)
Other Financing Uses	0	0	0	0	0	0
Transfers To Other Funds	3,000	93,000	95,500	2,500	89,064	(6,436)
Capital Outlay	11,605	0	230,000	230,000	3,396,088	3,166,088
	\$ 3,251,691	\$ 3,167,910	\$ 3,920,432	\$ 752,522	6,858,871	\$ 2,938,439

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Fairgrounds

The Larimer County Fair and Rodeo has been a yearly event since 1885 and is held every summer in August. The Larimer County Fairgrounds has facilities available year-round for public use. The Ranch, Larimer County's new 243-acre Fairgrounds and Events Complex on Interstate 25 between Loveland and Windsor opened in September, 2003. The \$62.8 million dollar project was made possible through two ballot initiatives.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	(1)	4	0	(4)	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Licenses And Permits	0	0	0	0	0	0
Charges For Services	3,631,059	3,893,740	3,157,606	(736,134)	3,293,420	135,814
Interest Earnings	67,397	22,556	39,413	16,857	35,399	(4,014)
Miscellaneous	951,590	996,549	1,256,762	260,213	1,144,148	(112,614)
Other Financing Sources - (Excl)	5,616,268	5,235,178	6,131,770	896,592	6,060,514	(71,256)
	\$ 10,266,312	\$ 10,148,027	\$ 10,585,551	\$ 437,524	10,533,481	\$(52,070)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,260,394	1,348,862	1,323,662	(25,200)	1,397,038	73,376
Supplies	206,809	205,387	155,335	(50,052)	203,425	48,090
Purchased Services	3,987,922	4,450,020	4,619,693	169,673	4,527,911	(91,782)
Contracted Services	0	0	68,400	68,400	71,600	3,200
Rental Expense	167,091	192,070	112,000	(80,070)	122,848	10,848
Fixed Charges	139,906	175,066	174,820	(246)	229,350	54,530
Debt Service	4,636,519	4,640,519	4,640,519	0	4,638,969	(1,550)
Payments and Other	140,747	214,182	191,220	(22,962)	180,449	(10,771)
Other Financing Uses	0	0	0	0	200,000	200,000
Transfers To Other Funds	182,787	3,000	7,204	4,204	26,578	19,374
Capital Outlay	84,158	23,000	52,000	29,000	95,152	43,152
	\$ 10,806,332	\$ 11,252,106	\$ 11,344,853	\$ 92,747	11,693,320	\$ 348,467

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Fleet Services

Maintains fleet of county vehicles and road equipment and provides preventative maintenance program.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	3,519,592	3,650,000	3,665,000	15,000	3,469,000	(196,000)
Miscellaneous	23,539	0	0	0	0	0
Other Financing Sources - (Excl)	1,774,067	1,602,396	1,602,396	0	1,684,539	82,143
	\$ 5,317,198	\$ 5,252,396	\$ 5,267,396	\$ 15,000	5,153,539	\$(113,857)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,412,103	1,393,638	1,412,123	18,485	1,378,921	(33,202)
Supplies	2,224,057	2,395,875	2,551,434	155,559	2,201,875	(349,559)
Purchased Services	350,481	391,779	387,050	(4,729)	318,998	(68,052)
Rental Expense	6,035	6,100	7,385	1,285	8,610	1,225
Fixed Charges	7,348	11,966	11,966	0	29,442	17,476
Payments and Other	62,218	60,405	60,405	0	48,116	(12,289)
Transfers To Other Funds	5,362	0	3,000	3,000	0	(3,000)
Capital Outlay	1,055,257	1,183,570	1,269,970	86,400	1,129,789	(140,181)
	\$ 5,122,862	\$ 5,443,333	\$ 5,703,333	\$ 260,000	5,115,751	\$(587,582)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #01 - Imperial Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Interest Earnings	842	1,100	1,100	0	800	(300)
	\$ 842	\$ 1,100	\$ 1,100	\$ 0	800	\$(300)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	0	0
Payments and Other	0	0	0	0	0	0
	\$ 0	\$ 0	\$ 0	\$ 0	0	\$ 0

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #02 - Pinewood Springs

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	44,295	44,234	44,234	0	44,420	186
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	3,222	3,000	3,000	0	3,000	0
Interest Earnings	536	200	400	200	400	0
Miscellaneous	876	0	800	800	250	(550)
Other Financing Sources - (Excl)	15,427	7,027	7,027	0	7,027	0
	\$ 64,355	\$ 54,461	\$ 55,461	\$ 1,000	55,097	\$(364)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Supplies	1,902	1,250	1,250	0	1,200	(50)
Purchased Services	47,695	45,790	51,290	5,500	47,315	(3,975)
Fixed Charges	5,858	5,885	5,885	0	5,888	3
Payments and Other	120	500	500	0	750	250
Capital Outlay	26,634	0	0	0	0	0
	\$ 82,209	\$ 53,425	\$ 58,925	\$ 5,500	55,153	\$(3,772)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #04 - Carriage Hills

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	57,153	57,805	57,830	25	57,529	(301)
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	4,155	4,900	4,900	0	4,100	(800)
Interest Earnings	1,621	1,500	1,500	0	1,500	0
Miscellaneous	0	0	0	0	0	0
Other Financing Sources - (Excl)	6,477	6,477	6,477	0	6,477	0
	<u>\$ 69,407</u>	<u>\$ 70,682</u>	<u>\$ 70,707</u>	<u>\$ 25</u>	<u>69,606</u>	<u>\$(1,101)</u>
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	59,451	51,200	70,200	19,000	60,100	(10,100)
Fixed Charges	1,145	1,156	1,156	0	1,151	(5)
Payments and Other	0	0	0	0	0	0
	<u>\$ 60,596</u>	<u>\$ 52,356</u>	<u>\$ 71,356</u>	<u>\$ 19,000</u>	<u>61,251</u>	<u>\$(10,105)</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #08 - Namaqua Hills

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	31,420	31,174	31,174	0	31,357	183
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	2,281	2,180	2,180	0	3,200	1,020
Interest Earnings	7,621	8,500	6,000	(2,500)	6,000	0
Miscellaneous	26,279	0	500	500	0	(500)
Other Financing Sources - (Excl)	0	0	25,124	25,124	0	(25,124)
	\$ 67,602	\$ 41,854	\$ 64,978	\$ 23,124	40,557	\$(24,421)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	97,265	4,600	6,600	2,000	6,600	0
Fixed Charges	2,199	2,182	2,182	0	2,195	13
Payments and Other	59	0	0	0	0	0
	\$ 99,523	\$ 6,782	\$ 8,782	\$ 2,000	8,795	\$ 13

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #10 - Homestead

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	384	384	384	0	387	3
Charges For Services	28	24	24	0	25	1
Interest Earnings	246	245	245	0	225	(20)
	_____	_____	_____	_____	_____	_____
	\$ 658	\$ 653	\$ 653	\$ 0	637	\$(16)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	0	0
Fixed Charges	8	8	8	0	8	0
	_____	_____	_____	_____	_____	_____
	\$ 8	\$ 8	\$ 8	\$ 0	8	\$ 0

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #11 - Meadowdale Hills

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	20,552	23,336	23,336	0	23,372	36
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	1,491	1,900	1,900	0	1,900	0
Interest Earnings	193	300	300	0	250	(50)
	\$ 22,236	\$ 25,536	\$ 25,536	\$ 0	25,522	\$(14)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	23,918	23,000	23,000	0	23,000	0
Fixed Charges	1,439	1,633	1,633	0	1,636	3
	\$ 25,357	\$ 24,633	\$ 24,633	\$ 0	24,636	\$ 3

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #12 - Club Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	11,545	10,562	10,562	0	10,865	303
Charges For Services	838	800	680	(120)	700	20
Interest Earnings	1,550	1,500	1,130	(370)	1,300	170
	\$ 13,932	\$ 12,862	\$ 12,372	\$(490)	12,865	\$ 493
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	24,149	2,000	2,000	0	2,000	0
Fixed Charges	231	211	211	0	217	6
Payments and Other	0	200	200	0	0	(200)
	\$ 24,380	\$ 2,411	\$ 2,411	\$ 0	2,217	\$(194)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #13A - Red Feather

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	14,833	16,471	16,471	0	16,337	(134)
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	1,073	1,000	1,000	0	1,000	0
Interest Earnings	593	600	250	(350)	200	(50)
	\$ 16,500	\$ 18,071	\$ 17,721	\$(350)	17,537	\$(184)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Supplies	0	100	100	0	0	(100)
Purchased Services	36,665	19,050	19,050	0	16,050	(3,000)
Fixed Charges	295	329	329	0	327	(2)
Payments and Other	200	200	200	0	0	(200)
	\$ 37,160	\$ 19,679	\$ 19,679	\$ 0	16,377	\$(3,302)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #14 - Little Valley

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	51,783	62,235	62,235	0	62,172	(63)
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	3,753	4,200	4,000	(200)	4,000	0
Interest Earnings	621	800	525	(275)	500	(25)
Miscellaneous	0	0	0	0	0	0
Other Financing Sources - (Excl)	2,313	2,313	2,313	0	2,313	0
	\$ 58,469	\$ 69,548	\$ 69,073	\$(475)	68,985	\$(88)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Supplies	0	0	0	0	0	0
Purchased Services	69,664	55,150	68,150	13,000	67,150	(1,000)
Fixed Charges	1,033	1,244	1,244	0	1,243	(1)
Payments and Other	150	200	200	0	250	50
	\$ 70,847	\$ 56,594	\$ 69,594	\$ 13,000	68,643	\$(951)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #15 - Skyview South

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	25,356	24,357	0	(24,357)	0	0
Charges For Services	1,839	1,900	(5)	(1,905)	0	5
Interest Earnings	1,781	150	44	(106)	0	(44)
	\$ 28,976	\$ 26,407	\$ 39	\$(26,368)	0	\$(39)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	92,689	1,050	0	(1,050)	0	0
Fixed Charges	1,772	1,705	0	(1,705)	0	0
Payments and Other	0	0	9,418	9,418	0	(9,418)
	\$ 94,460	\$ 2,755	\$ 9,418	\$ 6,663	0	\$(9,418)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #16 - Kitchell Subdivision

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	5,993	6,268	6,268	0	6,392	124
Charges For Services	436	550	450	(100)	680	230
Interest Earnings	1,413	1,900	1,250	(650)	1,500	250
	<u>\$ 7,841</u>	<u>\$ 8,718</u>	<u>\$ 7,968</u>	<u>\$(750)</u>	<u>8,572</u>	<u>\$ 604</u>
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	1,000	1,000	0	1,000	0
Fixed Charges	419	438	438	0	448	10
	<u>\$ 419</u>	<u>\$ 1,438</u>	<u>\$ 1,438</u>	<u>\$ 0</u>	<u>1,448</u>	<u>\$ 10</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #17 - Country Meadows

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	23,611	23,917	23,917	0	24,000	83
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	1,715	2,000	1,550	(450)	1,600	50
Interest Earnings	2,217	3,000	2,000	(1,000)	3,000	1,000
	\$ 27,544	\$ 28,917	\$ 27,467	\$(1,450)	28,600	\$ 1,133
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	13,194	1,050	1,050	0	1,050	0
Fixed Charges	1,652	1,674	1,674	0	1,680	6
	\$ 14,847	\$ 2,724	\$ 2,724	\$ 0	2,730	\$ 6

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #18 - Venner Ranch Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	20,365	23,645	23,645	0	23,970	325
Intergovernmental Revenue	0	0	0	0	0	0
Licenses And Permits	0	0	0	0	0	0
Charges For Services	1,470	1,500	1,500	0	1,500	0
Interest Earnings	2,117	2,250	1,675	(575)	1,600	(75)
	\$ 23,951	\$ 27,395	\$ 26,820	\$(575)	27,070	\$ 250
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	26,627	27,550	28,550	1,000	27,550	(1,000)
Fixed Charges	1,418	1,655	1,655	0	1,677	22
	\$ 28,045	\$ 29,205	\$ 30,205	\$ 1,000	29,227	\$(978)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County GID #1991-1 - Arapahoe Pines

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	11,582	11,648	11,648	0	11,647	(1)
Assessments	0	0	0	0	0	0
Charges For Services	841	1,000	1,000	0	825	(175)
Interest Earnings	827	1,000	725	(275)	725	0
Other Financing Sources - (Excl)	0	0	0	0	0	0
	\$ 13,250	\$ 13,648	\$ 13,373	\$ (275)	13,197	\$ (176)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	8,413	1,000	2,050	1,050	1,000	(1,050)
Fixed Charges	811	815	815	0	815	0
Debt Service	0	0	0	0	0	0
Transfers To Other Funds	0	0	0	0	0	0
	\$ 9,223	\$ 1,815	\$ 2,865	\$ 1,050	1,815	\$ (1,050)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #19 - Highland Hills

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	72,745	72,393	72,393	0	72,936	543
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	5,292	6,000	4,700	(1,300)	5,000	300
Interest Earnings	7,873	9,000	6,500	(2,500)	7,500	1,000
	\$ 85,910	\$ 87,393	\$ 83,593	\$(3,800)	85,436	\$ 1,843
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	72,803	13,000	24,000	11,000	16,050	(7,950)
Fixed Charges	5,148	5,067	5,067	0	5,106	39
Payments and Other	0	0	0	0	0	0
	\$ 77,951	\$ 18,067	\$ 29,067	\$ 11,000	21,156	\$(7,911)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #20 - Ptarmigan

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	132,370	124,763	124,763	0	124,868	105
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	9,624	11,000	8,100	(2,900)	8,500	400
Interest Earnings	9,802	11,000	7,725	(3,275)	7,500	(225)
Miscellaneous	200	0	0	0	0	0
	\$ 151,997	\$ 146,763	\$ 140,588	\$(6,175)	140,868	\$ 280

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	127,092	145,250	163,250	18,000	50,250	(113,000)
Fixed Charges	9,267	8,733	8,733	0	8,740	7
Payments and Other	0	0	0	0	0	0
	\$ 136,360	\$ 153,983	\$ 171,983	\$ 18,000	58,990	\$(112,993)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #21 - Solar Ridge

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	30,499	30,499	30,499	0	30,499	0
Charges For Services	2,216	2,172	2,172	0	2,100	(72)
Interest Earnings	2,321	2,200	2,200	0	1,325	(875)
Miscellaneous	0	0	0	0	0	0
	\$ 35,037	\$ 34,871	\$ 34,871	\$ 0	33,924	\$(947)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	2,628	2,000	4,500	2,500	2,000	(2,500)
Fixed Charges	2,135	2,135	2,135	0	2,135	0
Payments and Other	0	0	0	0	0	0
	\$ 4,762	\$ 4,135	\$ 6,635	\$ 2,500	4,135	\$(2,500)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #22 - Saddleback

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	8,481	8,912	8,912	0	8,982	70
Charges For Services	616	624	624	0	600	(24)
Interest Earnings	904	936	936	0	950	14
Miscellaneous	0	0	0	0	0	0
	\$ 10,001	\$ 10,472	\$ 10,472	\$ 0	10,532	\$ 60
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	851	1,500	1,500	0	500	(1,000)
Fixed Charges	593	624	624	0	628	4
Payments and Other	0	0	0	0	0	0
	\$ 1,445	\$ 2,124	\$ 2,124	\$ 0	1,128	\$(996)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #23 - Eagle Rock Ranches

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	8,935	9,536	9,536	0	9,540	4
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	649	750	750	0	650	(100)
Interest Earnings	98	100	100	0	100	0
	\$ 9,682	\$ 10,386	\$ 10,386	\$ 0	10,290	\$(96)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	10,522	9,500	11,040	1,540	9,500	(1,540)
Fixed Charges	625	668	668	0	668	0
	\$ 11,147	\$ 10,168	\$ 11,708	\$ 1,540	10,168	\$(1,540)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #24 - Westridge

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	21,299	23,767	23,767	0	23,689	(78)
Charges For Services	1,546	1,800	1,550	(250)	1,550	0
Interest Earnings	2,277	2,500	2,500	0	2,500	0
Miscellaneous	0	0	0	0	0	0
	\$ 25,121	\$ 28,067	\$ 27,817	\$(250)	27,739	\$(78)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Supplies	0	0	0	0	0	0
Purchased Services	10,058	41,600	41,600	0	7,600	(34,000)
Fixed Charges	1,489	1,663	1,663	0	1,658	(5)
Payments and Other	131	0	0	0	0	0
	\$ 11,678	\$ 43,263	\$ 43,263	\$ 0	9,258	\$(34,005)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #25 - Estes Park Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	12,758	11,666	11,666	0	11,417	(249)
Charges For Services	919	900	900	0	900	0
Interest Earnings	194	250	250	0	250	0
	\$ 13,871	\$ 12,816	\$ 12,816	\$ 0	12,567	\$(249)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	10,644	12,540	15,040	2,500	11,540	(3,500)
Fixed Charges	886	817	817	0	799	(18)
	\$ 11,531	\$ 13,357	\$ 15,857	\$ 2,500	12,339	\$(3,518)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #26 - Eagle Ranch Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	87,196	90,804	90,804	0	90,981	177
Charges For Services	6,319	6,000	6,000	0	6,000	0
Interest Earnings	2,554	2,000	2,350	350	2,300	(50)
	<u>\$ 96,069</u>	<u>\$ 98,804</u>	<u>\$ 99,154</u>	<u>\$ 350</u>	<u>99,281</u>	<u>\$ 127</u>
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	87,290	25,550	120,550	95,000	25,550	(95,000)
Fixed Charges	6,084	6,356	6,356	0	6,369	13
	<u>\$ 93,374</u>	<u>\$ 31,906</u>	<u>\$ 126,906</u>	<u>\$ 95,000</u>	<u>31,919</u>	<u>\$(94,987)</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #27 - Crown Point

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	30,024	29,454	29,454	0	29,401	(53)
Charges For Services	2,180	2,061	1,911	(150)	1,200	(711)
Interest Earnings	1,356	1,000	1,550	550	900	(650)
Other Financing Sources - (Excl)	0	0	2,500	2,500	0	(2,500)
	\$ 33,560	\$ 32,515	\$ 35,415	\$ 2,900	31,501	\$(3,914)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	9	2,525	4,025	1,500	123,100	119,075
Fixed Charges	2,100	2,061	2,061	0	2,058	(3)
	\$ 2,109	\$ 4,586	\$ 6,086	\$ 1,500	125,158	\$ 119,072

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #28 - Trotwood

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	10,015	10,000	10,000	0	10,000	0
Charges For Services	727	725	725	0	700	(25)
Interest Earnings	908	1,200	900	(300)	1,000	100
	\$ 11,650	\$ 11,925	\$ 11,625	\$(300)	11,700	\$ 75
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	3,500	3,500	0	3,500	0
Fixed Charges	700	700	700	0	700	0
	\$ 700	\$ 4,200	\$ 4,200	\$ 0	4,200	\$ 0

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #29 - Vine Drive

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	12,011	12,000	12,000	0	12,000	0
Charges For Services	871	800	800	0	800	0
Interest Earnings	374	300	300	0	300	0
	\$ 13,256	\$ 13,100	\$ 13,100	\$ 0	13,100	\$ 0
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	13,592	8,350	15,850	7,500	11,350	(4,500)
Fixed Charges	840	840	840	0	840	0
Payments and Other	0	250	250	0	0	(250)
	\$ 14,432	\$ 9,440	\$ 16,940	\$ 7,500	12,190	\$(4,750)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #30 - Poudre Overlook

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	20,043	20,000	20,000	0	20,001	1
Intergovernmental Revenue	0	0	0	0	0	0
Charges For Services	1,456	1,500	1,200	(300)	1,200	0
Interest Earnings	978	1,000	700	(300)	1,000	300
	\$ 22,478	\$ 22,500	\$ 21,900	\$(600)	22,201	\$ 301
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	24,420	6,000	6,000	0	6,050	50
Fixed Charges	1,400	1,400	1,400	0	1,400	0
	\$ 25,820	\$ 7,400	\$ 7,400	\$ 0	7,450	\$ 50

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #31 - Foothills Shadow

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	20,051	15,200	15,200	0	15,200	0
Charges For Services	1,440	1,100	1,100	0	1,100	0
Interest Earnings	176	50	50	0	150	100
Other Financing Sources - (Excl)	0	0	0	0	0	0
	\$ 21,668	\$ 16,350	\$ 16,350	\$ 0	16,450	\$ 100

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	663	2,500	2,500	0	2,500	0
Fixed Charges	1,413	1,064	1,064	0	1,064	0
Payments and Other	383	0	0	0	0	0
Other Financing Uses	0	0	0	0	0	0
	\$ 2,458	\$ 3,564	\$ 3,564	\$ 0	3,564	\$ 0

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #32 - Charles Heights

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	13,813	14,016	14,016	0	14,205	189
Charges For Services	1,004	1,000	1,000	0	1,000	0
Interest Earnings	224	150	150	0	200	50
	\$ 15,042	\$ 15,166	\$ 15,166	\$ 0	15,405	\$ 239
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	15,183	14,000	15,500	1,500	14,000	(1,500)
Fixed Charges	969	981	981	0	994	13
Payments and Other	12	1,000	1,000	0	0	(1,000)
	\$ 16,164	\$ 15,981	\$ 17,481	\$ 1,500	14,994	\$(2,487)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #33 - Prairie Trails

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	28,528	29,341	29,341	0	29,691	350
Charges For Services	2,072	2,000	2,000	0	2,000	0
Interest Earnings	836	800	800	0	700	(100)
	31,436	32,141	32,141	0	32,391	250
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	11,370	12,500	56,000	43,500	11,000	(45,000)
Fixed Charges	1,996	2,054	2,054	0	2,079	25
Payments and Other	0	0	0	0	0	0
	13,366	14,554	58,054	43,500	13,079	(44,975)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #34 - Mountain Range Shadows

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	35,088	34,999	34,999	0	35,000	1
Charges For Services	2,543	2,450	2,450	0	2,200	(250)
Interest Earnings	755	800	800	0	700	(100)
Other Financing Sources - (Excl)	0	0	55,173	55,173	0	(55,173)
	\$ 38,385	\$ 38,249	\$ 93,422	\$ 55,173	37,900	\$(55,522)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	2,130	45,000	115,000	70,000	30,000	(85,000)
Fixed Charges	2,451	2,450	2,450	0	2,450	0
	\$ 4,581	\$ 47,450	\$ 117,450	\$ 70,000	32,450	\$(85,000)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #35 - Bruns

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	20,000	5,000	5,000	0	5,000	0
Charges For Services	1,454	350	350	0	350	0
Interest Earnings	1,138	1,000	1,000	0	1,100	100
	<u>\$ 22,592</u>	<u>\$ 6,350</u>	<u>\$ 6,350</u>	<u>\$ 0</u>	<u>6,450</u>	<u>\$ 100</u>
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	10	3,000	3,000	0	3,000	0
Fixed Charges	1,400	350	350	0	350	0
	<u>\$ 1,410</u>	<u>\$ 3,350</u>	<u>\$ 3,350</u>	<u>\$ 0</u>	<u>3,350</u>	<u>\$ 0</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #36 - Bonnell West

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	62,488	63,989	63,989	0	64,221	232
Charges For Services	4,554	4,500	4,500	0	4,500	0
Interest Earnings	2,211	500	1,700	1,200	2,000	300
Miscellaneous	500	0	0	0	0	0
	\$ 69,753	\$ 68,989	\$ 70,189	\$ 1,200	70,721	\$ 532
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	89,776	5,500	8,500	3,000	5,550	(2,950)
Fixed Charges	4,385	4,478	4,478	0	4,495	17
Payments and Other	0	0	0	0	0	0
	\$ 94,162	\$ 9,978	\$ 12,978	\$ 3,000	10,045	\$(2,933)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #37 - Terry Cove

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	9,016	8,600	8,600	0	8,533	(67)
Charges For Services	656	650	650	0	600	(50)
Interest Earnings	125	300	300	0	400	100
Miscellaneous	0	0	0	0	0	0
	\$ 9,798	\$ 9,550	\$ 9,550	\$ 0	9,533	\$(17)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	1,225	3,000	3,000	0	3,000	0
Fixed Charges	630	602	602	0	598	(4)
	\$ 1,855	\$ 3,602	\$ 3,602	\$ 0	3,598	\$(4)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #38 - Centro Business Park

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	55,720	126,451	126,551	100	124,039	(2,512)
Charges For Services	5,067	8,910	8,910	0	8,186	(724)
Interest Earnings	5,983	6,150	4,750	(1,400)	4,750	0
Other Financing Sources - (Excl)	13,000	0	0	0	0	0
	\$ 79,770	\$ 141,511	\$ 140,211	\$(1,300)	136,975	\$(3,236)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	3,678	7,250	20,250	13,000	7,250	(13,000)
Fixed Charges	4,687	8,906	8,906	0	8,683	(223)
Debt Service	104,175	102,225	102,225	0	99,950	(2,275)
Transfers To Other Funds	13,000	0	0	0	0	0
	\$ 125,540	\$ 118,381	\$ 131,381	\$ 13,000	115,883	\$(15,498)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #40 - Paragon Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	34,334	35,684	35,684	0	35,684	0
Charges For Services	2,436	2,468	2,468	0	2,350	(118)
Interest Earnings	678	400	400	0	600	200
	<u>\$ 37,448</u>	<u>\$ 38,552</u>	<u>\$ 38,552</u>	<u>\$ 0</u>	<u>38,634</u>	<u>\$ 82</u>
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	36,901	5,000	5,000	0	5,000	0
Fixed Charges	2,403	2,498	2,498	0	2,498	0
	<u>\$ 39,304</u>	<u>\$ 7,498</u>	<u>\$ 7,498</u>	<u>\$ 0</u>	<u>7,498</u>	<u>\$ 0</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #41 - The Bluffs

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	0	21,100	21,100	0	22,755	1,655
Charges For Services	0	1,477	1,477	0	1,500	23
Interest Earnings	0	200	200	0	600	400
Miscellaneous	0	0	10,000	10,000	0	(10,000)
	\$ 0	\$ 22,777	\$ 32,777	\$ 10,000	24,855	\$(7,922)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	6,000	6,000	0	6,000	0
Fixed Charges	0	1,477	1,477	0	1,593	116
	\$ 0	\$ 7,477	\$ 7,477	\$ 0	7,593	\$ 116

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID #42 - Cottonwood Shores

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	26,180	31,542	31,542	0	31,970	428
Charges For Services	1,895	2,225	2,225	0	2,200	(25)
Interest Earnings	334	400	400	0	500	100
	\$ 28,410	\$ 34,167	\$ 34,167	\$ 0	34,670	\$ 503
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	3,974	6,000	41,000	35,000	6,000	(35,000)
Fixed Charges	1,820	2,208	2,208	0	2,238	30
	\$ 5,794	\$ 8,208	\$ 43,208	\$ 35,000	8,238	\$(34,970)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID#39-Rainbow Lakes Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	0	0	0	0	34,925	34,925
Charges For Services	0	0	0	0	2,450	2,450
Interest Earnings	0	0	0	0	250	250
	0	0	0	0	37,625	37,625
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	6,000	6,000
Fixed Charges	0	0	0	0	2,445	2,445
	0	0	0	0	8,445	8,445

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID#43-Grayhawk Knolls

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	0	0	0	0	8,750	8,750
Charges For Services	0	0	0	0	613	613
Interest Earnings	0	0	0	0	200	200
	0	0	0	0	9,563	9,563

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	1,500	1,500
Fixed Charges	0	0	0	0	613	613
	0	0	0	0	2,113	2,113

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID#46-Koral Heights

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	0	0	0	0	12,000	12,000
Charges For Services	0	0	0	0	840	840
Interest Earnings	0	0	0	0	200	200
	0	0	0	0	13,040	13,040

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	8,000	8,000
Fixed Charges	0	0	0	0	840	840
	0	0	0	0	8,840	8,840

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID#47-Park Hill

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	0	0	0	0	5,000	5,000
Charges For Services	0	0	0	0	350	350
Interest Earnings	0	0	0	0	100	100
	0	0	0	0	5,450	5,450

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	4,750	4,750
Fixed Charges	0	0	0	0	350	350
	0	0	0	0	5,100	5,100

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID#48-Puebla Vista Estates

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	0	0	0	0	60,381	60,381
Charges For Services	0	0	0	0	4,227	4,227
Interest Earnings	0	0	0	0	250	250
	0	0	0	0	64,858	\$ 64,858
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	5,500	5,500
Fixed Charges	0	0	0	0	4,227	4,227
	0	0	0	0	9,727	\$ 9,727

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Larimer County PID#49-Wagon Wheel

Larimer County assists in the formation of neighborhood improvement districts. These districts vote to tax themselves for the purpose of making improvements or providing services (such as snow removal, street maintenance, and future road improvements and construction projects) within the neighborhood.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	0	0	0	0	4,545	4,545
Charges For Services	0	0	0	0	320	320
Interest Earnings	0	0	0	0	100	100
	0	0	0	0	4,965	4,965

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Purchased Services	0	0	0	0	1,000	1,000
Fixed Charges	0	0	0	0	318	318
	0	0	0	0	1,318	1,318

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Natural Resources

Manages 14 outdoor recreational areas in Larimer County including Flatiron Reservoir, Horsetooth Reservoir, Carter lake, Pinewood Lake, Horsetooth Mountain Park, Lions Park, McMurry Park, Narrows Park, Forks Park and the Larimer County Public Shooting Range. A park permit can be purchased from park rangers, park concessions, self-service stations at park entrances, nearby retail outlets, and from Park Headquarters.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	2,682,150	1,409,129	4,791,637	3,382,508	2,502,415	(2,289,222)
Licenses And Permits	1,832,670	2,318,343	2,310,876	(7,467)	2,359,333	48,457
Charges For Services	62,373	79,475	106,301	26,826	106,535	234
Interest Earnings	100,994	59,290	97,160	37,870	73,500	(23,660)
Miscellaneous	266,804	210,760	331,678	120,918	218,836	(112,842)
Other Financing Sources - (Excl)	4,877,696	4,698,937	6,079,014	1,380,077	5,409,723	(669,291)
	\$ 9,822,687	\$ 8,775,934	\$ 13,716,666	\$ 4,940,732	10,670,342	\$(3,046,324)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	3,870,213	3,615,135	4,231,675	616,540	3,997,407	(234,268)
Supplies	244,498	324,924	371,794	46,870	298,106	(73,688)
Purchased Services	714,933	1,001,221	1,100,495	99,274	1,037,154	(63,341)
Rental Expense	17,613	22,289	26,758	4,469	28,284	1,526
Fixed Charges	82,344	75,154	77,344	2,190	89,008	11,664
Debt Service	1,228,163	1,228,513	1,228,513	0	1,226,913	(1,600)
Payments and Other	78,527	39,857	195,954	156,097	-30,302	(226,256)
Other Financing Uses	0	0	0	0	0	0
Transfers To Other Funds	1,012,952	1,396,926	2,234,031	837,105	1,729,825	(504,206)
Capital Outlay	2,496,579	2,254,844	6,550,783	4,295,939	2,285,300	(4,265,483)
Contra Accounts	(190,562)	0	(1,120,293)	(1,120,293)	0	1,120,293
	\$ 9,555,258	\$ 9,958,863	\$ 14,897,054	\$ 4,938,191	10,661,695	\$(4,235,359)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Neighborhood Special Assessment Districts

Larimer County assists neighborhoods that are organize and form an "Improvement" District to make road repairs and or improvements. Once formed these districts pay for the improvements from self-imposed tax or assessment on property owners within the district.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	701	0	0	0	0	0
Intergovernmental Revenue	0	0	125,000	125,000	175,000	50,000
Assessments	166,246	114,378	117,802	3,424	129,228	11,426
Charges For Services	90,708	90,000	90,000	0	90,000	0
Interest Earnings	89,675	77,530	76,210	(1,320)	71,268	(4,942)
Miscellaneous	0	0	0	0	0	0
Other Financing Sources - (Excl)	193,008	0	125,000	125,000	224,570	99,570
	\$ 540,338	\$ 281,908	\$ 534,012	\$ 252,104	690,066	\$ 156,054

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	0	0	0	0	0	0
Supplies	0	0	5,000	5,000	0	(5,000)
Purchased Services	2,500	10,700	105,594	94,894	10,700	(94,894)
Contracted Services	183,884	0	114,900	114,900	382,618	267,718
Fixed Charges	6,821	8,000	20,688	12,688	8,000	(12,688)
Debt Service	199,968	151,644	177,884	26,240	131,512	(46,372)
Payments and Other	0	2,000	2,000	0	2,000	0
Other Financing Uses	0	0	0	0	0	0
Transfers To Other Funds	7,759	0	55,173	55,173	49,570	(5,603)
	\$ 400,933	\$ 172,344	\$ 481,239	\$ 308,895	584,400	\$ 103,161

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Pest District

The Pest Control District operates a weed control program in Larimer County governed by the Colorado Weed Control law

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	484,766	500,470	494,855	(5,615)	497,215	2,360
Intergovernmental Revenue	26,296	14,346	25,355	11,009	1,046	(24,309)
Charges For Services	194,444	148,300	214,007	65,707	213,300	(707)
Miscellaneous	12	0	831	831	0	(831)
Other Financing Sources - (Excl)	35,626	0	6,136	6,136	0	(6,136)
	\$ 741,144	\$ 663,116	\$ 741,184	\$ 78,068	711,561	\$(29,623)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	389,348	442,082	487,981	45,899	472,817	(15,164)
Supplies	114,126	124,019	146,807	22,788	138,574	(8,233)
Purchased Services	53,236	51,049	67,504	16,455	61,886	(5,618)
Rental Expense	6,281	1,884	8,440	6,556	10,188	1,748
Fixed Charges	1,258	610	2,056	1,446	168	(1,888)
Debt Service	0	0	0	0	0	0
Payments and Other	28,220	(3,846)	6,593	10,439	-10,824	(17,417)
Other Financing Uses	0	0	0	0	0	0
Transfers To Other Funds	104	313	274	(39)	2,841	2,567
Capital Outlay	29,006	0	22,628	22,628	64,000	41,372
	\$ 621,579	\$ 616,111	\$ 742,283	\$ 126,172	739,650	\$(2,633)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Public Works Administration

The costs of the central leadership of the Public Works Division are budgeted in this department.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Other Financing Sources - (Excl)	18,000	18,000	18,000	0	203,779	185,779
	\$ 18,000	\$ 18,000	\$ 18,000	\$ 0	203,779	\$ 185,779
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	164,497	161,352	164,775	3,423	329,275	164,500
Supplies	41	350	350	0	3,650	3,300
Purchased Services	994	4,284	6,300	2,016	19,138	12,838
Rental Expense	624	624	624	0	3,072	2,448
Fixed Charges	286	304	304	0	315	11
Payments and Other	0	0	0	0	0	0
Transfers To Other Funds	0	0	0	0	0	0
	\$ 166,442	\$ 166,914	\$ 172,353	\$ 5,439	355,450	\$ 183,097

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Road and Bridge

Colorado counties are required by state law to maintain a Road and Bridge Fund. The Road and Bridge Fund records costs related to County road and bridge construction and maintenance except for engineering and public works administration which are recorded in the General Fund. By state law, a portion of Road and Bridge property taxes is allocated to cities and towns for use in their road and street activities. Road & Bridge maintains paved and unpaved County roads, which includes maintaining safety standards and providing appropriate marking and signing of roads and bridges. The department is responsible for providing snow and ice control on county roads.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Taxes	8,674,969	9,393,649	8,993,649	(400,000)	9,137,384	143,735
Intergovernmental Revenue	12,107,838	6,886,480	8,381,698	1,495,218	8,341,893	(39,805)
Licenses And Permits	500	500	500	0	501	1
Charges For Services	0	0	0	0	0	0
Miscellaneous	892,912	25,000	45,000	20,000	120,000	75,000
Other Financing Sources - (Excl)	5,221,859	5,873,613	4,796,113	(1,077,500)	4,775,845	(20,268)
	\$ 26,898,078	\$ 22,179,242	\$ 22,216,960	\$ 37,718	22,375,623	\$ 158,663

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	4,437,213	5,362,994	4,608,265	(754,729)	4,995,352	387,087
Supplies	3,608,056	4,044,263	4,107,550	63,287	4,151,233	43,683
Purchased Services	13,369,602	10,226,560	8,747,060	(1,479,500)	11,542,113	2,795,053
Rental Expense	125,364	131,740	131,740	0	129,520	(2,220)
Fixed Charges	144,585	115,467	135,467	20,000	135,467	0
Payments and Other	1,153,537	1,014,131	1,212,988	198,857	1,200,153	(12,835)
Transfers To Other Funds	101,510	185,759	111,930	(73,829)	206,945	95,015
Capital Outlay	2,257,107	2,939,750	3,832,350	892,600	2,429,764	(1,402,586)
Contra Accounts	(74,519)	(85,000)	(85,000)	0	-85,000	0
	\$ 25,122,455	\$ 23,935,664	\$ 22,802,350	\$(1,133,314)	24,705,547	\$ 1,903,197

Larimer County Adopted 2011 Budget

Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Solid Waste Management

Responsible for natural resources management including solid waste disposal in Larimer County and overseeing the operation of the Fort Collins and Loveland Landfill and several transfer stations.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	0	0	0	0	0	0
Licenses And Permits	1,425	900	900	0	950	50
Charges For Services	3,987,516	3,651,127	3,701,141	50,014	3,887,793	186,652
Interest Earnings	392,792	300,000	300,000	0	300,000	0
Miscellaneous	8,669	0	0	0	750	750
Other Financing Sources - (Excl)	107,362	0	45,992	45,992	25,000	(20,992)
	\$ 4,497,765	\$ 3,952,027	\$ 4,048,033	\$ 96,006	4,214,493	\$ 166,460
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,584,518	1,682,882	1,794,964	112,082	1,628,949	(166,015)
Supplies	82,219	157,008	187,347	30,339	118,834	(68,513)
Purchased Services	918,668	1,485,946	1,501,416	15,470	1,294,297	(207,119)
Rental Expense	10,315	18,503	20,957	2,454	20,288	(669)
Fixed Charges	40,813	50,310	40,288	(10,022)	53,425	13,137
Debt Service	0	0	0	0	0	0
Payments and Other	214,938	314,922	305,478	(9,444)	278,596	(26,882)
Other Financing Uses	0	0	0	0	0	0
Transfers To Other Funds	3,000	34,500	17,500	(17,000)	56,564	39,064
Capital Outlay	678,373	27,297	700,459	673,162	693,800	(6,659)
	\$ 3,532,844	\$ 3,771,368	\$ 4,568,409	\$ 797,041	4,144,753	\$(423,656)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Public Works

Department/Cost Center: Transportation Expansion Fee

This fund accounts for the Larimer County Transportation Capital Expansion Fees collected from new traffic-generating developments and used to expand the capacity of the road capital facilities to provide acceptable levels of service on the County's major road system.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Licenses And Permits	352,451	348,000	416,000	68,000	289,000	(127,000)
Interest Earnings	124,649	111,000	91,200	(19,800)	77,339	(13,861)
Miscellaneous	0	0	0	0	0	0
	\$ 477,100	\$ 459,000	\$ 507,200	\$ 48,200	366,339	\$(140,861)
<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Supplies	0	0	0	0	0	0
Purchased Services	0	0	900,000	900,000	0	(900,000)
Fixed Charges	10,975	12,450	20,000	7,550	10,420	(9,580)
Transfers To Other Funds	1,201,273	1,138,381	438,381	(700,000)	1,076,381	638,000
Capital Outlay	0	0	0	0	0	0
	\$ 1,212,248	\$ 1,150,831	\$ 1,358,381	\$ 207,550	1,086,801	\$(271,580)

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Sheriff

Department/Cost Center: Sheriff

The Sheriff's Department is responsible for direct law enforcement services, including patrol and crime prevention, in the unincorporated areas of the county. The Sheriff's Department maintains the Detention Center, provides transportation for prisoners, enforces all laws and county ordinances, serves legal papers, and coordinates emergency and rescue services throughout Larimer County. Wellington has contracted with the Department to receive law enforcement services.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Intergovernmental Revenue	1,832,288	1,288,209	1,666,993	378,784	1,338,551	(328,442)
Licenses And Permits	141,540	100,000	102,218	2,218	100,000	(2,218)
Charges For Services	952,222	546,780	858,632	311,852	524,853	(333,779)
Interest Earnings	26	0	0	0	0	0
Miscellaneous	2,815,202	3,285,065	2,007,294	(1,277,771)	1,606,317	(400,977)
Other Financing Sources - (Excl)	7,212,996	5,900,277	5,910,256	9,979	6,164,980	254,724
	\$ 12,954,274	\$ 11,120,331	\$ 10,545,393	\$(574,938)	9,734,701	\$(810,692)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	34,169,518	34,585,362	32,018,503	(2,566,859)	31,546,472	(472,031)
Supplies	2,014,999	2,380,391	2,550,907	170,516	2,133,289	(417,618)
Purchased Services	4,084,811	4,245,291	4,407,364	162,073	4,061,692	(345,672)
Rental Expense	484,428	489,454	453,012	(36,442)	443,398	(9,614)
Fixed Charges	452,854	408,687	383,687	(25,000)	351,380	(32,307)
Debt Service	0	0	0	0	0	0
Payments and Other	128,309	237,416	1,176,782	939,366	869	(1,175,913)
Transfers To Other Funds	159,679	0	44,213	44,213	0	(44,213)
Capital Outlay	567,378	300,277	235,759	(64,518)	564,980	329,221
	\$ 42,061,976	\$ 42,646,878	\$ 41,270,227	\$(1,376,651)	39,102,080	\$(2,168,147)

Requested Supplemental Funding or Reductions included in the Adopted Budget:

<u>Action</u>	<u>Proposal Description</u>	<u>Gross Cost</u>	<u>Revenue/FBal</u>	<u>Net Requested</u>	<u>Gross Adopted</u>
Delayed	Recently added capital replacement items	199,638	99,819	99,819	0
		\$199,638	\$99,819	\$ 99,819	0

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Surveyor

Department/Cost Center: Surveyor

The Larimer County Surveyor is a professional land surveyor and is responsible for representing the county in boundary disputes. When authorized by the Board of County Commissioners, the Surveyor conducts surveys of county property including rights-of-way.

Budget Information:

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	4,119	6,058	6,058	0	6,012	(46)
Purchased Services	0	0	0	0	0	0
Rental Expense	0	0	0	0	0	0
	<u>\$ 4,119</u>	<u>\$ 6,058</u>	<u>\$ 6,058</u>	<u>\$ 0</u>	<u>6,012</u>	<u>\$(46)</u>

Larimer County Adopted 2011 Budget
Detail of Departmental Budgets by Division

Division: Treasurer

Department/Cost Center: Treasurer

The County Treasurer is responsible for mailing Property Tax Statements to the owner of record, collecting property taxes, and disbursing taxes to the taxing authorities (school districts, cities/towns, the county, special districts, etc.). Other duties of the Treasurer include receiving all monies sent to Larimer County, maintaining correct and proper accounting of all monies, disbursing monies for obligations of the county on the orders of the Board of County Commissioners, and investing all monies until they are needed.

Article XIV, Sec. 8 of the Constitution of the State of Colorado is the authority by which the Treasurer operates. Activities of the office are directed by the Legislature of the State of Colorado through the Statutes. The Treasurer is an elected official, serving a four year term of office.

Budget Information:

<u>Revenue</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Charges For Services	2,492,106	2,265,000	2,455,000	190,000	2,445,000	(10,000)
Interest Earnings	5,085,792	3,000,000	3,200,000	200,000	2,000,000	(1,200,000)
Miscellaneous	440	200	200	0	200	0
Other Financing Sources - (Excl)	23,625	4,200	135,578	131,378	0	(135,578)
	\$ 7,601,963	\$ 5,269,400	\$ 5,790,778	\$ 521,378	4,445,200	\$(1,345,578)

<u>Expense</u>	<u>2009 Actual</u>	<u>2010 Budget</u>	<u>2010 Revised</u>	<u>2010 Revision</u>	<u>2011 Adopted</u>	<u>Change</u>
Personnel Services	1,107,725	1,121,470	1,117,970	(3,500)	1,095,324	(22,646)
Supplies	14,718	23,250	27,450	4,200	23,251	(4,199)
Purchased Services	152,178	278,277	278,277	0	280,514	2,237
Rental Expense	13,077	14,243	14,243	0	11,952	(2,291)
Fixed Charges	4,251	4,719	4,719	0	4,910	191
Payments and Other	101,238	10,762	316,292	305,530	59,457	(256,835)
Transfers To Other Funds	0	0	131,378	131,378	0	(131,378)
Capital Outlay	0	4,200	0	(4,200)	0	0
	\$ 1,393,186	\$ 1,456,921	\$ 1,890,329	\$ 433,408	1,475,408	\$(414,921)



Larimer County Budget System Report

Adopted 2011 Budget - All Funds by Fund Type

<u>Fund Type/Fund Name</u>	<u>Beg Balance</u>	<u>Revenues</u>	<u>Expenses</u>	<u>Add (Use)</u>	<u>Designated</u>	<u>Reserved</u>
Agency						
882 D&s-fox Meadows Drainage Basin	1,412	50	0	50	1,462	0
883 D&s-mccelland/mail Crk Drainage Basin	5,991	125	0	125	6,116	0
884 D&s-evergreen/greenbriar Drainage Basin	1,705	40	0	40	1,745	0
885 D&s-west Vine Drainage Basin	227,784	6,000	0	6,000	233,784	0
886 D&s-canal/spring Creek Drainage Basin	4,328	100	0	100	4,428	0
887 D&s-fossil Creek Drainage Basin	251,009	5,000	0	5,000	256,009	0
888 D&s-dry Creek Drainage Basin	2,539	40	0	40	2,579	0
889 D&s-cooper Slough Drainage Basin	3,541	75	0	75	3,616	0
890 D&s-box Elder Creek Drainage Basin	15,453	317,300	316,200	1,100	16,553	0
892 D&s-loveland Area Drainage Basin	50,879	1,000	0	1,000	51,879	0
893 D&s-laporte Drainage Basin	2,471	50	0	50	2,521	0
898 D&s-development Review	72,969	4,000	6,064	(2,064)	70,905	0
	640,081	333,780	322,264	11,516	651,597	0
Capital Projects						
512 Capital Expenditures	14,697,722	645,687	4,326,117	(3,680,430)	11,017,292	0
522 Replacement And Technology Projects Fund	16,138,998	3,710,413	7,275,730	(3,565,317)	10,073,681	2,500,000
532 Id Const-admin	196,730	47,500	47,000	500	197,230	0
543 Id Const-hidden View Estates 08-1	32,618	350,000	382,618	(32,618)	0	0
	31,066,068	4,753,600	12,031,465	(7,277,865)	21,288,203	2,500,000
Debt Service						
350 Imperial Estates - Gid#1	39,450	800	0	800	40,250	0
351 Pinewood Springs - Gid#2	3,326	55,097	55,153	(56)	3,270	0
352 Carriage Hills - Gid#4	51,438	69,606	61,251	8,355	59,793	0
353 Namaqua Hills - Gid#8	356,143	40,557	8,795	31,762	387,905	0
354 Homestead Estates - Gid#10	11,974	637	8	629	12,603	0
355 Meadowdale - Gid#11	4,413	25,522	24,636	886	5,299	0
356 Red Feather - Gid#13	4,644	17,537	16,377	1,160	5,804	0
357 Little Valley Road - Gid#14	5,312	68,985	68,643	342	5,654	0
358 Club Estates - Gid#12	67,072	12,865	2,217	10,648	77,720	0
360 Kitchell Subdivision - Gid#16	72,299	8,572	1,448	7,124	79,423	0
361 Country Meadows - Gid#17	123,807	28,600	2,730	25,870	149,677	0
362 Venner Ranch - Gid#18	77,453	27,070	29,227	(2,157)	75,296	0
363 Highland Hills - Pid#19	373,607	85,436	21,156	64,280	437,887	0
364 Ptarmigan - Pid#20	345,710	140,868	58,990	81,878	427,588	0
365 Solar Ridge - Pid#21	139,557	33,924	4,135	29,789	169,346	0
366 Saddleback - Pid#22	50,890	10,532	1,128	9,404	60,294	0
367 Westridge - Pid#24	87,751	27,739	9,258	18,481	106,232	0
368 Arapahoe Pines -gid#1991-1	44,905	13,197	1,815	11,382	56,287	0
369 Trotwood -pid#28	51,213	11,700	4,200	7,500	58,713	0
370 Vine Drive -pid#29	9,391	13,100	12,190	910	10,301	0

Adopted 2011 Budget - All Funds by Fund Type

<u>Fund Type/Fund Name</u>	<u>Beg Balance</u>	<u>Revenues</u>	<u>Expenses</u>	<u>Add (Use)</u>	<u>Designated</u>	<u>Reserved</u>
371 Poudre Overlook -pid#30	43,790	22,201	7,450	14,751	58,541	0
372 Eagle Rock Ranches -pid#23	294	10,290	10,168	122	416	0
373 Estes Park Estates -pid#25	4,656	12,567	12,339	228	4,884	0
374 Eagle Ranch Estates -pid#26	56,959	99,281	31,919	67,362	124,321	0
375 Foothills Shadow -pid#31	18,567	16,450	3,564	12,886	31,453	0
376 Crown Point Pid#27	99,472	31,501	125,158	(93,657)	5,815	0
377 Charles Height Pid#32	2,000	15,405	14,994	411	2,411	0
378 Bruns Pid#35	60,416	6,450	3,350	3,100	63,516	0
379 Bonnell West Pid #36	92,717	70,721	10,045	60,676	153,393	0
380 Prairie Trails Pid#33	10,179	32,391	13,079	19,312	29,491	0
381 Mountain Range Shadows Pid #34	19,480	37,900	32,450	5,450	24,930	0
382 Paragon Estates Pid#40	40,828	38,634	7,498	31,136	71,964	0
384 Maint Centro Business Park Pid#38	31,050	26,582	8,687	17,895	48,945	0
385 Debt Centro Business Park Pid#38	100,341	107,393	107,196	197	5,739	94,799
386 Const Centro Business Park Pid#38	158,354	3,000	0	3,000	161,354	0
387 Terry Cove Pid#37	13,891	9,533	3,598	5,935	19,826	0
388 Cottonwood Shores Pid#42	13,575	34,670	8,238	26,432	40,007	0
389 The Bluffs Pid#41	25,300	24,855	7,593	17,262	42,562	0
390 Rainbow Lakes Estates Pid#39	0	37,625	8,445	29,180	29,180	0
391 Grayhawk Knolls Pid#43	0	9,563	2,113	7,450	7,450	0
392 Koral Heights Pid#46	0	13,040	8,840	4,200	4,200	0
393 Park Hill Pid#47	0	5,450	5,100	350	350	0
394 Wagon Wheel Pid#49	0	4,965	1,318	3,647	3,647	0
395 Puebla Vista Estates Pid#48	0	64,858	9,727	55,131	55,131	0
442 Lcid-fc Industrial Park	18,705	77,454	96,159	(18,705)	0	0
443 Lcid-ferndale	7,493	16,056	14,923	1,133	8,626	0
444 Lcid-glacier View Meadows	16,802	29,302	27,051	2,251	19,053	0
446 Lcid-hidden View Estates	0	18,421	10,142	8,279	8,279	0
448 Lcid-linmar	8,216	22,397	16,603	5,794	14,010	0
452 Lcid-miravalle	5,234	11,670	16,904	(5,234)	0	0
481 Larimer County Building Authority Debt Service	1,680,055	7,851,880	7,851,880	0	1,680,055	0
499 Lcid-surplus & Deficiency	720,578	62,766	0	62,766	783,344	0
	5,169,307	9,517,615	8,859,888	657,727	5,732,235	94,799
Enterprise						
552 Solid Waste	18,194,604	4,214,493	4,144,753	69,740	18,264,344	0
	18,194,604	4,214,493	4,144,753	69,740	18,264,344	0
General Fund						
101 General	37,902,027	101,629,249	98,219,860	3,409,389	41,311,416	0
	37,902,027	101,629,249	98,219,860	3,409,389	41,311,416	0
Internal Service						
608 Equipment Leasing	4,403,783	21,250,588	17,130,014	4,120,574	8,524,357	0
612 Fleet Services	5,587,199	5,153,539	5,115,751	37,788	5,624,987	0
642 Self - Insured Medical	8,707,946	15,833,625	15,585,363	248,262	8,956,208	0
652 Self - Insured Dental	509,008	983,200	956,700	26,500	535,508	0
672 Self - Insured Unemployment	253,890	470,000	450,025	19,975	273,865	0
682 Self - Insured Risk Management	5,732,353	2,793,080	2,793,080	0	5,609,297	123,056
	25,194,179	46,484,032	42,030,933	4,453,099	29,524,222	123,056
Special Revenue						
112 Criminal Justice Services	5,012,831	12,071,752	12,787,579	(715,827)	4,297,004	0

Adopted 2011 Budget - All Funds by Fund Type

<u>Fund Type/Fund Name</u>	<u>Beg Balance</u>	<u>Revenues</u>	<u>Expenses</u>	<u>Add (Use)</u>	<u>Designated</u>	<u>Reserved</u>
118 Building Inspection	176,956	852,774	852,738	36	176,992	0
122 Lottery	594,452	614,250	852,000	(237,750)	356,702	0
132 Contingent	1,760,441	0	0	0	0	1,760,441
142 Workforce Center	234,368	6,304,416	6,506,887	(202,471)	31,897	0
152 Enterprise Zone	18,796	49,869	65,466	(15,597)	3,199	0
162 Fair	1,715,599	5,868,886	7,032,199	(1,163,313)	552,286	0
163 Fairgrounds Debt Service	1,780,335	4,642,443	4,638,969	3,474	1,783,809	0
168 Foothills Gateway	0	3,035,735	3,035,735	0	0	0
182 Health & Environment	1,736,224	8,378,986	8,954,283	(575,297)	1,037,504	123,423
212 Open Lands-acquisitions & Improvements	1,997,474	1,470,713	1,650,138	(179,425)	33,700	1,784,349
213 Open Lands-debt Service And Other Reserve	446,262	1,233,146	1,226,913	6,233	452,495	0
214 Open Lands-long - Term Management	1,132,310	1,831,736	1,609,079	222,657	1,194,059	160,908
216 Open Lands-community Park Fees	0	3,900	3,900	0	0	0
217 Open Lands-regional Park Fees	67,633	10,425	50,000	(39,575)	28,058	0
221 Sales Tax-fairgrounds And Event Center	1,038,557	5,186,015	5,181,014	5,001	1,043,558	0
222 Sales Tax-open Space	559,796	8,640,025	8,647,245	(7,220)	552,576	0
223 Sales Tax-courthouse Project 97	13,702,645	6,953,019	5,742,137	1,210,882	14,913,527	0
224 Sales Tax-jail Expansion 97	1,426,061	6,913,019	6,966,991	(53,972)	1,372,089	0
226 Parks-existing Park Operations	864,981	2,648,658	2,534,968	113,690	978,671	0
228 Parks-projects & Grants	25,326	2,699,514	2,461,843	237,671	262,997	0
232 Payment In Lieu Of Taxes	1,209,357	1,300,000	1,362,761	(62,761)	1,146,596	0
242 Pest Control	430,864	711,561	739,650	(28,089)	381,428	21,347
246 Public Trustee	560,499	757,000	694,498	62,502	623,001	0
252 Road & Bridge	11,807,179	20,200,539	22,530,464	(2,329,925)	9,477,254	0
255 Transportation Expansion	4,296,498	366,339	1,086,801	(720,462)	3,576,036	0
262 Human Services	8,136,100	36,280,283	37,740,060	(1,459,777)	6,176,323	500,000
301 West Vine Stormwater Basin	621,873	102,000	20,000	82,000	703,873	0
	61,353,417	139,127,003	144,974,318	(5,847,315)	51,155,634	4,350,468
Report Total:	179,519,683	306,059,772	310,583,481	(4,523,709)	167,927,651	7,068,323